

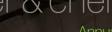
#### Head Office

12th Floor, Ocean Tower, G-3, Block 9, Clifton, Khayaban-e-Iqbal, Karachi - 75600 PABX : +92-21-35166863-64 FAX : +92-21-35166865 UAN : 111 411 411 www.engropolymer.com

Plant EZ/1/P-ii-1, Eastern Zone, Bin Qasim, Karachi.



# <text>







## Annual Report

Engro Polymer & Chemicals is proud to present its Annual Report for the year 2018. This report focuses on Stakeholder Information, Corporate Governance, the Directors' Report and Financial Statements for the year ended December 31, 2018.

For any feedbacks, suggestions or queries kindly contact the following:

Syed Abbas Raza Chief Financial Officer Email: saraza@engro.com

**M. Annas Ayibani** Business Analyst Email: mannas@engro.com

Anoosha Naushad Accounts Officer Email: t\_naushad@engro.com

Sarah Ilyas Qureshi Corporate Communication Officer Email: siqureshi@engro.com

**Hira Affaq** Graphic Designer Email: t\_haffaq@engro.com

This report is also available on our website: www.engropolymer.com

# DONER OF ERSPECTIVE

Success is defined in a million different ways, with endless perspectives. At Engro Polymer, we are in a state of constant transformation as we believe we only go as far as our perspective allows us to. Since nothing limits our perspective the impossible is possible. The Power of Perspective is the starting point of all things at EPCL. We believe in the Power of Perspective as we move forward in our journey.



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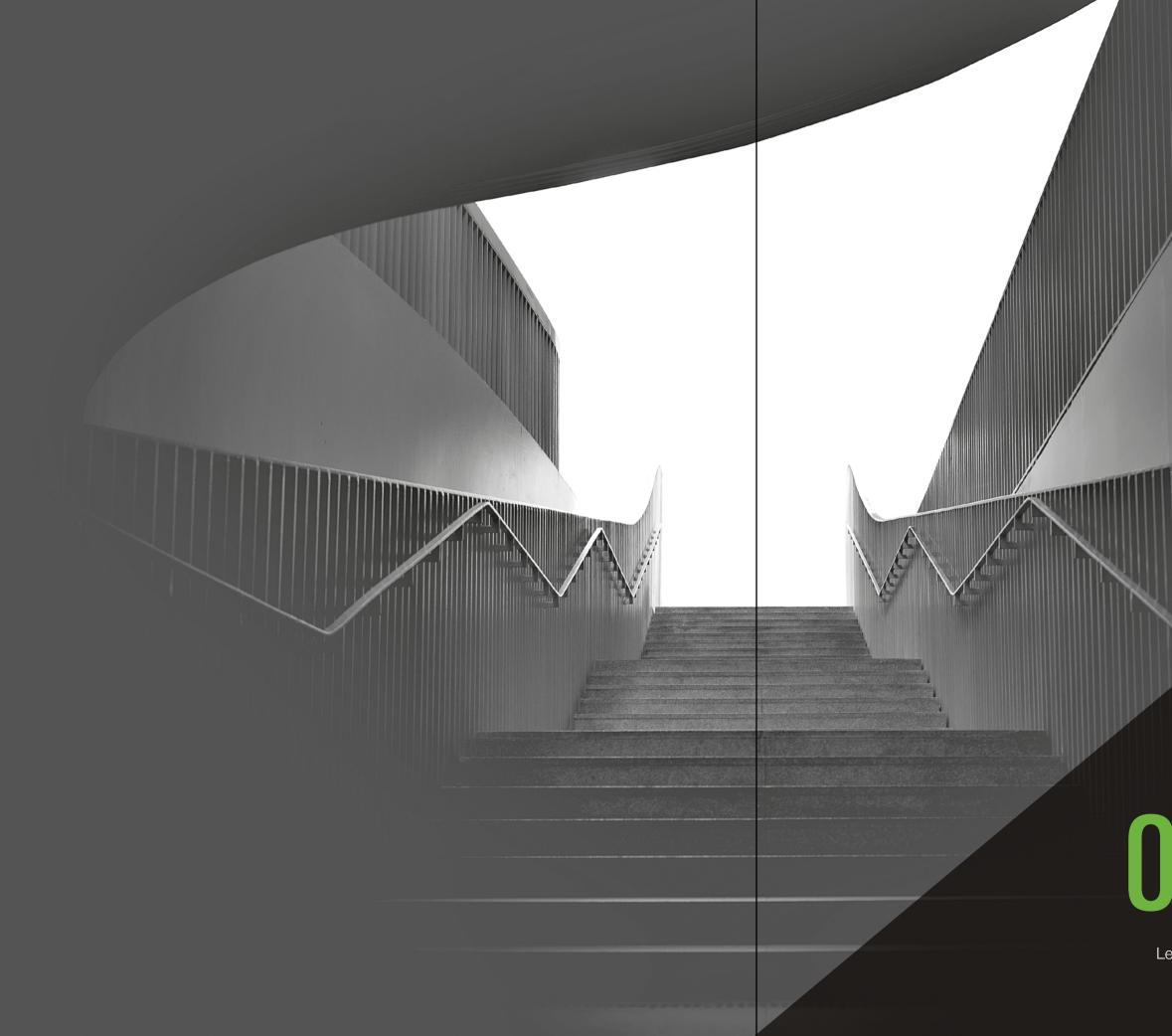
#### **Directors' Report (In Urdu)**





## POWER OF NISSION

To achieve innovative growth which creates value for our stakeholders, customers and employees. Our commitment is to maintain the highest standards of ethics, safety and environmental responsibility.



## POWER OF VISION

Lead Pakistan in Polymers & Allied Chemicals with International Footprint.





#### **Objective and Strategy:**

At EPCL, we believe that strategy is the core of any business. In this regard, extensive deliberations are done at management and board levels. In line with the strategy, objectives are developed and cascaded down to divisions.

#### **Corporate Objectives:**

- 1- Manage and utilize resources and operations in such a way that ensures health and safety of our people, neighbors, customers and visitors.
- 2- Enhance site reliability and ensure product availability
- 3- Execute Board approved capital structure
- 4- Execute expansion projects successfully and within Board's approved timelines
- 5- Execute sustainability and operational efficiency projects successfully
- 6- Create value for Pakistan by increasing import substitution effect
- 7- Ensure availability of talent base and motivated employees for achieving the organizational objectives
- 8- Deliver a common set of business processes, standard master data and quality information in a timely fashion, all of which will improve the speed of decision making. Specifically
- a. Execute digitization strategy with the objective to make EPCL a model and agile organization with digitized and automated business processes leveraging latest technologies.
- b. Implementation of state of the art end to end ERP "SAP S4 HANA", including FIORI, Business Planning & Consolidation and Success Factors.

#### **Functional Objectives and Strategies:**

Based on the corporate objectives, functional objectives are set for all divisions and strategy is crafted.





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#### PARTICULARS





#### Health, Safety and Environment

Objectives	Critical Performance Indicator	Future Relevance	Strategy
Ensure safe work enviornment	Reduced Total Recordable Incident Rate (TRIR) and Fleet Accident Frequency Rate (FAFR)	The CPIs shall remain relevant in the future	Implementation of best practices as prescribed by DuPont Framework and regular monitoring of numbers on management's / BoD levels.
Carry out External Independent assesments about Health, Safety and Environment	DuPont Ratings		Carry out DuPont Audits Close inspection and implementation of DuPont audit reports
Ensure HSE standards are maintained for expansion and operational efficiency projects	Keeping all safety ratios intact during the course of completion of expansion projects		A new team has been assigned responsibility for maintaining high safety standards in all activities
			pertaining to execution of expansion plans with tangible KPIs and regular reporting to the management
Minimize environmental impact	Performance is measured against several international benchmarks and is also verified by external authorities		Environmental impact studied for all projects and implementation is carefully planned to ensure compliance to stringent environmental benchmarks

#### Manufacturing

Objectives	Critical Performance Indicator	Future Relevance	Strategy
Maintained and enhance plant reliability	Number of unplanned shutdowns, production loss and tasks completed	The CPIs shall remain relevant in the future	Conduct plant turnaround within time frames and allocated resources. Preventive maintenace is done and critical equipments are tested for reliability regularly
Maintain optimal production levels	Production targets are set for all products		Monitoring the production facility / processes closely to identify and eliminate bottle-necks, if any, on timely basis
Maintain and optimize raw material / energy consumption ratios	Raw material and energy consumption ratios have been set for all products against which performance would be compared		Regular monitoring of production / consumption ratios is done at all levels and action plan is devised in case of concern for immediate rectification
Satisfactory completion of growth, efficiency and reliability projects	Progress report / status is monitored by senior management and BoD regularly		Strategy milestones are established and performance is measured aganst them to ensure satisfactory completion of projects within prescribed time and resources. Post completion analysis is also conducted and reported





#### Marketing

<b>Objectives</b>	Critical Performance Indicator	Future Relevance	Strategy
Optimize sales mix and development of domestic market	Volumetric targets are set and monitored on a monthly level	The plans for market development and enhancing sales are analyzed on an annual basis and will remain key to future growth of the Company	Detailed analysis of sales mix is conducted to monitor geographic productwise, applicationwise sale mix. Business development team work closely with downstream customers and provide technical services for existing products and help them with new product formulation and recipies
Develop and execute marketing strategies for caustic flakers being newly added in product portfolio of the Company	Volumetric targets are set and will be monitored on a monthly level once the production comes online		Market surveys and analysis have started and channels for distributions are being developed to ensure sales operations go smooth as the capacity comes online

#### **Human Resources**

Objectives	Critical Performance Indicator	Future Relevance	Strategy
Develop & retain talent, and increase workforce diversity	Attrition ratios and diversity ratio	Talent development and retention shall remain the core focus area in the future	Attrition rates and diversity ratios are monitored and reported regularly. Job rotations / enrichment is planned to ensure retention of talent and to ensure diversity, work place environemen is made conducive
Improve employee engagement	Employee Engagement Survey		Implement action items from previous employee surveys to ensure better employee engagement.CEO conducts regula open house sessions with employees to discuss potential concerns and to encourage conducive work place enviormen
Availability of requisite human resources in all aspects of operations	Uninturruped operations in all departments		Development of a succession plan for all key positions within the organization

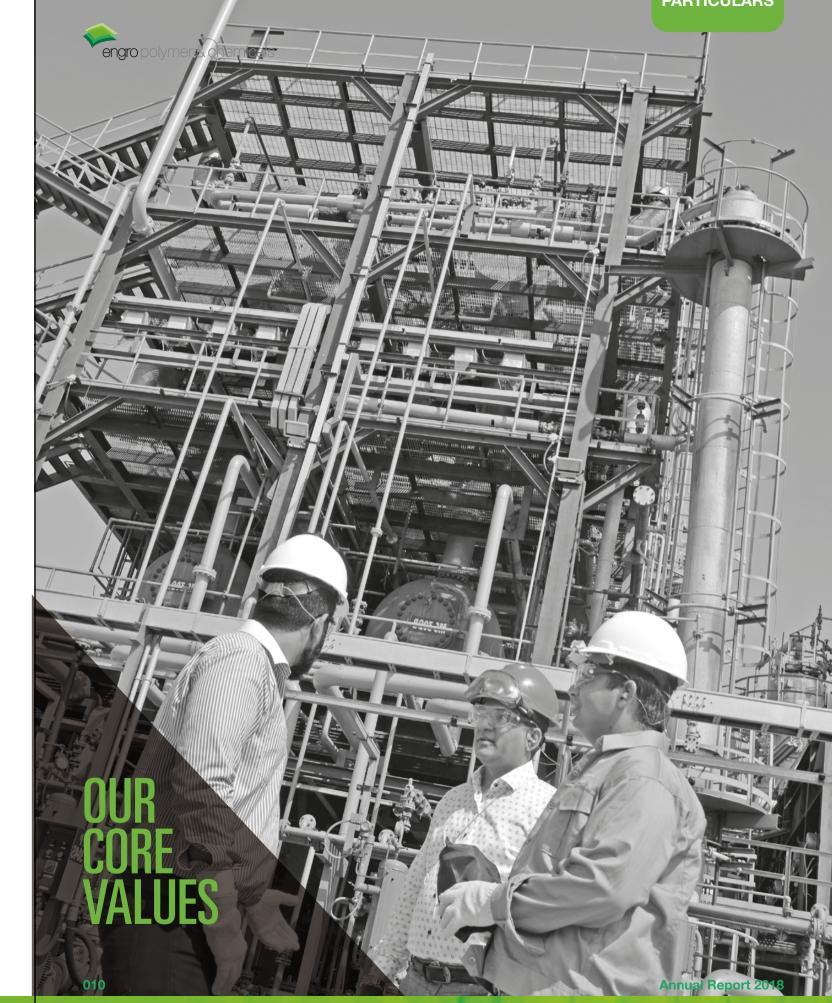


#### Finance

Objectives	Critical Performance Indicator	Future Relevance	Strategy
Execute Approved Capital structure	Capital structure and financial ratios targets	The CPIs shall remain relevant in the future	Robust cash flow projections resulting in a financing plan to meet cash requirements and re-profiling of balance sheet by paying existing long-term loans through proceeds from a SUKUK payable over 7.5 years with a 5.5 year grace thereby creating sufficient fiscal space for the Company to undertake on-going projects
Automation and digitization of business processes	Automation of major processes and significant reduction in paper usage		Detailed strategy with 5 aspects (i.e. paperless, wireless systems upgrade, workplace agility enhancement and automation of sales operations and development of business information dashboards). Milestones for execution and go live have been set and are being monitored on a regular basis to ensure timely and successful completion
Focus on overheads and cost efficiencies	Cost optimization and reduction		Reviewing fixed costs for each division and identify areas of improvement to ensure reduction in fixed cost

#### Significant Changes in entity's Objectives from Previous Periods:

To keep the departmental objectives aligned with the strategic vision of the Company, the departmental objectives are consistently reviewed. Since the Company has announced expansion plans, all departmental objectives are aligned accordingly to ensure timely and satisfactory completion of the projects to achieve desired result and value creation for shareholders.



PARTICULARS

#### PARTICULARS



#### **Our Core Values**

Our core values define every aspect of our way of doing busines

#### Ethics & Integrity:

We do care how results are achieved and will demonstrate honest and ethical behaviour in all of our activities. Choosing the course of highest integrity is our intent and we will establish and maintain the highest professional and personal standards. A well founded reputation for scrupulous dealing is itself a priceless asset.



PARTICULARS

#### **Community & Society:**

We believe that a successful business creates much bigger economic impact and value in the community, which dwarfs any philanthropic contribution. Hence, at Engro, sustainable business development is to be anchored in the commitment to engage with key stakeholders in the community and society.



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#### Health, Safety & Environment:

We will manage and utilise resources and operations in such a way that the safety and health of our people, neighbours, customers and visitors are ensured. We believe our safety, health and environmental responsibilities extend beyond protection and enhancement of our own facilities.

#### Innovation & Risk Taking:

Success requires us to continually strive to produce breakthrough ideas that result in improved solutions and services. We encourage challenges to the status quo and seek organisational environments in which ideas are generated, nurtured and developed. Engro appreciates employees for well thought out risks taken in all realms of business and for the results achieved due to them, acknowledging the fact that not all risks will result in success.

#### **Our People:**

We strongly believe in the dignity and value of people. We must consistently treat each other with respect and strive to create an organisational environment in which individuals are fairly treated, encouraged and empowered to contribute, and can grow and develop themselves and help to develop each other. We do not tolerate any form of harassment or discrimination.











Report 2018



#### **Our Statement of Best Practices:**

- Overall, work towards creating an environment which promotes the realisation of our Vision and Values, by focusing on behavioural modification and systematic changes.
- Challenge the status quo by, experimenting and taking reasonable and calculated risk.
- Think EPCL, by placing Company interest above individual, sectional, departmental and achieving these before implementing.
- Collectively develop clear, concise and realistic goals, also agreeing on the process of achieving these before implementing.
- Balance task, team and individual needs, by keeping the helicopter view.
- Work through teams, by valuing all ideas and effectively committing people through consensus building and active involvement.
- Remind each other on the importance of using participatory processes, just as much as emphasising attention on safety, quality and continuous improvement.
- Recognise individual needs and help fulfill them.
- Trust each other by delegating authority and decision making to the lowest possible level.
- Encourage sharing a clear, consistent and timely feedback for learning and growth.
- Give everyone a chance by listening patiently and thinking before speaking.
- Recognise team and individual efforts to change by celebrating both lessons and successes.

engro polymer & chemicals

#### **Our Statement of Business Ethics:**

The policy of EPCL is one of the strict observance of all laws applicable to its business. Our policy does not stop there. Even where the law is permissive, EPCL chooses the course of highest integrity. Local customs, traditions and moores differ from place to place, and this must be recognised. But honesty is not subject to criticism in any culture. Shades of dishonesty simply invite demoralising and reprehensible judgments. A well-founded reputation for scrupulous dealing is itself a priceless Company asset.

An overly-ambitious employee might have the mistaken idea that we do not care how results are obtained, as long as they get results. They might think it best not to tell higher management all that they are doing, not to record all transactions accurately in their books and records, and to deceive the Company's internal and external auditors. They would be wrong on all counts.

We do care how we get results. We expect compliance with our standards of integrity throughout the organisation. We will not tolerate an employee who achieves results at the cost of violation of laws or unscrupulous dealing. By the same token, we support and we expect you to support, an employee who passes up an opportunity or advantage which can only be secured at the sacrifice of principle.

Equally important, we expect candor from managers at all levels and compliance with accounting rules and controls. We don't want employees to misrepresent facts, whether they are misrepresenting in a mistaken effort to protect us or to make themselves look good.

One of the kinds of harm which result when a manager conceals information from higher management and the auditors is that subordinates within his organisation think they are being given a signal that Company policies and rules, including accounting and control rules, can be ignored whenever inconvenient. This can result in corruption and demoralisation of an organisation. Our system of management will not work without honesty, including honest book-keeping, honest budget proposals and honest economic evaluation of projects.

It has been and continues to be EPCL's policy that all transactions shall be accurately reflected in its books and records. This, of course, means that falsification of its books and records and any off-the-record bank accounts are strictly prohibited.



#### **Our Approach Towards Creating Meaningful Value:**

Our Board of Directors is representative of our shareholders' interests and works with the President & CEO in deciding the overall strategic vision and direction of the Company.

Two principal Board Committees assist the Board in making decisions related to business management and compensation. Furthermore, there are numerous Functional Committees acting at the operational level in an advisory capacity to the President & CEO, providing suggestions and recommendations related to business, environment and employee matters.

Functional Heads provide advice and recommendations in their own capacities and concerning their respective business areas. These include Health and Safety, Technical Matters Relating to the Plants, Marketing and Sales, Finance, Employee Matters, Supply Chain, Information Technology and Logistics.

The Senior Management of the Company considers feedback a significant contributor for the review of objectives and for the development of future plans and strategies. The Company gathers information through various stakeholders, including the government, shareholders and community, which ensures an efficient flow of information, both in and out of the Company.

#### PARTICULARS



#### **Engaging Stakeholders:**

Engro Polymer & Chemicals Limited understands the importance of stakeholder engagement and recognises that there is no better way to ensure that our Company remains a responsible corporate citizen, having a positive impact on all of our stakeholders. We engage with our stakeholders both formally and informally, periodically and regularly.

#### **EPCL's stakeholders include:**

#### Media

Our engagement with print & visual media takes place through regular press releases on key achievements and activities as well as through informal conversations on Company news and updates throughout the year.

#### **Investors, Lenders and Shareholders**

Investors and shareholders look forward to our Annual General Meeting as well as Corporate Reports (Annual and Sustainability Reports), which include comprehensive information on both financial and non-financial matters related to the organisation. Furthermore, analyst briefings are conducted on quarterly basis, while disclosures to the stock exchanges on strategic events are made as and when required.

#### **Suppliers and Customers**

Our suppliers and customers are engaged through periodic formal and informal meetings / conferences. We regularly provide them with technical assistance related to their businesses, to benefit both the industry and the economy in which we operate.

#### Host Communities (local to our facilities and throughout Pakistan)

We consider ourselves responsible for our host communities and hold regular interactions in order to understand how we can improve our relationships. The Company is extremely active in health, education, livelihood and environmental projects for the betterment of these communities.

#### **Employees**

EPCL concentrates on employee engagement as it is key to performance. A survey is carried out every year to assess the levels of engagement and motivation at the workplace and based on feedback, areas of weakness are improved and strengths held stable.

#### Regulators

The Company complies with all regulatory requirements and in this regard maintains close coordination with relevant regulators including the Pakistan Stock Exchange, Securities and Exchange Commission of Pakistan (SECP), tax authorities .

#### Analyst:

EPCL engages analysts from security markets by conducting analyst briefings at the end of each quarter at least. For further assistance, EPCL also coordinates with the analysts as and when needed through formal meetings and discussions."



## POWER OF PERSISTENCE

To learn from errors is to move forward and retake the same journey with a renewed spirit, this is the true power of Persistence and it is this power that makes every day at Engro Polymer so rewarding. We keep moving forward and come what may, we rise as one with persistence and resilience to overcome every obstacle.



#### **Company Information**

#### **Board of Directors:**

Mr. Ghias Uddin Khan Mr. Imran Anwer Mr. Feroz Rizvi Mr. Noriyuki Koga Mr. Mohammad Asif Sultan Tajik Mr. Nadir Salar Mr. Hasnain Moochhala

#### **Company Secretary:**

Ms. Mehreen Ibrahim

#### Bankers:

Allied Bank Ltd Askari Bank Ltd Bank Alfalah Ltd Bank Al Habib Ltd Bank Islami Pakistan Ltd Burj Bank Ltd Citi N.A Deutsche Bank AG Faysal Bank Ltd Habib Bank Ltd Industrial & Commercial Bank of China Ltd MCB Bank Ltd Meezan Bank Ltd National Bank of Pakistan NIB Bank Ltd Standard Chartered Bank Ltd Summit Bank Ltd The Bank of Punjab United Bank Ltd

#### Auditors:

A.F. Ferguson & Company Chartered Accountants State Life Building No. 1-C I.I. Chundrigar Road Karachi-74000, Pakistan. Tel: +92(21) 32426682-6 / 32426711-5 Fax: +92(21) 32415007 / 32427938

#### **Registered Office:**

12th Floor, Ocean Tower, G-3, Block 9, Clifton, Khayaban-e-Iqbal, Karachi - 75600 PABX: +92-21-35166863-64 FAX: +92-21-35166865 UAN: 111 411 411 E-mail: epcl-info@engro.com

#### Share Registrar:

M/s. FAMCO Associates (Pvt) Limited 8-F, Next to Hotel Faran, Block-6, PECHS, Shahrah-e-Faisal Karachi-Pakistan. Tel: +92(21) 34380104-5, 34384621-3 Fax: +92(21) 34380106

#### Plant:

EZ/1/P-ii-1, Eastern Zone, Bin Qasim, Karachi Website: www.engropolymer.com

#### CEO's Message:

https://engropolymer.com/corporate\_highlights/ceo-message.php

# Engro Polymer & Chemicals Limited (EPCL)

engropolymer & chemicals

Engro Polymer & Chemicals Limited (EPCL) was incorporated in 1997 and is the only fully integrated Chlor-Vinyl Chemical Complex in Pakistan. It is involved in the manufacturing, marketing and distribution of PVC and Chlor-Vinyl Allied Products.

STAKEHOLDERS' INFORMATION

#### STAKEHOLDERS' INFORMATION





#### **Exporting Countries**

Ethylene: Middle East, Europe, USA, South East Asia and Singapore

Ethylene Di Chloride (EDC): Middle East, USA and Europe

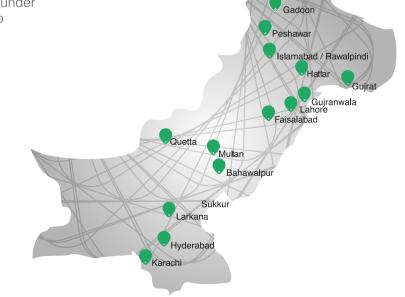
#### **PVC** Products

The Company manufactures and markets five grades (AU 58, AU 60, AU 67 R, AU 67 S, AU 72) of PVC under the brand name 'SABZ' echoing its commitment to environment and in line with its core values.

#### **PVC** Regions

021





STAKEHOLDERS' INFORMATION

**Importing Country** 

Poly Vinyl Chloride : India



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#### **PVC PLANT INFORMATION**

Capacities:

022



#### STAKEHOLDERS' INFORMATION





#### **Caustic & Allied Chemicals**

#### **Raw Material**

Salt is our primary raw material for Caustic and Allied Chemicals

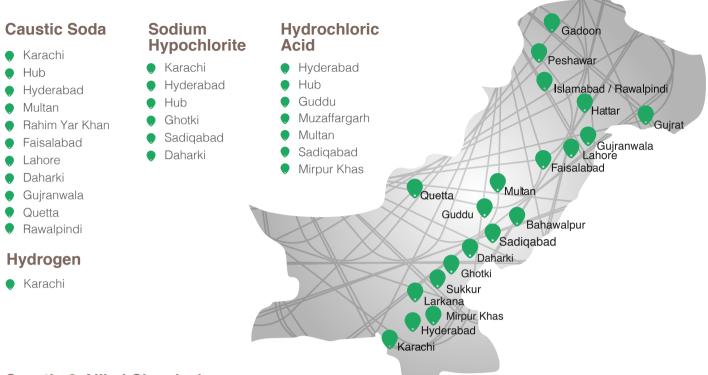
#### **Production Design Capacities**

Caustic:	106 KTA
🔶 Нуро:	30 KTA
HCL:	60 KTA
Hydrogen:	3 KTA



engropolymer & chemicals

#### **Domestic Market**



#### **Caustic & Allied Chemical**







#### STAKEHOLDERS' INFORMATION

#### Hydrogen: Used in the manufacturing of terephthalic acid



## **Sodium Hypochlorite:** Water treatment, detergents, denim bleaching and paper bleaching



#### **SWOT** Analysis

#### Strengths

- Integrated production facility capable of operating at high capacity utilization
- Established brand name and diversified product portfolio
- Strong human resource base and unique technical expertise in Chlor-Vinyls
- Established domestic presence and access to global export markets
- Strong credit ratings reflecting financial strength and management depth

#### Weakness

- Increased exposure due to volatility in international commodity prices limiting pricing power
- Dependence on specialised raw material, which is subject to erratic supply
- Over supplied caustic market
- Increase in gas prices resulting in reduced margins

#### **Opportunities**

- Lower per capita PVC consumption in the country
- Uptick in PVC demand with further growth potential
- Diversified downstream integration and new market segments development
- Alternate energy and operational efficiency projects

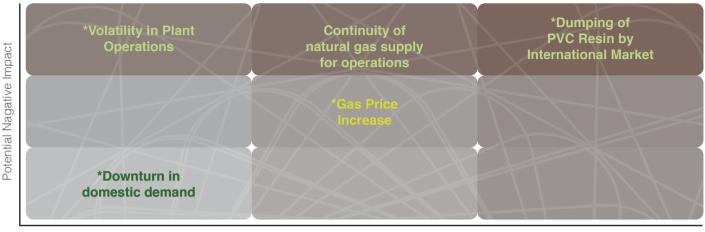
#### Threats

- Changes in tariff and duty structures
- Rise in gas prices in Pakistan
- Dumped imports of PVC from regions where Anti-Dumping duty has not been imposed



#### **Risk and Opportunity Report**





#### **Dumping of PVC Resin by International Market**

**Risk** - The continued flow of dumped products curtails EPCL's ability to operate in a level playing field and impairs value creation.

Mitigating Risk - EPCL has been presenting its case to National Tariff Commission, because of which final Anti-Dumping Duty has been imposed on China, Taiwan, South Korea and Thailand during 2018. However, dumping has started from other regions for which NTC is being approached and case is being presented

#### Continuity of natural gas supply for operations

Risk – Discontinuity of gas supply would result in curtailment of operations and PVC as well as Chlor Alkali products would not be available for downstream consumers, specifically the textile industry. Mitigating Risk - EPCL has contacted relevant authorities and has explained the catastrophic impact of curtailment of natural gas supply on downstream industry in general and textile industry in particular. Further, it has also been explained that curtailment of textile industry production due to non-availability of EPCL's product would also have an adverse impact on exports

#### **Gas Price Increase**

026

**Risk** – Gas is essential to plant operations. Increase in gas prices can have substantial adverse impact to the Company

Mitigating Risk – EPCL has implemented several energy conservation projects and has tested planned several other energy efficiency projects which would partially insulate the bottom line from the impact of increasing natural gas prices.

#### **Volatility in Plant Operations**

Risk – Disruption in plant operations can severely hamper production, the probability of which is low. Mitigating Risk - EPCL is continuously investing in plant infrastructure and benchmarking with acclaimed global players to ensure best practices are followed not only within the ambit of plant operations but also in the areas of Health, Safety and Environment. In addition, we also have Business Interruption Insurance policy to neutralize the adverse impacts of unanticipated disruptions.

#### Unfavourable change in duty structures of Final Product and Raw materials

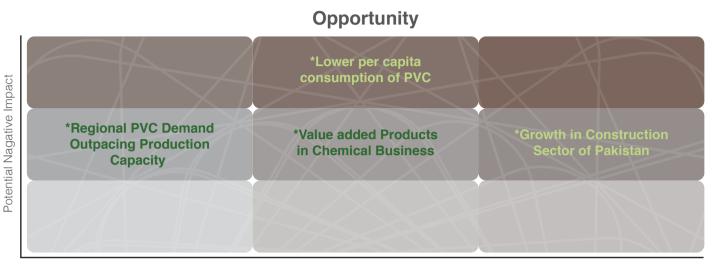
Risk - Duty provides an incentive to local manufacturers, absence of duty on final product and/or increase of duty on imported raw material would make domestic players vulnerable to unfair competition with international players on domestic front

Mitigating Risk - EPCL has been proactively working with regulatory bodies and has presented its case for protection of domestic industry to the government. as it establishes the foothold in local market. The company produces products of highest quality at market competitive rates that will need duty protection, as is a practice in most other developing countries.

#### Risk

#### Probability





Probability

#### Lower per capita consumption of PVC

**Opportunity** – The per capita consumption of PVC for Pakistan is the lowest in South Asian region standing at ~1.2KG/capita compared to ~2.3KG/capita for India. This phenomenon exists primarily because Pakistan uses PVC in conventional applications. For this, EPCL is focusing on new PVC products including PVC Foam Board, PVC Wood Plastic and PVC Wall Panels to increase the size of the market.

#### **Regional PVC Demand Outpacing Production Capacity**

**Opportunity** – The demand has outpaced production capacities providing with an opportunity to export in the regional market. With India being one of the large importers in the region where demand is significantly higher than production, EPCL is at benefit due to availability of export market next door.

#### Value added Products in Chemical Business

**Opportunity** – EPCL is focusing and investing in increasing the portfolio of products in its chemical business. These include introduction of Caustic Flakes and Hydrogen peroxide along with investing in Sodium Hypochlorite and Hydrochloric Acid to reap higher margins and diversify the risk.

#### Growth in Construction Sector of Pakistan

**Opportunity** – The construction sector of Pakistan has grown by significantly, strong sector growth bodes well for our primary segment, pipes and fittings.

#### **Key Sources of Uncertainty:**

Following are some of the areas in the business model causing potential uncertainties:

- 1- Vinyl chain dynamics
- 2- Supply of natural gas
- 3- Changes in natural gas prices

In order to mitigate the risks arising therefrom, several strategies have been executed as explained in Risks and Opportunity Section above and the management is committed to monitor any opportunity that might arise in the future that could help in further neutralizing any adverse impacts that might arise due to the aforementioned uncertainties.



**Annual Report 2018** 

STAKEHOLDERS'

INFORMATION

#### Sales Revenue (Rs. in thousand) 2018 | 35,271,635

#### **Earnings Per Share (In Rs.)** 2018 6.22

#### Profit after tax (Rs. in thousand) 2018 4,930,171

#### **Capital Expenditure** (Rs. in thousand) 2018 **| 4,259,715**



- SATISFACTORY SAFETY PERFORMANCE - HIGH LI SCORES - OHIH EXTERNAL AUDIT RATING 3.5 - CO-HOSTED 1ST REGIONAL CCPS CONFERENCE IN PAKISTAN



- STRONG CREDIT RATING REFLECTS INVESTORS' CONFIDENCE IN THE COMPANY



ПП

- HARVARD MANAGE MENTOR LAUNCH - LEARNING FRAMEWORK - 16 K HRS TECHNICAL TRAINING

- ENTRY IN HYDROGEN PER OXIDE BUSINESS AND OPERATIONAL EFFICIENCY OVR PROJECT APPROVED BY BOD

> Key Highlights & Major Achievements 2018









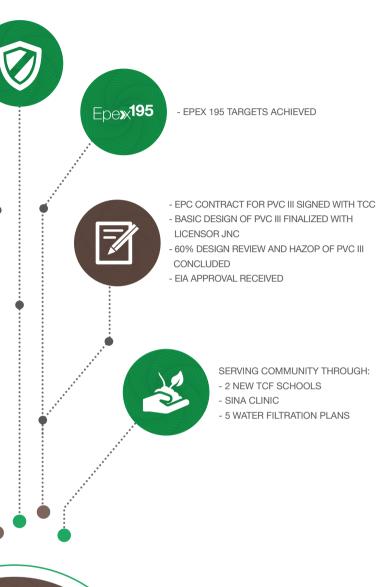
2017   <b>28.56</b>	Share Price (In Rs.) 2018   37.14

Total Equity (Rs. in thousand) 2018 **| 16,796,184** 

2017 | 7,760,109

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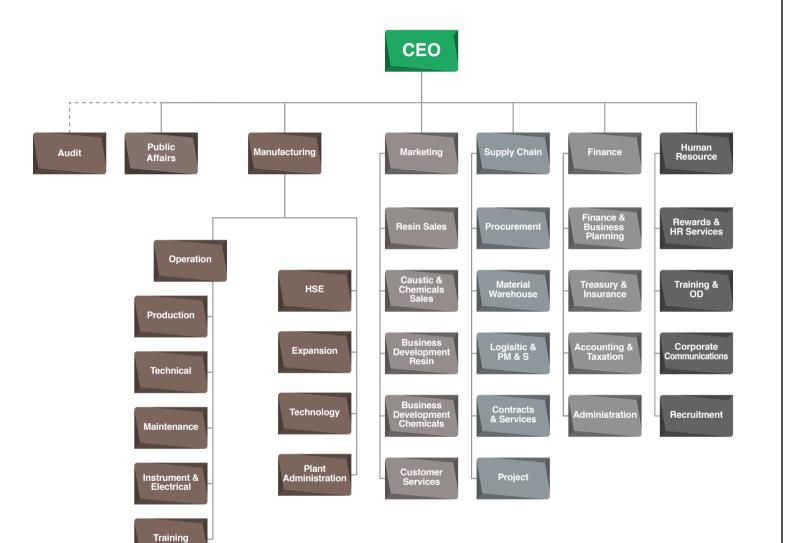
#### **STAKEHOLDERS** INFORMATION





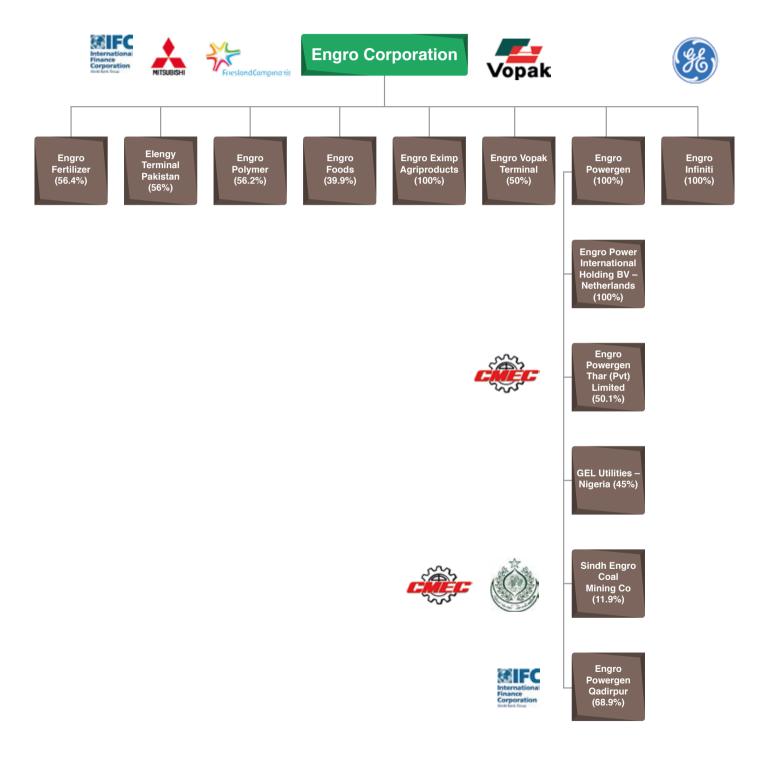


#### **Organisational Structure**





### Engro Corporation – Conglomerate Overview and main Venture Partners



#### STAKEHOLDERS' INFORMATION





#### Awards, Achievements and Accreditations

#### **DuPont Certification**

DuPont analyzed Occupational Health and Industrial Hygiene (OHIH) Systems at EPCL Site.

DuPont assesses various safety and OHIH system of an organisation on a scale of '1' (basic systems in place) to '5' (sustained world class performance). In 2018, 3rd party audit was done for OHIH in which EPCL secured an above satisfactory rating.

#### QMS – ISO 9001 Certification

The Company has been ISO-9001 (Quality Management System) certified since 1999, which meant increased customer satisfaction via documented systems and procedures. The company continues to remain ISO9001 certified for Manufacturing and Sales of PVC Resin and Allied Chlor Vinyl Products vide the certification audit carried out by URS in 2018 according to latest standard (ISO 9001:2015), during which no non-compliances were reported.

#### EMS – ISO 14001 Certification

The Company is ISO-14001 (Environment Management System) certified by a credible third party (URS). Accordingly, the organization has amplified its focus on Health, Safety and Environmental Policies through re-certification. The company was audited in 2018 according to latest standard (ISO 14001:2015), during which no non-compliances were reported.

#### OHSAS - ISO 18001 Certification (Revised to ISO 45001)

The Company implemented OHSAS ISO-18001 (Occupational Health & Safety Administrative Series) in 2013. The company was audited in 2018 according to latest standard (ISO 45001:2015), during which no non-compliances were reported.

#### **Green Office Certification**

After moving to new Head Office, Initiative on Green Office Certification by WWF for Head office was taken. An audit was carried out in December 2018 for Paper Reduction, Energy Conservation and Waste Reduction, which were all found to be satisfactory by WWF and Head office has been Green office certified by WWF.

#### **BSC Five Star**

In 2018, EPCL was audited by consultant for BSC Five Star Environment in which EPCL secured a score of 89% and "Four Star" rating. It is a jump from the previous rating of "Three Star".

#### ISO/IEC 17025:2005

In 2018 EPCL Laboratory was granted ISO/IEC 17025 Accredition by Pakistan National Accredition Council (PNAC) , which comes under Ministry Of Science & Technology. ISO/IEC 17025 is used by laboratories to develop & implement a quality management system which aims at improving their ability to consistently produce valid results by well-defined administrative and technical operations.

#### **Unilever Responsible Sourcing Audit (URSA)**

Unilever Responsible Sourcing Audit (URSA), a prerequisite for continuation of business with Unilever, consisting of major customers for the caustic product, was conducted in January, 2018 and was successfully concluded with an incompliance score of "10" (Critical Incompliances: ZERO, Minor Incompliances: ONE-10 points, Observations: ZERO) resulting in accreditation for "3 years". This year's 4 man-day audit tested us in the areas of Business Practices & Controls, Worker Remuneration, Rights, & Law Compliances, General Legal and Social Compliance, Health, Safety, and Environment – Practices, Compliances, and Controls. This incompliance score speaks volumes about our organization's practices, manufacturing division in particular, and validates our alignment with best international practices in all facets.

EPCL has obtained & maintained memberships of the following world renowned organizations as well to keep it aligned and updated on the best practices in all areas of Process and personnel safety:

- Center of Chemical Process Safety (CCPS)
- DuPont
- National Safety Council (NSC)

engropolymer & chemicals

#### **PACRA Credit Ratings**

During 2018, the credit rating of EPCL was upgraded twice. In January, PACRA upgraded the Long-term / Short-term rating of Company from "A / A1" to "A+ / A1+". Owing to the Company's promising fundamentals and strong liquidity, the PACRA upgraded and JCR-VIS assigned "AA- / A1+" credit rating to EPCL which is highest ever in the history of the Company.

Strong rating is a testimony to the fact that the Company has achieved operational consolidation and has promising fundamentals. The upgradation of credit rating has been helpful in gaining investors' trust in the Company during major financial re-structuring exercise undertaken by the Company during the year

#### **Best Corporate Report Awards**

The Joint Evaluation Committee of ICAP-ICMAP awards 'Best Corporate Report' in different sectors. The Annual Report for 2017 was awarded second place by the committee.

Earlier, the Annual Report for 2013 was awarded first prize by the committee and then subsequently second prize on annual reports for 2009, 2010, 2014, 2015 and 2016 in chemical sector.

#### AGM Issues & Responses

The Annual General Meeting of the Company was held on March 29, 2018. During the meeting, several questions pertaining to the Company's business were asked by the shareholders which were answered satisfactorily by the CEO. Thereupon, the meeting was concluded without any pending query on unresolved issue.

## POWER OF DETERMINATION

Greatness is not easily achieved; it takes determination, will power and eagerness to prove to oneself that yes nothing is beyond the power of determination. It is with this spirit that Engro Polymer undertakes each endeavor and challenge that comes its way.

#### **CORPORATE GOVERNANCE**



#### **Governance Framework**

Our Governance Framework is designed to ensure that the Company embodies its Core Values and Principles, institutionalising excellence in everything that we do. Driven by the highest standards of integrity, transparency and zeal to protect stakeholders' value, EPCL has ordinated it's Governance Framework on the industry's best practices. The Board of Directors and Senior Management place a significant emphasis on internal controls, which trickles down to each and every employee in the Company.

Our Corporate Governance is grounded on the basis of proper Management policies and the Organisation conforms to accepted guidelines of Pakistan Stock Exchange Limited as well as the Securities and Exchange Commission of Pakistan (SECP). The Board of Directors is committed to honest, ethical, knowledgeable and comprehensive management and to implement good Corporate Governance as a means of accomplishing maximum success and effectiveness for the Company, Corporate Governance is a tool for enhancing and reinforcing our values and sustainable growth. Developing good Corporate Governance is an iterative process and aims to incorporate standards that are universally practiced and appreciated.

#### **The Internal Environment**

The Organisation is structured in a way that corresponds well to its business plan and responsibilities are clearly assigned to each department. High quality personnel are hired and given continuous opportunities to develop knowledge and competencies, and represent the Company's commitment to ethical and professional business standards. The Organisation also encourages employees to participate as well as understand their work, while instilling in them the responsibility of reducing risk. Work is consistently being upgraded, improved and fashioned in such a way that internal controls form an integral part of operations. Operating manuals of key functions have been produced to ensure effciency of operations and avoid the duplication of effort.

#### **Internal Control Framework**

#### Responsibility

The Board is ultimately responsible for EPCL's system of internal control and for reviewing its effectiveness. Such a system is designed to manage rather than eliminate the risk of failure in achieving Business Objectives and provides reasonable assurance against material misstatements or losses that the Company could possibly face.

The Board, whilst maintaining its overall responsibility for managing risk within the Company, has delegated the detailed design and operation of the system of internal controls to the Chief Executive Officer.

#### Framework

An established control framework is maintained by the Organisation, constituting clear structures, authority limits and accountabilities. All Policies and Standard Operating Procedures are properly documented in operating manuals. Both Corporate Strategy and the Company's Business Objectives are established by the Board, after which they are integrated by Divisional Management into business strategies with supporting Financial Objectives.

#### **Risk Assessment**

EPCL conducts its operations keeping in view of the risks involved and has instituted measures to control risk and ensure that it remains manageable. In this way, damage due to risk is minimised and stability is ensured. Long-term and annual plans are designed ensuring that concrete measures of success can be obtained. Auditing operations and insurance measures are also continuously improved with the help of various tools in the effort to reduce risk.





#### **Control Activities**

The Company has determined a number of control activities that are in accordance with the nature of business operations and has assigned responsibilities in such a way that mutual supervision is in effect.

#### Information Systems' Governance Framework and Safety of Accounting Records

EPCL information systems from 1st of Jan 2018 are being driven by ECORP IS laying down a Digitization Strategy 2020 for EPCL with the vision of 'Digitization' of processes & Information to make the organization Paperless & Wireless thereby, enabling the employees to Work from anywhere, anytime & from any device. It will also harness on automation to deliver 'Sales Operations without Human Intervention'. This is a 3 year program in which major applications will be going live by Q3' 2019.

The driving force of the Digitization IT Strategy 2020 is to improve the business end to end, be it operations, manufacturing, supply chain or engaging with customers to generate a value that creates a sustainable impact in the growth of EPCL. The Information Systems, Governance Framework sets minimum control requirements for Information Systems that must be met by all businesses across EPCL. It also lays down the various policies related to the Management, usage and protection of EPCL's Information Systems provisions.

The framework is aligned to the industry's standard Control Objectives for Information and Related Technology (COBIT) ISO 27001 and ITIL v3. EPCL maintains a robust system for the maintenance of its books of accounts, including detailed contingency plans for their safekeeping and recovery in the event of a disaster. The Company fully complies with the regulatory requirements envisaged in the Companies Act 2017 the listing regulations and the relevant pronouncements thereunder.

#### **Conflict of Interest Policy**

At Engro Polymer & Chemicals Limited, every employee, director and executive are required to avoid any direct or indirect interests, which might conflict with the interests of the Company when dealing with customers, suppliers, contractors, competitors or any other person or organisation doing or seeking to do business with the Company or any affiliate.

Additionally, in the event of such conflicts arising in the conduct of employees', executives' or directors' personal affairs, including transactions in securities of the Company, of any affiliate, or of any unaffiliated company having a business relationship with Company interests, full compliance to the restrictions and set of disclosures requirements laid down by the Management should be ensured. A robust mechanism to report exceptions, if any, has been established within the Company.





#### **Investor Relations Policy**

Engro Polymer & Chemicals Limited strives to develop and maintain trustworthy relations with its stakeholders, including shareholders and investors. It recognises the importance of timely and fair disclosure of all material information to them, without advantage to any particular investor, group or investment advisor / analyst, in order to enable them to make informed decisions about investing in the Company's equity and other debt instruments.

- The Company will ensure that Shareholders are able to contact the shares Registrar of the company for shareholders matters and investors complaints.
- The Company will disclose all material information in a fair and transparent manner in compliance with legal requirements and listing regulations of the stock exchanges where it is listed.
- It may also disclose, through designated spokespersons, other financial or non-financial information that it considers useful for enhancing stakeholders understanding. This may be done through analyst briefings, press releases, television programs or postings on the Company's website.
- Where it makes any forward-looking statements / projections based upon information available at the time of disclosure or assumptions of future events. It will qualify such statements by disclosing the factors that could cause actual results to materially differ from those being implied in such statements.
- To prevent information leaks and maintain fairness in disclosure the Company will observe a "quiet period" prior to the announcement of quarterly / annual results, during which it will decline to respond to inquiries about its business performance and related matters.

#### **HSE Performance 2018**

Safety is top of the core values of the company. Management commitment and employees' adherence to the rules and procedures led to another safe year. The company met all its Safety KPIs defined for 2018. With only one medical treatment case, Total Recordable Injury Rate (TRIR) closed at 0.05 way below the target of 0.17, setting new heights and higher benchmarks for the years to come. Fleet Accident Frequency Rate (FAFR) closed at 0.994. Process Safety Total Incident Rate (PSTIR) for 2018 was 1.60.

As part of the Road map for audits, the company went through multiple 2nd and 3rd party surveillance audits:

- DuPont OHIH Audit rating was satisfactory in 2018
- IMS Audit of EPCL was successfully conducted on new standards of ISO 9001, ISO 14001 and OHSAS 45001 without any non-conformance
- Insurer Risk Survey by Marsh & McLennan
- BSC Five Star Environment Standard achieving 4 stars in 2nd Party Audit

Several other key activities took place which helped in effective management of already robust and time-tested systems that include:

- Environment Impact Assessment (EIA) NOC for Expansion of EPCL PVC and VCM DBN was approved from Sindh FPA.
- Process Hazard Analysis (PHA) exercise conducted as per plan in addition to PVC-III Pre-authorization and design PHA along with Baseline PHA of Caustic Flaker Project.
- 1st ever CCPS Conference in Pakistan was hosted by EPCL on 22nd Nov'18 that hosted multiple nation-wide industries and institutes along with representatives from Middle East, South-Africa and Japan.





#### **HSE Policy**

#### "To be recognized as a world class performer in the field of Health, Safety & Environmental Management"

#### **Engro Polymer will:**

- Conduct its business in a manner that protects the health and safety of employees, contractors, others involved in our operations and the community in which we operate.
- Continuously improve environmental performance to achieve sustainable development.
- Strengthen its business by making Health, Safety & Environment (HSE) considerations an integral part of all business activities.
- Comply with all laws & regulations.
- Practice transparent public reporting of the HSE performance.
- Ensure that HSE is a major responsibility of appropriately trained, empowered & accountable employees & management.
- Promote a culture of learning & practicing HSE management among employees and contractors.
- Encourage off the Job HSE awareness among employees and families.

#### To achieve these objectives, Engro Polymer Shall:

#### Health

- Identify and evaluate health risks related to its operations that potentially affect its employees, contractors or the public.
- Provide structured, risk based occupational health and industrial hygiene program, with a focus on health promotion and prevention, reporting and investigation of Occupational illnesses.
- Implement programs and appropriate protective measures to control such risks, including appropriate monitoring of its potentially affected employees. Carry out pre-employment and periodic medical check-up of its employees.
- Provide or arrange for medical services necessary for the treatment of employee occupational illness or injuries and for handling medical emergencies.

#### Safety

- Implement a rigorous system of Process Safety Risk Management.
- Institutionalize behavioral safety practices using the Personnel Safety Management System.
- Keep abreast of the latest international codes, standards and practices and adopting the same where applicable.

#### Environment

- Comply with all applicable environmental laws, regulations and apply responsible standards where laws and regulations do not exist.
- Conserve natural resources & energy by continuously improving our processes and measuring performance.
- Continuously improve our processes to minimise pollution and waste.





#### **Cardinal Rules**

- Mandatory to report all "On the job" unsafe act / condition, near miss and incident.
- Mandatory to follow Company Policies, Safety Rules and Laws.
- Work with a valid work permit.
- Wear mandatory PPEs in designated areas
- Bypassing Safety Critical device without authorisation is prohibited
- Lighting a flame without authorisation is prohibited
- Walking under a suspended load is prohibited
- Engaging in or provoking horseplay or fighting within Company premises is prohibited
- Damaging Company property intentionally is prohibited
- Sleeping & carrying mobile phones in Plant operating areas is prohibited
- Bringing weapon or intoxicant on site is prohibited
- Making video / picture of plant site areas is not allowed

Not following the above rules will be treated as Misconduct.

Jahangir Waheed Vice President Manufacturing Engro Polymer and Chemicals Limited





#### **Driving Safety Policy**

The safety and wellbeing of our employees & contractors is of foremost importance to the Organisation. We, therefore, have a responsibility of not only safeguarding ourselves when on the road, but also to play our part to protect those around us.

It is incumbent on all company employees, whether permanent or on contract, when driving or being driven, on company business, to consistently apply & follow driving safety rules as below:

- Be in possession of valid driving license while driving.
- Wear seat belts on front seats in cars and on designated seats in other vehicles being used for company business.
- Wearing of crash helmets for both motor cycle drivers and pillion riders. Texting or using cell phone while driving is illegal in Pakistan. In case of dire need, stop the vehicle in a safe area to text or use the cell phone, or have a passenger operate it.
- Use of alcohol and drugs is prohibited. Use of other substances, including certain cold or allergy medications which may cause drowsiness and impair driving ability, should be used with caution.
- Follow driving laws and regulations for road safety such as adherence to posted speed limits, directional signs, use of turn of signals and adopt defensive driving techniques.
- Promptly report any road accident to his / her supervisor in accordance with established procedures of incident reporting.

**Imran Anwer** President and CEO Engro Polymer and Chemicals Limited





#### **Succession Planning**

Every year at Engro Polymer & Chemicals Limited "Talent Review Sessions' are conducted. Main objective of talent review process is to map the succession plan of a department with the capacity, potential and career development needs of employees in order to develop a comprehensive Talent Management Plan. Talent review process is a series of structured, facilitated process where employees (direct reports) are reviewed in terms of their key strengths, career goals, stage of readiness, and areas for development and action plans. Outcome of these sessions has helped the Company in increasing the rate of internal moves as well as replacements.

#### **Review**

The Board meets at least once every guarter to consider the Organisation's financial performance, financial and operating budgets and forecasts, business growth and development plans, investment plans and other Key Performance Indicators. Post completion reviews are performed on all material investment expenditures.

#### **Responsibilities of the Chairman**

At EPCL, as per Code of Corporate Governance, Chairman along with other Board members play a major role in ensuring that the statutory and fiduciary duties of Directors are properly carried out and the Board, as a whole, functions effectively in deciding the Corporate Policy, while CEO and his Senior Executives devise the long-term and short-term operational plans for the Company.

#### **Formal Orientation**

The Human Resource department chalks out a formal orientation plan, which is followed at the induction of a new Board member. The orientation plan is devised to familiarise the new member with the business. Each Divisional Head of the Company takes them through a presentation pertaining to their own divisions and macro-level policies are discussed. Plant site and Head office visits are a part of this orientation plan.

#### **Training Program for Directors**

The Directors Training program has been completed by Mr.Ghias Uddin Khan, Mr.Imran Anwer and Mr.Feroz Rizvi during the preceding years and by Mr. Nadir Salar Qureshi and Mr. Hasnain Moochhala in the current year, from recognised institutions of Pakistan, approved by the SECP.

#### **Whistleblower Policy**

Speak out - the Whistleblowing system has been established by the Board as an integral part of governance at EPCL and it acts as an additional measure to promote and strengthen high standards of governance and business conduct.

EPCL expects all employees, suppliers and contractors to not only abide by the Company's Code of Business Conduct but also encourages all to speak out about any concerns they have regarding business ethics including corruption, frauds, incorrect financial reporting, violation of applicable Health, Safety & Environmental standards, harassment, discrimination, other unfair employment practices or other possible breaches of applicable laws and corporate policies.

All complaints and concerns can be reported directly or via divisional and department heads to the Corporate Audit Department and Chairman Audit Committee. EPCL provides opportunity for open and candid communication. All complaints and concerns are investigated confidentially. No cases of whistle blower reported in 2018.





#### **Internal Audit**

At EPCL. Internal Audit is an independent department functionally reporting to the Board Audit Committee and administratively to the CEO.

The Internal Audit department is responsible for impartially assessing the key risks of the Organisation appraising and reporting on the adequacy and effectiveness of EPCL's Risk Management and Internal Controls in financial, information systems and other business and operational areas. Internal Audit at EPCL provides recommendations which are taken up by Management to remediate control lapses. The observations are shared on a guarterly basis with Board Audit Committee, Chief Executive Officer and the concerned Divisional Management.

Internal Audit is also responsible for monitoring and reporting of ethical issues. All allegations in relation to breach of the Company's Code of Business Conduct are thoroughly investigated by Internal Audit in cooperation with management and subsequently reported to the Audit Committee.

It works in collaboration with the Business by taking up coaching responsibilities, driving performance improvement initiatives and closing internal control gaps. The role of Internal Audit Function continues to change in reaction to events, risk & regulation affecting the Company whilst ensuring that its mandate is aligned with the organizational objectives and risks.

Being integrated with the business – while maintaining strict independence – is very important at EPCL.

#### Salient features of Internal Audit Charter

Internal Audit provides independent, objective assurance and advisory services to evaluate and improve the effectiveness of the control environment, risk management and compliance processes and assesses whether these are adequate and functioning appropriately as intended to ensure:

- Significant financial, managerial and operating information is accurate, reliable and timely;
- Significant statutory or regulatory issues impacting the Company are recognised and addressed appropriately;
- Resources are acquired economically, used efficiently and protected adequately;
- Quality and continuous improvement are fostered in the Company's control process;
- Risks are appropriately identified and managed; and
- Employees' actions are in compliance with policies, standards, procedures and applicable laws and regulations.



#### **Report of the Audit Committee**

#### Dear Shareholder,

On behalf of the Board, I am pleased to present the Audit Committee's Report for the financial year ended 31st December 2018. Our key focus was to assist the Board of Directors in fulfilling their governance and stewardship responsibilities ensuring integrity of financial reporting and robustness of internal controls and risk management process at Engro Polymer & Chemicals Limited.

Audit Committee meetings take place ahead of Board meetings and the Audit Committee Chairman provides an update of the key issues discussed to the Board at each meeting. Minutes of Audit Committee meetings are provided to the Board and the External Auditors.

The terms of the Audit Committee's mandate are governed by the Board of Directors and the Code of Corporate Governance. The Head of Internal Audit acts as the Secretary of the committee. The Audit Committee met four times during the year 2018. The CFO and other departmental Heads were invited on a need basis for matters pertaining to their areas. As required by the Code, the Committee also independently met external and internal auditors during the vear.

The Internal Audit plan was approved by the committee at the start of the year and was constantly evaluated to ensured that all major critical areas were covered in the plan. The relationship with the External Auditor worked well and the Audit Committee remained satisfied with its independence and effectiveness.

During 2018, the following key responsibilities were satisfactorily carried out by the Audit Committee:

- Ensuring compliance with the listed Companies (Code of Corporate Governance) Regulations 2017;
- Review of guarterly, half-yearly and annual financial statements of the Company prior to their approval by the Board of Directors, focusing on major judgmental areas, financial estimates, going concern assumption, compliance of accounting standards, local regulations and other statutory / regulatory requirements;
- Review of Related Party Transactions, ensuring that the pricing methods used were on terms equivalent to those that prevail on arm's length basis;
- Ensuring that proper, accurate and adequate accounting records have been maintained by the Company;
- Recommend on the appointment of the external auditors to the Board to be confirmed by the Company shareholders in the Annual General Meeting; and
- Review of Management Letter issued by external auditors and Management's response / actions plans.
- Over and above its core responsibilities, the Committee performed the following activities during 2018:
- Review of new policies / modifications to existing policies and Management's compliance with all Company's policies, procedures and guidelines;
- Review of the Enterprise Risk Management (ERM), register to ascertain that business risks are well identified and adequate action plans for mitigating risks are developed and implemented; and
- Review the Learn Share Improve (LSI) Reports raised during the year related to issues involving ethical, legal, policy & procedural violations;





- Review of Internal audit reports and mitigation plans to improve controls as suggested by the internal audit team; and
- Whistleblower complaints lodged during the year were reviewed and appropriately investigated.

The Committee members possess extensive experience of Finance, Accounting, commercial and engineering and I am grateful for their contribution throughout the year. The Committee also appreciated the enthusiastic support of Management. The Committee will continue over the coming year to support and work with the Board to identify, monitor and mitigate potential risks through robust and appropriate control procedures and best practices of Corporate Governance.

The Committee assessed the 2018 Financial Statements as fair balanced and understandable and that it provided sufficient information to enable the shareholders to assess the performance.



Mr. Feroz Rizvi Chairman of the Audit Committee Engro Polymer and Chemicals Limited

#### **Directors**

As at December 31, 2018 the Board comprises of one Executive Director, one Independent Director, five Non-Executive Directors, four of whom are executives in other Engro Group companies, who have the collective responsibility for ensuring that the affairs of the Company are managed competently and with integrity.

A Non-Executive Director, Mr. Ghias Khan, Chairs the Board and the Chief Executive Officer is Mr. Imran Anwer. Biographical details of the Directors are given later in this section.

A Board of Directors' meeting calendar is issued annually that schedules the matters reserved for discussion and approval. The full Board met 9 times this year and discussed matters relating to inter alia long term planning, giving consideration both to the opportunities and risks of future strategy.

All Board members are given appropriate documentation in advance of each Board meeting. This normally includes a detailed analysis on businesses and full papers on matters where the Board will be required to make a decision or give its approval.

#### **Board Evaluation**

The Listed Companies (Code of Corporate Governance) Regulations 2017, mandatorily requires evaluation of the Board of Directors as a whole, its Committees and the contribution of each Director to the strategic direction and steerage of the Company. In this regard, a comprehensive range of self-evaluation surveys were conducted in the Company with respect to the performance of its Board of Directors and Board Committees. Purposive feedback from all Board members was solicited on areas of strategic clarity & beliefs, direction of business plan and functional adequacy of its role.

Equally emphasised, the individual contribution of each Director was assessed and evaluated during the year by the Chairman of the Board highlighting significant areas of development for them.



#### **Evaluation Criteria of Board Performance:**

- Has clarity on Company beliefs, values and strategic / business plans
- Board meetings are conducted in a manner that ensures open communication, meaningful participation and timely resolution of issues
- Quality material is received by Directors for Board meetings
- Board Members receive timely meeting notices along with advance written agendas
- Clear and concise background material for the meetings is provided
- Minutes of the Meeting are accurately documented
- Board receives timely reports on finances/budgets/compensation and other important matters
- Board Members respect the difference between the Board's policy making role and CEO's management role.
- Board goals, expectation, and concerns are communicated to the CEO
- Overall rating for the performance of the Board

#### **Board Meetings and Attendance:**

In 2018, the Board of Directors held 9 meetings to cover its complete cycle of activities. The attendance record of the Directors is as follows:

Director's Name	Meetings Attended
Mr. Ghias Uddin Khan	7/9
Mr. Imran Anwer	9/9
Mr. Hasnain Moochhala	8/9
Mr. Noriyuki Koga	7/9
Mr. Nadir Salar Qureshi	6/9
Mr. Feroz Rizvi	8/9
Mr. Muhammad Asif Sultan Tajik	8/9

None of the Board meetings were conducted outside Pakistan

#### **Board Audit Committee (BAC):**

Four meetings were conducted during 2018.

irector's Name	Meetings Attended
Mr. Feroz Rizvi	4/4
Mr. Hasnain Moochhala	4/4
Mr. Noriyuki Koga*	3/4

\* One of the meetings was attended by Mr. Noriyuki Koga through proxy.

#### **Board Compensation Committee (BCC):**

Three BCC meetings during the year 2018.

Director's Name	Meetings Attended
Mr. Ghias Uddin Khan	3/3
Mr. Feroz Rizvi	3/3
Mr. Noriyuki Koga*	1/3
Mr. Nadir S Qureshi	1/3

\* One of the meetings was attended by Mr. Noriyuki Koga through proxy.





#### **Enterprise Risk Management**

EPCL launched the Lean Enterprise Risk Management (ERM) in 2011. It is the policy of EPCL to view Risk Management as integral to the creation, protection and enhancement of shareholder value by managing the uncertainties and risks that could possibly influence the achievement of our corporate goals and objectives.

Operating in a highly dynamic environment mandates assessment of organization strategy and guantum of risks that the entity is willing to accept by adequately assigning responsibilities throughout the organization. It is a continuous cycle led by the Chief Risk Officer (CRO), endorsed by the Board of Directors and Management, with the objective of proactively managing risks across the company over the years.

#### **Business Risk and Challenges**

#### **Risk 1 - Reduction of duty protection on PVC and Caustic Soda**

**Impact** - Duty provides an incentive to local manufacturers, absence of Duty would make domestic players vulnerable to unfair competition.

Strategy - EPCL has been proactively working with regulatory bodies and has presented its case for protection of domestic industry to the government. The company produces quality products at market competitive rates that will need duty protection, as is a practice in most other countries.

#### **Risk 2 - Continuity of natural gas supply for operations**

Impact - Operations would have to be curtailed and product would not be available for sale to customers

Strategy - EPCL has contacted relevant authorities and has explained the catastrophic impact of curtailment of natural gas supply on downstream industry in general and textile industry in particular. Further, it has also been explained that curtailment of textile industry production due to non-availability of EPCL's product would also have an adverse impact on exports and precious foreign exchange earnings.

#### **Risk 3 - Increase in Raw Material duty**

**Impact** - Cost of production will go up.

Strategy - EPCL has been proactively working with regulatory bodies and has presented its case for protection of domestic industry to the government. The company produces quality products at market competitive rates that will need duty protection to compete with bigger international competition, as is a practice in most other countries.

#### **Risk 4 - Dumping of PVC products by international market**

Impact - Dumped products are available at less than market competitive rates hampering the pricing capability for EPCL.

Strategy - EPCL has been presenting its case to National Tariff Commission (NTC) as a result of which final Anti-Dumping Duty has been imposed on China, Taiwan, South Korea and Thailand during 2018. However, dumping has started from other regions for which NTC is being approached.



#### **Risk 5 - Operational Issues at Plant**

**Impact** - Plant operations are imperative for EPCL to maintain its position as key supplier to domestic market. Disruptions in plant operations compromise the current position of EPCL.

**Strategy** - Ensure sustainable operations via continuously monitoring plant operations. Identifying potential impediments in plant operations and terminate at initial stages. The company has ensured sustainable operations at VCM and PVC and successfully managed to complete debottlenecking of the plant.

#### **Risk 6 - Increase in Natural Gas Price**

Impact - Gas prices have a magnified impact on EPCL's bottom line as processes are energy intensive.

**Strategy** - EPCL has implemented several energy conservation projects and has tested planned several other energy efficiency projects which would partially insulate the bottom line from the impact of increasing natural gas prices.

#### **Treasury Management**

#### Liquidity Risk Management

Liquidity Management is a crucial aspect of our business owing to a combination of various external factors including volatility in international commodity prices, currency exchange rate and gas prices. The company diligently monitors current and future cash position of the company. Frequent cash forecasting enables the company to determine capital requirements, with a clear distinction between short term and long-term funding. Long term cash requirements are measured in our Corporate Planning Cycle over a 5-year horizon. Peak cash cycles are mitigated using approved lines of credit. Excess cash is placed in various investment instruments to earn the best possible returns which include saving accounts, government securities and mutual fund units. Overall working capital cycle in days of the company, remains positive as our sales are mostly based on cash while we enjoy credit from our raw material suppliers.

#### Foreign Exchange Risk Management

EPCL's revenues and import liabilities are subject to foreign exchange volatility. PVC revenue is determined in US Dollars with reference to international PVC pricing. However, PVC Revenue determination mechanism provides a natural hedge against foreign exchange fluctuation exposure on USD denominated liabilities. Furthermore, the company frequently monitors its Net Foreign Currency liabilities exposure and takes decisions accordingly to restrict the downside from currency devaluation by booking forward contracts on usance import LCs (in case they are available).

#### Interest Rate Risk Management

The company's capital structure involves sizeable leverage exposing EPCL to interest rate risk. As of December 31, 2018 outstanding KIBOR based borrowings stood at Rs. 7,500Mn. As part of treasury operations, the company will continue to evaluate various derivative contracts to hedge against interest rate risk (in case they are available).

#### **Credit Risk Management**

The company diligently monitors and manages the credit quality of its financial assets. Exposure to credit risk is minimal as unsecured receivables from customers and advances to vendors are restricted. Most of trade debt is secured by bank guarantees and letter of credits, accepted only through financial institutions with credit ratings as approved by the Board. Credit risk with regards to investments is limited, as the Company places its idle funds in government securities and with institutions approved by the Board or with institutions possessing minimum credit ratings as approved by the Board.





#### **Management Approach**

#### Materiality Approach Adopted by Management:

Material levels, other than those provided under regulations, are judgmental and may vary substantially from scenario to scenario. Matters are considered to be material if, individually or in aggregate, they are expected to significantly affect the performance and profitability of the Company.

#### Procedures Adopted for Quality Assurance of Products / Services:

We benchmark the quality of our product with international players to ensure provision of optimum value for money to our customers. Therefore, the Company's flagship brand 'SABZ' has become synonymous to quality PVC in the country.

#### **Shariah Advisor**

During the capital raising/re-profiling exercise, the Company appointed Ehsan Shariah Advisor And Consultants for shariah advisory in respect of agreement and term sheets pertaining to IFC agreement signed during the year and SUKUK instrument issued post balance sheet date.





## BOARD OF DIRECTORS



#### **Profile of Directors**



#### Ghias Uddin Khan Chairman

Ghias Uddin Khan is the President and Chief Executive Officer of Engro Corporation Limited. Before being appointed President and CEO on December 1st 2016 he had held several executive and board roles across Dawood Hercules Group companies.

Joining Dawood group via acquisition in 2005, Ghias was the CEO of Inbox Business Technologies one of Pakistan's largest technology companies. During his 15 years at Inbox Ghias grew the employees to over 1900, and pivoted the company from a computer manufacturer to a systems integrator, and then again to a technology enabled digital services company.

Most recently Ghias was the Executive Director & Head of the Chairman's Corporate Office at Dawood Hercules. He was the principal aide of the Chairman of the Group on a range of matters of institutional importance including but not limited to board governance, communications, external relationships and special projects. Ghias also served as Chairman of Elixir Securities from 2011-2014. Ghias is a strong believer in the social enterprise and the responsibility of businesses to environmental and human wellbeing. Ghias holds an MBA from the Institute of Business Administration in Karachi.





#### **Profile of Directors**



#### Feroz Rizvi Director

Mr. Rizvi qualified as a Chartered Accountant from England and Wales. On return to Pakistan he joined ICI Pakistan Ltd and moved through various business on function including a period of secondment to ICI Head Office in London, retired from the company as Finance Director. Mr. Rizvi has vast experience in the field of Corporate Finance, Strategy Corporate Restructuring merger and acquisition. He has worked in Pakistan, UK and Saudi Arabia.



Imran Anwer Chief Executive Officer

Imran is a Chartered Accountant with over 20 years of experience. Before becoming the CEO of Engro Polymer in 2015, he was VP Business Development and Finance at Engro Foods since 2005, prior to which he worked for PwC Karachi and Deloitte & Touche Jeddah.



#### Noriyuki Koga Director

Mr. Noriyuki Koga joined Mitsubishi Corporation in 1992 and has held several positions during this time. He is currently the General Manager of Mitsubishi Corporation's Chlor-Alkali Department and has a degree in Law from Keio University in Japan. He joined the EPCL Board in 2017.



#### **Profile of Directors**



#### Nadir Salar Director

Nadir joined Engro Corporation in March 2017 as Chief Strategy Officer. He is responsible for leading the deployment of the Rs. 60 billion in cash on Engro's balance sheet and devising optimal strategies for Engro's existing \$1.3 billion portfolio of diverse businesses. In December of 2018 he assumed the additional responsibility of Chief Executive Officer of Engro Fertilizers Ltd, the groups largest and also separately listed entity

He brings with him expertise in multiple sectors across the GCC, Turkey, Australia, ASEAN and the EU. He has extensive experience in consulting, private equity and finance. Nadir

began his career with Engro Chemical Pakistan Ltd as a Business Analyst and then moved on to organizations such as Hub Power Company, Bain & Company (Singapore), Carrier Corporation (Singapore and Australia) and Abraaj Capital (Dubai), leading up to his most recent role for the last half decade as Chief Investment Officer at Makara Capital in Singapore. Nadir is currently a director on the boards of Engro Fertilizers Limited, Engro Powergen Limited, Engro Polymer Limited and Engro Vopak Terminal Limited.

He completed his MBA from Harvard Business School, and his Bachelors & Masters degrees in Nuclear Engineering from MIT.



#### Mohammad Asif Sultan Tajik Director

Asif holds a degree in mechanical Engineer from NED University and in addition has a post graduate degree in Business Administration from IBA. He has over 33 years of service of which the last 27 years have been with Exxon/Engro Fertilizers. He started his career with the armed forces of Pakistan and served as a captain in EME for 4 years His last three executive positions in Engro have been as GM Manufacturing Engro Fert Daharki, VP Manufacturing Engro Polymers & Chemicals and VP HR Engro Fertilizers before taking up the position of Sr VP Manufacturing Engro Fertilizers Daharki





#### **Profile of Directors**



#### Hasnain Moochhala Director

Hasnain Moochhala joined Engro Corporation Limited as Chief Financial Officer in June 2017. Prior to that he has had career in Commercial Finance, M&A, Corporate Governance, Treasury and Audit over 30 years across Europe and Asia. The last 20 years of his career has been with Royal Dutch Shell in various roles including Finance Director Shell Pakistan, Head of Finance for Shell Lubricants Asia Pac, Head of Downstream M&A East and Finance Manager Upstream Joint Ventures.

With extensive local and global experience, Hasnain has partnered with businesses of significant size across China, South and East Asia, delivering turnaround business performance whilst ensuring robust business controls and compliance in matrixed and complex environments. His key achievements in his prior roles encompass a strong record in the delivery of material M&A transactions, the formulation of global best practice in Joint Venture Governance, cost leadership and the building and sustaining of strategic partnerships with various stakeholders. Hasnain has also led, coached and mentored local teams in Singapore and Pakistan, as well as virtual teams across Asia Pacific and Europe.



#### **Principal Board Committees**

#### Board Audit Committee (BAC)

The Board Audit Committee meets at minimum once every quarter and assists the Board in fulfilling its oversight responsibilities, primarily in reviewing and reporting financial and non-financial information to shareholders, systems of Internal Control, Risk Management and the Audit Processes. The BAC has the power to call for information from the Management and to consult directly with external auditors or their advisors as considered appropriate. The Chief Financial officer and the Head of Internal Audit regularly attend BAC meetings by invitation to discuss matters relating to financial statements and audits. The Committee also frequently meets with external auditors independently. The Committee met 4 times during 2018.

#### Members

Mr. Feroz Rizvi (Chairman)- Independent Director Mr. Hasnain Moochhala (Director)- Non Executive Director Mr. Noriyuki Koga (Director)- Non Executive Director

#### Secretary

Mr. Vijay Kumar

#### **Board Compensation Committee (BCC)**

The Board Compensation Committee meets with the aim of reviewing and recommending all elements of the compensation system, as well as the Organisation and employee development policies relating to Senior Executives including Members of the Management Committee. It reviews the key human resource initiatives and the organisational structure of the Company.

The President attends BCC meetings by invitaion, and the Committee met twice during 2017. The Memebers of the Committee are as follows:

#### Members

Mr. Feroz Rizvi (Director)- Independent Director Mr. Ghias Uddin Khan (Member)- Non Executive Director Mr. Noriyuki Koga (Member)- Non Executive Director Mr. Nadir Salar (Member)- Non Executive Director

#### Secretary

Mr. Salman Hafeez

#### **Functional Committees**

#### **Management Committee**

Imran Anwer (Chairman) Jahangir Waheed (Member) Syed Abbas Raza (Member) Syed Ali Akbar (Member) A. Qayoom Shaikh (Member) Salman Hafeez (Member) Aneeg Ahmed (Member & Secretary)

#### Committee for Organization & Employee Development (COED)

Imran Anwer (Chairman) Jahangir Waheed (Member) Syed Abbas Raza (Member) Syed Ali Akbar (Member) A. Qayoom Shaikh (Member) Aneeq Ahmed (Member) Salman Hafeez (Member & Secretary)

#### Salary & Compensation Committee (SCC)

Jahangir Waheed (Chairman) Aneeq Ahmed (Member) Salman Hafeez (Member) Asif Rasul Khan (Member) Rizwan Ahmed Taqi (Member) Syed Khurram Hussain (Member) Rahim Virani (Secretary)

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#### CORPORATE GOVERNANCE

#### Corporate HSE

Imran Anwer (Chairman) Jahangir Waheed (Member) Syed Abbas Raza (Member) Syed Ali Akbar (Member) A. Qayoom Shaikh (Member) Salman Hafeez (Member) Aneeq Ahmed (Member) Mati-ur-Rab Siddiqui (Secretary)

#### Inquiry Committee

(Harassment of Women at the Workplace Act 2010)

Jahangir Waheed (Chairman) Vijay Kumar (Secretary) Aneeq Ahmed (Member & Secretary) Aliya Asad (Member)

## MANAGEMENT COMMITTEE

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engro polymer & chemicals

#### Management Committee



#### Imran Anwer Chairman

Imran is a Chartered Accountant with over 20 years of experience. Before becoming the CEO of Engro Polymers in 2015, he was VP Business Development and Finance at Engro Foods since 2005, prior to which he worked for PwC Karachi and Deloitte & Touche Jeddah.



#### Syed Abbas Raza

Abbas is an experienced professional with degrees in Management Accounting, Business Administration and Electrical Engineering. Prior to joining EPCL, he was working for General Mills, a US multinational, as Finance Director for their South East Asia business, based out of Singapore. Before General Mills, he had a distinguished career with Procter & Gamble spanning almost 2 decades during which he worked in various senior positions in Pakistan, Middle East, Europe and Africa. His last position was CFO, Procter & Gamble, Pakistan.



#### Jahangir Waheed

Jahangir is Vice President Manufacturing at Engro Polymer & Chemicals. He brings with him almost 30 years of manufacturing experience, and has held key positions at Engro Fertilizer, Engro Powergen and SAFCO KSA. Jahangir completed his Masters in Chemical Engineering with specialization in Research in Industrial Computerized Control from King Fahad University KSA in 1987.



#### Syed Ali Akbar Member

Ali has been associated with EPCL since 1998, he has held several positions in the Company including Services and Training Manager, Operations Manager and Commissioning and Startup Manager. He has a Bachelors in Chemical Engineering from Dawood College of Engineering and Technology.









#### Salman Hafeez

Salman has over 15 years of experience in Human Resources, Organization Development and HR Business Partner. He has been associated with top MNCs in his career in different roles in FMCG, Banking as well as Telecommunication Industry. Prior to joining EPCL, he was associated with Jazz (Mobilink) as Regional Head HR (South). He has also worked at Standard Chartered Bank as Senior Talent Acquisition Manager and for Philip Morris Pakistan as an HR Business Partner, Management & Organization Development Manager as well as National Training Manager. He holds a Master's degree from Iqra University.



#### Aneeq Ahmed Member & Secretary

Aneeq Ahmed started his career at Engro Polymer & Chemicals as graduate trainee engineer and is currently heading Company's Supply Chain Division. In his illustrious career spanning over 16 years, he has held several key positions and roles in the Company including Unit Manager Stationary and Rotary Equipment Maintenance, Maintenance Department Head, and PVC / VCM Plants' Debottlenecking and Capacity Enhancement Project Lead. Aneeq has a bachelor's degree in Mechanical Engineering from NED University of Engineering and Technology and master's degree in Business Administration from Institute of Business Administration.



#### Abdul Qayoom Shaikh

Abdul Qayoom Shaikh started his career at Engro Polymer and Chemicals as a graduate trainee engineer in 2001. He has spent the last fifteen years in different key positions at EPCL. He was previously heading the Operations department and took over as Technical Manager in 2015. Currently he has been rotated to the position of Marketing Manager. He has a bachelor's degree in Chemical Engineering from NED University.



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# Chairman's Review

Dear Shareholders,

On the macroeconomic front, 2018, remained a challenging year. The year started off on a high note particularly due to high government spending which stimulated the construction related sectors. However, dynamic political landscape started to take its toll on the domestic economy resulting in steep currency devaluation and weakening domestic consumption. We are hopeful that strong conviction on part of government to reform the economy will translate into tangible actions and result in improvement in the overall economic sentiment.

For Engro Polymer & Chemicals Limited, the year 2018 proved to be a year of economic consolidation. The Company performed well on health, safety & environment standards, completed debottlenecking of PVC and VCM while maintaining smooth Plant operations, completed initial ground work for capacity expansions, achieved strong operational performance, maintained market share in PVC and Chlor Alkali segments and most importantly developed a strong balance sheet by shifting repayments of long-term loans to 2024, enabling the Company to capitalize on the opportunities that will come our way and are aligned with our vision. We strongly believe that now Engro Polymer & Chemicals is well positioned to capitalize on the promising potential presented by the polymers and allied chemicals space in Pakistan. In this regard, we have announced several projects in 2018 and continue to explore other business options to maximize shareholder value.

I feel it is important to reiterate that our PVC expansion project is progressing well as we have completed the initial ground work. Post expansion, we will not only be able to fulfil the growing domestic demand of PVC but will also earn foreign exchange by means of exports.

While we remain steadfast towards creating value for our stakeholders, there are some challenges that pose threat to business and can also be addressed through government support. They are, curtailment of gas supply and dumping of PVC post anti-dumping duty. I would like to take this opportunity to highlight that recent talks of gas supply curtailment to EPCL will be detrimental for business, our Chlor Alkali products are fundamental feedstock to textile sector and any production loss on Chlor Alkali translates into loss of textile production and hence loss of export revenue. In the same way, any curtailment on PVC means higher import of PVC in the country and drain of precious foreign exchange. We therefore urge the government to exempt EPCL from gas load shedding and ensure continuous gas supply. Second major challenge pertains to dumping of PVC in Pakistan, in 2018, anti-dumping duty was imposed on PVC, this was expected to stop dumping however, it only changed the source of dumping. Subsequent to imposition of anti-dumping duty on Asian countries, the country started to witness dumping of PVC from North America and Europe which is hindering our potential economic value creation. It is important that government provides conducive environment to local players particularly those who are contributing to save foreign exchange and have committed capital towards expansion.

I am pleased to inform that EPCL board has played a pivotal role in steering the Company during this year of growth and expansion. In addition, Board has played an active role via Board Audit Committee (BAC) and Board Compensation Committee (BCC) to oversee critical aspects from governance perspective.

Moving forward, the Company aims to create value by investing in promising business ventures, technological advancement & cost management initiatives while adhering to strict protocols of safety and business ethics.

Mr. Ghias Uddin Khan Chairman-Board of Director



Year 2018 was a historic year for Engro Polymer & Chemicals Limited. The Company posted highest ever profit after tax of Rs. 4,390 Mn against profit after tax of Rs. 2,053 posted last year. It delivered these stellar business results while maintaining high standards of operational safety and achieved 16.73 Mn man-hours without Lost Work-time Injury. This outstanding performance in the critical area of operational safety was made possible by continuous and unrelenting focus in the areas of Health, Safety and Environment.

The international PVC market remained robust in 2018, driven particularly by demand in Asia. Asian markets demand currently drives ~ 66% of the global PVC appetite. South Asia remains a PVC starved region with demand continuing to exceed supply. This makes South Asia one of the biggest global importers of PVC. Domestic PVC market posted a growth of 8% against last year. Despite strong growth, Pakistan's per capita PVC consumption remains much lower than regional averages. Currently, EPCL fulfills bulk of the domestic market demand, while remaining gap is fulfilled through imports. Major concern with regards to imports remains dumping of PVC material through various import channels. Some respite has been provided on this front by imposition of Anti-Dumping Duty on imports from four distinct geographical regions, however, new dumping channels from other regions have emerged. This is an area of concern for the company and for which support from National Tariff Commission will be sought.

# engro polymer & chemicals

# President's Review

On Chlor-Alkali front, the domestic market remained competitive, however, growing domestic demand dynamics provided much needed breather to business. During the last quarter of the year, margins came under pressure due to increase in natural gas prices by 30% which were offset to an extent by increased prices. Adverse impact of natural gas price will be partially offset due to membrane replacement project completed during the year. Going forward, continuous supply of natural gas and natural gas prices would remain a challenge for the sector. It is also important to note that any adverse impact on this sector due to non-availability of natural gas would also bear catastrophic impact on exports driving, foreign exchange earning textile sector for which caustic soda is a critical input material.

On operational front, completion of PVC/VCM de-bottlenecking resulted in highest ever production of both PVC and VCM in 2018. Higher PVC/VCM production at EPCL helped in meeting domestic demand, saving precious foreign exchange for the country and helping company improve its profitability. With the spirit "to lead Pakistan in Polymers and allied chemicals with International Footprint", EPCL had announced a CAPEX plan of Rs. 10.3B towards the end of 2017. This capital expenditure included the mega expansion projects of PVC by an incremental 100KT and VCM by 50KT. Significant progress has already been made on this front as kick-off meetings with contractors in China have been conducted, Letter of Credit in favor of contractor has been established with detailed engineering work in progress. In addition, procurement for VCM debottlenecking equipment is also progressing well.

Improved business performance and strong growth prospects helped EPCL achieve credit ratings of AA-/A1+ from PACRA and JCR-VIS in 2018. During the year, EPCL also completed IFC financing for expansion projects and also raised equity through issuance of right shares. Further, the Company has also completed issuance of SUKUK worth 8.75B post year-end balance sheet date which has a grace period of 5.5 years and a principal repayment period of 2 years post the grace period. The proceeds will be used to retire the existing long term debt.

EPCL remained cognizant about organizational development needs and in this regard, several initiatives were initiated during the year for example Harvard

Manage Mentor program, bite sized learning programs, supervisory and leadership skills training, etc. At EPCL, creating a strong business and building a better world are not conflicting goals but are both essential ingredients for long-term business success. Keeping that in view, EPCL undertook several initiatives worth Rs. 85 Mn within the ambit of Corporate social responsibility for the development and emancipation of the underprivileged. In this regard, collaboration with Citizens Foundation continued to establish two new purpose-built schools with the aim to provide quality education to 1,200 children. Moreover, an agreement has been signed with SINA to establish health care unit for nearby community residents.

Value creation for our shareholders has been our key objective. In this regard, the Company also announced product portfolio diversification plans via entering into production of Hydrogen Per Oxide. Primary raw material for production of Hydrogen Per Oxide is Hydrogen which is derived by EPCL as part of caustic manufacturing process. Currently, Hydrogen is largely being used as fuel which is not the best value creation for Hydrogen. Hence, to unlock greater value of Hydrogen already in the system, EPCL will enter into the business through a green field manufacturing facility. Going forward, domestic demand, energy dynamics and the international vinyl chain prices will continue to play a vital role in Company's profitability. This, in addition to support from the regulatory bodies on Anti-Dumping Duty will be key to ensuring continued value creation in the future.

EPCL will continue striving to serve the domestic market by delivering volumes and quality to create a sustainable value chain for each stakeholder. We are consistently sharpening our strategy to better create economic value for our shareholders. I would like to express my gratitude to our employees, customers, suppliers, business partners and stakeholders for believing in the management and the organization and look forward to a stronger relationship in the coming years.

Mr. Imran Anwer President and Chief Executive Officer Engro Polymer and Chemicals Limited

# **DIRECTORS'** REPORT

The directors of Engro Polymer & Chemicals Limited are pleased to submit the annual report and audited accounts for the year ended December 31, 2018.

During the year, the Company posted Revenue of Rs. 35,272 Mn as against Rs. 27,731 Mn and Profit After Tax of Rs. 4,930 Mn as compared to Rs. 2,053 Mn last year resulting into earning per share of Rs. 6.22 per share as compared to Rs. 2.93 per share last year. The Board of Directors also approved interim cash dividend of Rs. 0.8 per share and final cash dividend of Rs. 0.3 per share for 2018, making it a total of Rs.1.1 per share for the year 2018.





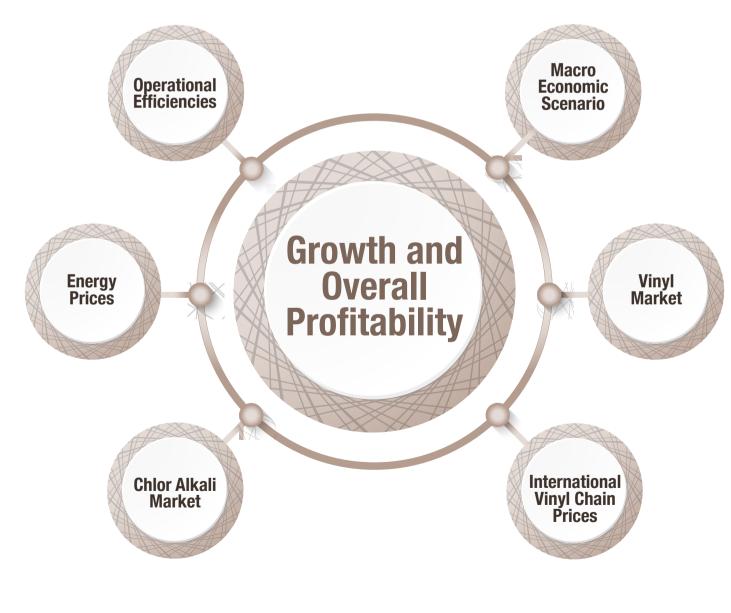


# **Principal Activities**

Engro Polymer & Chemicals Limited ("EPCL" or "The Company") is a subsidiary of Engro Corporation Limited ("ECL" or "The Holding Company of EPCL"), which is a subsidiary of Dawood Hercules Corporation Limited ("DH Corp" or "The Holding Company of ECL"). EPCL was incorporated in 1997 as a Public Limited Company under the Companies' Ordinance 1984 and commenced commercial operations in 1997. Shares of the Company are listed on Pakistan Stock Exchange. The principal activity of the Company is to produce and market Chlor-Vinyl products which include Poly Vinyl Chloride (PVC), Vinyl Chloride Monomer (VCM), Caustic Soda, Hydrochloric Acid and Sodium Hypochlorite. The Company's flagship brand 'SABZ' has become synonymous to guality PVC in the country. EPCL strongly endorses its triple bottom line philosophy - People, Planet and Profit.

#### Nature of Business & Business Model

Engro Polymer & Chemicals Limited operates in the Chlor-Vinyl segment and its profitability is a function of business context within which it operates.



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#### **Macro-Economic Scenario**

On the macroeconomic front, 2018, remained a year of swings and challenges. The year started off on a high note with strong project spending driving domestic sectors. However, with dynamic political landscape took its toll on the economy which witnessed pressures particularly on account of exchange rate and weakness in domestic demand. It is pertinent to highlight that if domestic players are provided conducive environment, they can contribute towards foreign exchange crisis by means of import substitution and eventually developing an export base.

We are hopeful that strong conviction on part of government to reform the economy will translate into tangible actions and result in improvement in the overall economic landscape of Pakistan. We would like to highlight that during last guarter of 2018, the government raised gas prices sharply by 30%, increasing our costs,

In addition, the current talks of curtailment of gas supply pose a threat to business. It is critical to understand that in case gas supply to EPCL is curtailed, the textile sector of Pakistan will be adversely impacted because Caustic Soda is a foundational feedstock for the textile sector and cannot be stored for a longer duration. As we strive to complement efforts of the government in ramping up the country's textile exports, we feel it's our responsibility to highlight this critical issue facing the industry. We urge the government to extend maximum support to not just the textile sector but also its suppliers.

While we are concerned about the gas supply issues mentioned above, we have taken deliberate and tangible steps to increase our operational efficiencies and reduce our gas consumption per unit of output so that gas-supply volatility has minimal leverage on our business.

# Vinyl market

Global PVC demand remained stood at ~ 44 Mn tons for the year 2018, posting a growth of 3% against 2017. Softer growth as against previous years can be attributed to macroeconomic concerns, which include major devaluation of local currencies against USD in many developing economies, rising interest rates globally & trade restrictions introduced towards the second half of the year. On the supply side, the overall capacity remained constant.



#### **North America**

North America remained a key supply zone in the year 2018. Indigenous North American demand was stimulated by reconstruction of homes effected by natural catastrophes. North America also played a key role in exporting PVC to the global economy mainly driven by the USA.



#### Asia

Asia continues to remain an important market for PVC. With developing economies like China and India contributing most to the growth of PVC on a global scale. This growth can be attributed to focus on construction sector, increasing housing demand and urbanization.

Asia remained PVC starved for the year 2018. The Asian market remained lucrative throughout the year for major PVC exporters with material flowing in from the North America and Europe. Supply situation in Asia is likely to remain similar going forward with a few capacity additions.

PVC prices continue to remain a function of global economic dynamics. PVC prices during the year were primarily driven by supply constraints, US-China trade war situation & growth in other developing countries. Demand from Asia was mainly led by growth in China & India. The growth prospects of China remain under pressure due to trade restrictions imposed by the USA. However, Indian demand is anticipated to remain strong in the coming years.

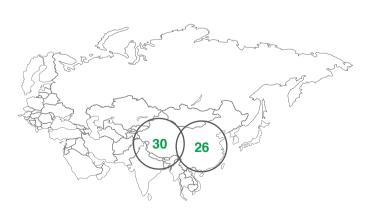
# South-Asia

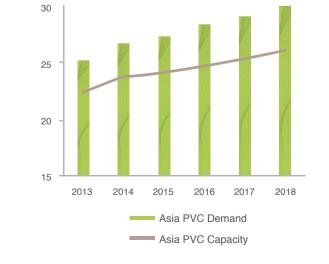
Delving into South Asia, the market posted a strong growth of ~ 8%. A region with an indigenous demand of ~ 4Mn tons stands only at a production capability of ~ 2Mn tons. South Asia is one of the fastest growing regions for PVC with a continued strong growth forecast.

With a population base of ~ 1.8 Bn people and a significantly low consumption of PVC, rapid growth continues to be forecasted for the region. Major share of the South Asian demand is driven by India, where focused spending on agricultural and rural infrastructural development has led to demand for PVC.

Looking forward, PVC demand growth in the region will be dictated by infrastructure spending, political stability, and introduction of relatively newer applications of PVC which are gaining widespread acceptance in the region.

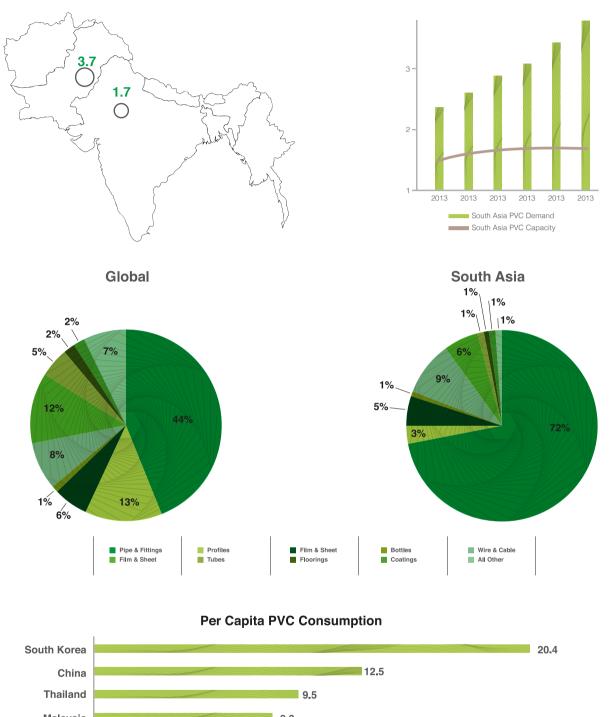
In South Asia, 2018 saw continued growth primarily due to strong demand from the construction sector. South Asian demand for PVC was around 3.7 Mn tons while supply was only 1.7 Mn tons, the demand outstripping supply by more than 100%. This made maintained the region's status as a major PVC importer. A growing population and low per capita consumption have translated into an increased appetite for PVC in the region and demand is expected to further grow in the future. Our conviction is further endorsed by the fact that currently, application of PVC in South Asia is limited to conventional segments like pipes & fitting while on a global level, applications such as plastic bottles and packaging contribute significant share in sales mix.

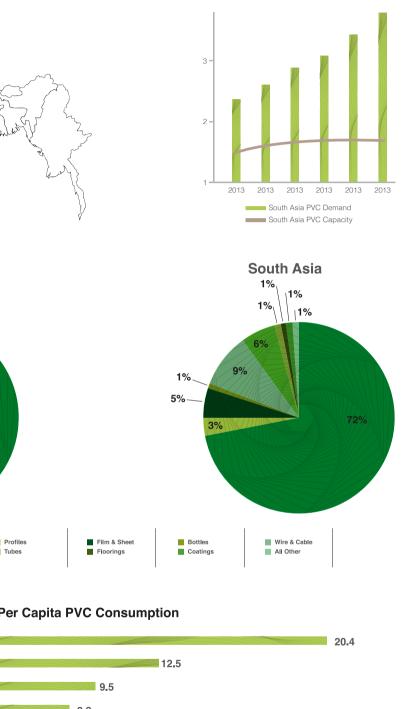




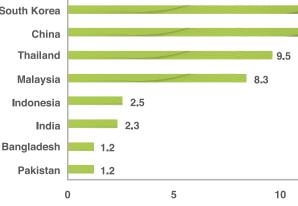








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Annual Report 2018

Kg/ Per Capita

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#### Pakistan

PVC is a material of choice when it comes to plastics in Pakistan, initially PVC market in Pakistan was restricted to Pipes & Fittings, however, in recent years several new applications have demonstrated promising potential and this phenomena has enabled EPCL to diversify its sales mix. The star products for 2018 would be PVC foam board and PVC wall panel, both of which posted double digit growth and have received very strong market acceptance.

Considering the overall dynamics of the economy, government intention to improve housing infrastructure in the country and ongoing downstream expansions in PVC downstream sector we are hopeful that per capita PVC consumption will maintain its upward trajectory, resulting in improved PVC offtake.

#### **Anti-Dumping Duty**

Recognizing the need to curtail dumping, the National Tariff Commission has imposed final Anti-Dumping Duties on imports from China (3.44% - 20.47%), Taiwan (16.68%), South Korea (4% - 14.97%) and Thailand (13.98%). Although this step has supported the domestic market, however, importers have ventured into other regions such as North America, Europe and other Asian PVC producing countries from which dumping phenomenon has already started. Government's support in this regard is being sought so that EPCL could continue to serve the domestic market with upcoming capacity for which heavy CAPEX is being incurred and to enable EPCL to serve the country with foreign currency reserves crisis through import substitution in PVC industry.

# **Market Development Activities**

Being the largest PVC producer in Pakistan, we constantly strive for the development and promotion of the industry. To this end, we continually participate in numerous trade exhibitions, industry fairs and conferences to educate potential customers and showcase our products' features.

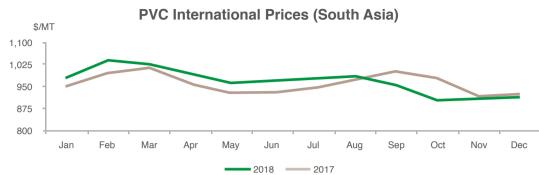
Keeping to our tradition, we participated in the Build Asia Conference followed by ABAD International Expo. These exhibitions showcased quality PVC products like doors & windows, pipes & fittings, garden hose, Roofing, wall panels, geo-membranes, flooring, cables, PVC mats, Spiro pipes, PVC foam board doors/cabinets, etc. In these exhibitions, EPCL acted as a mediator between PVC product manufacturers and end consumers like Architects, builders, contractors, etc.

To create awareness regarding the innovations and advancements in PVC products and to enable our customers to create linkages with global manufacturers behind these technologies, EPCL took a delegation of its customers to visit Chinaplas Exhibition held in in Shanghai. The idea behind this initiative was to introduce new and innovative products and upgrades within existing products through leveraging of modern technology which is inevitable for growth of the industry.

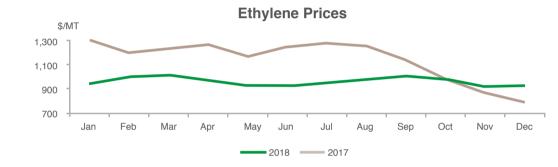
#### **International Vinyl chain prices**

PVC is a globally traded commodity with prices varying from region to region. Price relevant for Pakistan is the South Asian Price (applicable to India / Pakistan / Bangladesh / Sri Lanka). In 2018, PVC demand was strong but continuous influx of material from North America and Europe kept the regional prices in check. The domestic operators in Asia particularly in Pakistan lost potential economic value due to dumping from North America and Europe.





The primary raw material for PVC is Ethylene, global Ethylene market saw its fair share of volatility in 2018. It started the year on a strong note and prices remain firm until third guarter of the year on account supply tightness in the region and cracker turnarounds, the overall supply situation improved significantly in fourth guarter and subsequently easing the overall pressure on prices.



### **Chlor Alkali Market**

The global Chlor Alkali market is one of the biggest chemical industries both by value and volume. The prices of caustic soda in global market remained volatile during the year.

In Asia, much of the pressure on demand was attributable to the recent introduction of new import regulations on caustic soda by Indian authorities, requiring certification from Bureau of Indian Standards (BIS). The new regulation caused northeast Asian producers to put on hold much of the shipments destined for India. As a result, the inventory level for Japanese producers increased, resulting in availability of export cargoes and decline in prices. Going forward, strong downstream expansion is expected to come online in South Korea which will support Caustic Soda demand in the region.

The domestic landscape of caustic soda industry remained strong particularly due to improving dynamics of textile sector. However, since the segment is largely dependent on natural gas, supply issues and rising gas prices pose a major concern. Any discontinuity in caustic soda sector will directly impact the textile sector adversely and impair the government's vision to increase exports.

Other products in Chlor-Alkali segment namely Sodium Hypochlorite (used as bleaching agent mainly by textile industry, as disinfectant and as water treatment agent) and Hydrochloric Acid (used in power plants, gelatin segment, steel galvanizing industry, water waste treatment, rice glucose industry, etc.) performed well during the year. Going forward we expect Sodium Hypochlorite to replace chlorine gas for water purification while HCL consumption will improve as new power plants become operational in the country.





# **Operational Efficiencies**

Operational efficiency remained under key focus throughout the year. Key measures taken resulted in plant utilization of over 100% as the Company achieved highest ever PVC and VCM production with commendable operational performance. During the year several projects related to plant reliability and efficiency were executed including replacement of membranes of five electrolyzers leading to significant efficiencies and conservation of natural gas. In order to maintain and preserve reliability of the plant, annual turnaround was performed on site to improve efficiencies of all major equipment which will help us in achieving operational excellence in years to come.

#### **Energy management and conservation**

Energy prices constitute a sizeable share of production expenses for the chemical sector. EPCL continues to strive for energy management and conservation as part of achieving operational efficiencies. In this regard, we have replaced our membranes in 2018, as aforementioned. However, our struggle towards energy conservation doesn't end here. EPCL has also planned several interventions such as installation of Transfer Line Exchangers (TLEx), rehabilitation of hydrogen venting, etc. These steps will not only help the country with energy conservation process but will partially mitigate the adverse impact on profitability arising from gas prices which have been increased by 30% during the year, coupled with continued impact of Gas Infrastructure Development Cess (GIDC) which is being fully provided in the financial statements. GIDC was imposed in 2015 and has been challenged by the Company in Sindh High Court and we are hopeful for a positive result.

We carry our WWF Green Office certification as a badge of honour and are committed to reducing our environmental footprint. We believe that being green is also both an ethical and a business responsibility as it results in lower costs and better environment for all.

#### **Financial Overview & Management**

During 2018, the Company achieved highest ever profit after tax of Rs. 4,930 Mn as compared to profit after tax of Rs. 2,053 Mn in 2017. The dynamics of vinyl segment turned favorable due to improving international dynamics coupled with strong demand offtake in the country. Since EPCL had diversified its supplier base, it was able to procure ethylene from international market and run smooth plant operations. Over the years, reliable plant operations along with efficient production ratios supported the bottom line and shareholder value.

#### Profitability

Stronger demand backed by better capacity utilization resulted in a higher profitability. The Company continually achieved record PVC production levels throughout the year, made possible by the successful de-bottlenecking from 178 kT to 195 kT. This coupled with an enduring focus on reliability and efficiency resulted in ensuring a high service factor and minimized production waste.

#### **Impairment of Buildings**

During 2017, the Company had planned to demolish an administrative building situated at plant in connection to its expansion plan. Accordingly, the Company recorded an impairment loss against this building for Rs. 108 Mn in financial statements for the year ended December 31, 2017.

However, in 2018 the Company entered into an agreement with Engro Fertilizers Limited (EFL) for the purchase of land which it intends to use for its PVC expansion projects and other business activities. Hence, the aforementioned building has not been demolished. Based on the development, the Company has recorded a reversal of impairment loss previously recorded amounting to Rs. 104 Mn in the financial statements.

# Liquidity & Cash flows

The financial performance of the Company resulted in healthy cash generation from operations. Coupled, with the cash generation of Rs. 5.4 Bn from right shares issuance, significant cash was available to the Company. Availability of cash helped the Company to keep its foreign currency liability on the lower end which helped in avoiding significant forex loss that could have incurred during the year due to local currency devaluation. Further, excess cash was reinvested in T-Bills and PIBs, which added positive value to the bottom line

#### Financing

During 2017, the Company had announced major expansion and several reliability / efficiency projects is 2017, requiring a funding of Rs. 10.3 Bn. Out of the said amount, Rs. 7.6 Bn pertained to PVC expansion and VCM De-bottlenecking project of which Rs. 5.4 Bn were to be generated through issuance of right shares. The remaining CAPEX was to be funded through a mix of debt and internally generated cash. During the year, the Company completed the issue of right shares. For CAPEX portion that was to be funded through debt, a long-term financing agreement with IFC for USD 35 Mn has been signed, with a grace period of 2 years.

Post Balance sheet date, the Company has completed successfully completed the SUKUK issue of Rs. 8.75 Bn, payable over a tenor of 7.5 years with 5.5 years of grace period. The purpose of this Sukuk issue was to re-profile existing long-term loans of the Company appearing on its books. Post issue of SUKUK, long-term funding of the Company is now entirely shariah-compliant.

# **Credit Ratings**

It gives us great pleasure to announce that the Company's credit rating was upgraded twice during the year. In January, PACRA upgraded the Long-term / Short-term rating of Company from "A / A1" to "A+ / A1+". Owing to the Company's promising fundamentals and strong liquidity, the PACRA upgraded and JCR-VIS assigned "AA- / A1+" credit rating to EPCL which is highest ever in the history of the Company.

The highest ever credit rating is an endorsement of strong financial position, management strength and credibility of the Company and has been helpful in gaining investors' trust in the Company during the process of major financial transactions that happened during the year. The benefits of the strong rating have already started flowing the Company in the form of final issue of SUKUK at competitive rates for re-profiling of long-term debts after balance sheet date.

#### Capital Structure

The assets of the Company are financed by debt and equity in the ratio of 21:79 as compared to 36:64 in 2017.



#### **Risk Management Framework**

Engro Polymer and Chemicals Limited launched its Lean Enterprise Risk Management framework in 2011. It is the policy of EPCL to view risk management as integral to the creation, protection and enhancement of shareholder value by managing the uncertainties and risks that could possibly influence the achievement of our corporate goals and objectives.

We recognize that we are operating in a complex business context and the Company mandates assessment of the organization's risk strategy and quantum of risk that the entity is willing to accept by adequately assigning responsibilities throughout the organization. EPCL entrusts accountability at all levels and requires monitoring, communicating and reporting changes in the risk environment and the effectiveness of actions taken to manage identified risks is on an ongoing basis.

Risks are identified across the organization and are ranked based on their impact and probability. Upon identification of risks, a strategy is devised to mitigate its impact which is regularly monitored by the Management Committee. Risk Management process is led by Chief Risk Officer (CRO) and endorsed by the Board Audit Committee (BAC).

# The key risks identified are as follows along with the outcome:

# **Commerical/Operational Risk**

International Commodity Prices

# Strategy

Developed in-house business intelligence, established network with international olefins analysts to have better insight of international price trend and fundamentals defining market dynamics

#### Result

Management regularly reviews prices of final products and primary raw materials. Based on analysis they develop pricing / in-house procurement strategies to capitalize on market dynamics

#### **Energy Prices**

#### Strategy

Implemented energy conservation projects and devised a strategy for different price levels of natural gas

#### Result

The impact of increase in gas price is being managed through efficiency enhancement.

DIRECTORS'
REPORT



Financia	al Risk
	Liquidity Risk/Balance Sheet Profile
	Strategy
	Subsequent to the period end, EPCL replaced existing long-term loans with SUKUK having grace period of 5.5 years.
	Foreign Exchange Risk
	Strategy
	Closely monitor key economic indicator and we will collaborate with financial institutions to hedge foreign exchange exposure on liabilities, if such instruments are made available.
Business	Continuity Plan
disruption plan in 20	nize our responsibility to operate and ensure protec With this vision and intent, we initiated our Busines 18. The plan ensures smooth functioning of critical k nd has the following objectives:

- of key stakeholders, reputation, brand and value creating activities
- business priorities and organizational inter-dependency
- minimize any adverse impact
- should an incident result in disruption to our critical business operations or support services
- To test and review at regular intervals and revise as required, the plans supporting the Business Continuity The plan encompasses our response strategy, minimum operating requirements, BCP team organization, damage assessment, and primary site restoration activities. It ensures preservation of critical data by mapping out key elements of the process of disaster recovery. Our management regularly evaluates the threats to its business and infrastructure & has developed a strategy to adequately respond to any unpredictable challenges it might face

# DIRECTORS **REPOR**<sup>-</sup>

# Result

Balance sheet of the Company has been completely re-profiled with no debt obligation coming due for existing long-term loans for next 5.5 years.

#### Result

Reduced impact of PKR devaluation by reducing Dollar based LCs in anticipation of weakening Rupee.

ction of business operations from of any potential ss Continuity Plan in 2013 and have also upgraded this business processes in the event of an unforeseen

• To provide a framework for building resilience and capability for an effective response that safeguards the interests

• To assess the risks to our operations and to understand the impact of the risks if they materialize whilst considering

• To manage the response to and aftermath of any potential disruption, in an effective and appropriate manner to

• To recover business operations at an acceptable level as quickly as possible in a pre-determined time window,



# **Responsible Citizenship & CSR** Activities

In 2018, The Company undertook several initiatives worth Rs. 85 million for the development and emancipation of the underprivileged.

# **Education**

# School Construction Program with TCF

It gives us great pride to announce our collaboration with The Citizens Foundation to establish two new purpose-built schools. The campuses will be built at a cost of PKR 50.5 million to benefit the children of lesser-privileged communities of Ghaggar Phattak villages and adjoining areas. We aim to provide quality education to more than 1,200 children in partnership with TCF.

Additionally, we have also worked with TCF to help start another shift at the Austin Campus school with a capacity of more than 180 students.



# **Donation Collection and Distribution**

Donations were collected from EPCL Head Office, Plant and Ocean Tower Building including school bags, books, shoes and uniform etc. and were distributed to support the education for underprivileged and create a ray of hope among them.

# Healthcare

#### Agreement with SINA

EPCL signs agreement with SINA to establish a primary healthcare unit for nearby community residents of Ghaggar Phattak villages, Bin Qasim Town to improve their health conditions with a capex of approximately PKR. 16 Million. The services that will be provided are 100% free of cost.

**DIRECTORS** 

REPORT



Water Purification Plants in partnership with The Water Foundation

Clean drinking water is a luxury for many of our brothers and sisters living in remote villages and far flung areas. We signed an agreement with The Water Foundation this year to help make clean drinking water accessible to people living in such areas. Under the initiative, five water purification plants would be set up for the residents of areas around Ghaggar Phattak, Bin Qasim Town Karachi. More than 6,000 households will benefit from clean water from these water filter plants.

# **Blood Donation Drives**

The Company conducted blood donation drives at the EPCL head office and plant in 2017 and 2018 in collaboration with Indus Hospital. Employees participated and gave donations for this noble cause. We managed to contribute up to 100 blood donations.

# Aao TB Mitao

Commemorating the International World Health Day, Engro Polymer and Chemicals Ltd. held a clinic at the Indus Hospital. The clinic educated visitors about the symptoms and cure of Tuberculosis and the factors which put potential patients at risk.



# Environment

# **Green Port Initiative**

Port pollution due to vessel movement and cargo transportation is a nuisance which puts unnecessary and unwanted environmental stress on our coastal regions. To make a humble contribution to make our port areas cleaner and greener, The Company conducted a tree plantation drive at its Port Qasim plant.

The trees were planted by TCF school students, Chairman PQA, CEO EPCL and other employees to create a sense of environmental cleanliness and a passion of volunteering amongst the new generation.



**Tree Plantation at Urban Forest in Clifton** 



Earth Day Tree Plantation 100 trees planted at plant vicinity

# **Business Ethics & Anti-Corruption**

Business Ethics is our fundamental value and lies at the heart of what we do. The board of directors of The Company has univocally set down the acceptable business practices and behaviors in the "Code of Conduct" to ensure that all our business dealings are undertaken whilst maintaining highest standards of ethical values. We uphold a "Zero tolerance" policy against all sorts of unethical practices no matter how adverse the outcome. This is ascertained through implementation of effectively designed and executed audit plans and assurance procedures which proscribe all sorts of unethical behaviors and highlight matters causing concerns in respect of business conduct. In addition thereto, multiple channels are available to our Stakeholders to speak-up and identify practices and behaviors that are unacceptable to our fundamental and core values.

Corporate governance affects the way we direct our company and the relationships we have with interested parties. Management has placed due emphasis on transparency and ethical practices which play a fundamental role in developing our employees and those dealing with us in the capacity of vendors and customers as responsible professionals and corporate citizens.

# Health Safety & Environment

Safety is top of the core values of the company. Management commitment and employees' adherence to the rules and procedures led to another safe year. The company met all its Safety KPIs defined for 2018. With only one medical treatment case, Total Recordable Injury Rate (TRIR) closed at 0.05 way below the target of 0.17, setting new heights and higher benchmarks for the years to come. Fleet Accident Frequency Rate (FAFR) closed at 0.994. Process Safety Total Incident Rate (PSTIR) for 2018 was 1.60.

As part of the Road map for audits, the company went through multiple 2nd and 3rd party surveillance audits

- DuPont OHIH Audit rating was above satisfactory in 2018
- IMS Audit of EPCL was successfully conducted on new standards of ISO 9001, ISO 14001 and ISO 45001 without any non-conformance



- Insurer Risk Survey by Marsh & McLennan
- BSC Five Star Environment Standard achieving 4 stars in 2nd Party Audit

Several other key activities took place which helped in effective management of already robust and time-tested systems that include:

- Environment Impact Assessment (EIA) NOC for Expansion of EPCL PVC and VCM DBN was approved from Sindh EPA.
- Process Hazard Analysis (PHA) exercise conducted as per plan in addition to PVC-III Pre-authorization and design PHA along with Baseline PHA of Caustic Flaker Project.
- 1st ever CCPS Conference in Pakistan was hosted by EPCL on 22nd Nov'18 that hosted multiple nation-wide industries and institutes along with representatives from Middle East, South-Africa and Japan.

# **Information Systems**

In 2018, the board of directors approved a 3-year Digitization 2020 strategy. EPCL IT Strategy is based on the 'Digitization' of processes & information to make the organization paperless wireless, enabling the employees to work from anywhere, anytime & from any device. It will also harness on automation to deliver 'Sales Operations without Human Intervention'

From 1st January 2018, EPCL IT operation was merged with ECORP IT, bringing a single IT service for all Engro companies. The execution of Digitization Strategy 2020 is being stewarded by ECORP IT along with a steering committee, which comprises members from business (EPCL) and IT, headed by EPCL CFO. The merger of IT brings in experience and technical expertise to standardize the solutions of EPCL with all other ENGRO companies.

Objective of Digitization 2020 is to make EPCL a model digitization company. Solutions implemented here will be implemented in rest of the Engro landscape as well.

Work on all the above mentioned areas is well underway and will be completed during 2019. Additionally, focus is being put to digitize the employee training program and also everyday employee services by creating mobile application based solutions.

# **Industrial Relations**

# **Human Resources**

This year several new business initiatives and projects were approved, so learning initiatives were taken to develop and engage our people for executional excellence, strengthening organization-level communications, and to ultimately achieve business goals.

Learning Framework has been launched in 2018 for all career levels comprising of specific programs not only for people managers and supervisors, but also for individuals contributors. The collaboration with Harvard ManageMentor to provide online digital learning opportunity for people has been appreciated and gives a flexibility to the employees to choose area where they want to develop and learn more from the best in class modules designed by Harvard.

The flagship initiative of EPCL Cares - an initiative which combines experiences & gestures to touch at employees heartstrings and show the organization cares about our employees and their families has been an instant hit among the employees. Employees and their families have been very appreciative when they get variety of gifts to celebrate important moments of their life. HR plans to further build upon the EPCL Cares platform and add more touch points for employees and their families.

HR has continued the tradition of organizing monthly Face2Face with CEO – monthly skip level meetings in order to have free flowing communication across all levels with 91% resolution rate of issues by Dec 2018.



# DIRECTORS' REPORT



Indoor Gaming and Gymnasium Room was also inaugurated at Plant to help work force relax, unwind and interact with colleagues during their breaks in a healthy manner.

There was continuation of low attrition during the year 2018.

# **Stakeholder Engagement & Relations**

The Company believes in engaging with stake holders at all levels, During the year we used press releases, securities analyst briefings on quarterly and annual results, disclosures to the stock exchanges on strategic events, plant visits and informal conversations with relevant stakeholders.

The Company complies with all regulatory requirements and in this regard and maintains close coordination with relevant regulators including the stock exchanges, tax authorities and Securities and Exchange Commission of Pakistan.

EPCL has hundreds of vendors and customers and we seek to engage them from time to time through formal and informal meetings and conferences. We have engaged with our customers regularly to provide them with technical assistance related to their businesses for the benefit of the industry

The Company considers employees as an integral driver of growth, we measure employee motivation and satisfaction through various benchmarks and findings and results are shared by the respective managers and HR strategy is tailored to address the highlighted areas.

# **Support Required from Government**

One of the major challenges being faced by the Company in which support from government is being sought is rising gas prices. During last quarter of 2018, government increased natural gas prices by 30% resulting in reduced margins for the product. To support local industry and for making it competitive against international players, it would be essential for the government to keep energy prices in check.

Another challenge being faced by the Company whereby support from government is essential is

dumping of PVC in Pakistan. After imposition final of Anti-Dumping Duty on China, Taiwan, South Korea and Thailand, the importers have started venturing into other regions. These regions include North America, Europe and other Asian PVC producing countries. Government's support in this regard would enable EPCL to serve the country with foreign currency reserves crisis through import substitution in PVC industry



# **DIRECTORS** REPORT



# **Category of Shareholding**

Information of shareholding required under the reporting framework is as follow:

# 1. Associated Companies, Undertaking and Related Parties

Shareholders' Category	No. of Shares held
Engro Corporation Limited	510,733,450
Mitsubishi Corporation	100,053,562
EPCL Employees' Trust	1,040,840
	611,827,852

#### 2. Modarabas and Mutual Funds

Name of Shareholders	No. of Shares held
CDC - TRUSTEE ABL INCOME FUND - MT	9,500
CDC - TRUSTEE ABL ISLAMIC PENSION FUND - EQUITY SUB FUND	58,699
CDC - TRUSTEE ABL PENSION FUND - EQUITY SUB FUND	78,699
CDC - TRUSTEE ABL STOCK FUND	1,973,870
CDC - TRUSTEE AKD INDEX TRACKER FUND	103,497
CDC - TRUSTEE AL AMEEN ISLAMIC DEDICATED EQUITY FUND	7,108,454
CDC - TRUSTEE AL MEEZAN MUTUAL FUND	3,229,041
CDC - TRUSTEE AL-AMEEN ISLAMIC ASSET ALLOCATION FUND	2,129,890
CDC - TRUSTEE AL-AMEEN SHARIAH STOCK FUND	5,946,972
CDC - TRUSTEE ALFALAH CAPITAL PRESERVATION FUND II	123,000
CDC - TRUSTEE ALFALAH GHP ALPHA FUND	1,362,000
CDC - TRUSTEE ALFALAH GHP ISLAMIC DEDICATED EQUITY FUND	984,000
CDC - TRUSTEE ALFALAH GHP ISLAMIC STOCK FUND	3,527,500
CDC - TRUSTEE ALFALAH GHP ISLAMIC VALUE FUND	119,000
CDC - TRUSTEE ALFALAH GHP SOVEREIGN FUND - MT	137,500
CDC - TRUSTEE ALFALAH GHP STOCK FUND	2,145,000
CDC - TRUSTEE ALFALAH GHP VALUE FUND	937,500
CDC - TRUSTEE ALHAMRA ISLAMIC STOCK FUND	4,671,614
CDC - TRUSTEE APF-EQUITY SUB FUND	150,000
CDC - TRUSTEE APIF - EQUITY SUB FUND	164,500
CDC - TRUSTEE ASKARI ASSET ALLOCATION FUND	25,000
CDC - TRUSTEE ATLAS INCOME FUND - MT	6,500
CDC - TRUSTEE ATLAS ISLAMIC STOCK FUND	680,000
CDC - TRUSTEE ATLAS STOCK MARKET FUND	2,550,000
CDC - TRUSTEE FAYSAL ASSET ALLOCATION FUND	180,500

# **Future Outlook**

In 2018, EPCL crafted a holistic strategy to achieve its vision to Lead Pakistan in Polymers & Allied Chemicals with International Footprint. In this regard, several projects were successfully executed, new projects were announced, and several studies have been initiated. It is important to note that in 2018, we successfully created a healthy balance sheet of the Company, such that principal repayments for long term debt have been pushed beyond 2024, this will enable us to not only complete announced project but to capitalize on several unique opportunities that align with our vision and aim at maximizing shareholder value.

#### Update on projects is as follow:

- PVC / VCM Expansion: The mega project includes addition of PVC plant with capacity of 100,000 MT (taking total Capacity to 295,000 MT) and VCM Plant De-bottlenecking for additional capacity of 50,000 MT. Kick-off meetings with EPC contractors in China have been conducted and Letter of Credit in favor of the contractor has also been established with detailed engineering in progress. Further, procurement for de-bottlenecking of VCM is also progressing well.
- Caustic Flakers Plant: Flakers will be our new product line in chlor alkali segment, the 20,000 MT plan is expected to come online in first half of 2019. The project will enable the Company to capitalize on the inherent proximity advantage for southern domestic market and exports through sea.
- Oxygen based VCM Production: EPCL recognizes technological advancement as a key to successful value generation in the future, in this regard, the Board of Directors approved project for shifting from air based traditional process to technologically advanced oxygen-based process for VCM production. This project is expected to reduce raw material consumption by approximately 2% and is expected to come online by the end of 2020 and the CAPEX will be funded through internally generated cash.
- Hydrogen Per Oxide: EPCL derives hydrogen as part of its caustic manufacturing process. Currently hydrogen is largely being used as fuel which is not the best value creation for available hydrogen. Therefore, the Board of Directors has decided to enter Hydrogen Per Oxide business through a green field manufacturing facility.

Going forward, these projects will remain under key focus. Further, with membrane replacement and capacity de-bottlenecking of Chlor-Alkali's allied product completed during the year, we expect the benefits through efficiencies in production process to flow. Alongside the on-going projects, the Company is confident to display continued strong operational performance and are hopeful for continued strong growth of PVC market and an overall positive economic sentiment in 2019.

# **Corporate Review**

#### Shareholding in the Company

The shareholding in the company as at December 31, 2018 is as follow:

Shareholders Category	No. of Shareholders	No. of Shares held	% of holding
Directors, Chief Executive Officer, spouse and minor children	7	7	0.00
Associated Companies, undertaking and related parties	3	611,827,852	67.31
Banks, DFIs, Non-Banking Financial Institutions	5	4,080,696	0.45
Insurance Companies	19	21,480,062	2.36
Modarabas and Mutual Funds	90	130,031,659	14.31
Shareholders holding 10%	2	610,787,012	67.20
General Public (Individuals)			
a. Local	29,064	95,316,858	10.49
b. Foreign	0		
Others	227	46,186,199	5.08





Name of Shareholders	No. of Shares held
CDC - TRUSTEE FAYSAL ISLAMIC ASSET ALLOCATION FUND	575,000
CDC - TRUSTEE FAYSAL MTS FUND - MT	38,000
CDC - TRUSTEE FAYSAL SAVINGS GROWTH FUND - MT	2,500
CDC - TRUSTEE FAYSAL STOCK FUND	325,000
CDC - TRUSTEE FIRST CAPITAL MUTUAL FUND	20,000
CDC - TRUSTEE FIRST HABIB ASSET ALLOCATION FUND	25,000
CDC - TRUSTEE FIRST HABIB INCOME FUND - MT	74,000
CDC - TRUSTEE FIRST HABIB STOCK FUND	80,000
CDC - TRUSTEE HBL - STOCK FUND	2,572,079
CDC - TRUSTEE HBL EQUITY FUND	154,596
CDC - TRUSTEE HBL IPF EQUITY SUB FUND	149,885
CDC - TRUSTEE HBL ISLAMIC ASSET ALLOCATION FUND	558,931
CDC - TRUSTEE HBL ISLAMIC EQUITY FUND	472,452
CDC - TRUSTEE HBL MULTI - ASSET FUND	55,000
CDC - TRUSTEE HBL PF EQUITY SUB FUND	140,814
CDC - TRUSTEE JS ISLAMIC PENSION SAVINGS FUND-EQUITY ACCOUNT	81,000
CDC - TRUSTEE JS LARGE CAP. FUND	488,500
CDC - TRUSTEE JS PENSION SAVINGS FUND - EQUITY ACCOUNT	130,000
CDC - TRUSTEE KSE MEEZAN INDEX FUND	879,771
CDC - TRUSTEE LAKSON EQUITY FUND	2,502,080
CDC - TRUSTEE LAKSON ISLAMIC TACTICAL FUND	117,616
CDC - TRUSTEE LAKSON TACTICAL FUND	488,778
CDC - TRUSTEE MCB DCF INCOME FUND	3,500
CDC - TRUSTEE MCB PAKISTAN ASSET ALLOCATION FUND	2,795,536
CDC - TRUSTEE MCB PAKISTAN STOCK MARKET FUND	14,385,155
CDC - TRUSTEE MEEZAN ASSET ALLOCATION FUND	1,300,761
CDC - TRUSTEE MEEZAN BALANCED FUND	2,038,954
CDC - TRUSTEE MEEZAN ISLAMIC FUND	18,880,721
CDC - TRUSTEE MEEZAN TAHAFFUZ PENSION FUND - EQUITY SUB FUND	3,176,709
CDC - TRUSTEE NAFA INCOME FUND - MT	523,500
CDC - TRUSTEE NAFA INCOME OPPORTUNITY FUND - MT	709,000
CDC - TRUSTEE NAFA ISLAMIC ACTIVE ALLOCATION EQUITY FUND	984,916
CDC - TRUSTEE NAFA ISLAMIC ASSET ALLOCATION FUND	2,813,500
CDC - TRUSTEE NAFA ISLAMIC PRINCIPAL PROTECTED FUND - II	16,029
CDC - TRUSTEE NAFA ISLAMIC STOCK FUND	3,351,980

DIRECTORS' REPORT



Name of Shareholders	No. of Shares held
CDC - TRUSTEE NAFA MULTI ASSET FUND	379,123
CDC - TRUSTEE NAFA STOCK FUND	7,470,069
CDC - TRUSTEE NIT INCOME FUND - MT	8,000
CDC - TRUSTEE PAKISTAN CAPITAL MARKET FUND	632,687
CDC - TRUSTEE PAKISTAN INCOME FUND - MT	96,000
CDC - TRUSTEE PICIC GROWTH FUND	2,443,699
CDC - TRUSTEE PICIC INVESTMENT FUND	1,283,462
CDC - TRUSTEE UBL ASSET ALLOCATION FUND	497,368
CDC - TRUSTEE UBL DEDICATED EQUITY FUND	109,613
CDC - TRUSTEE UBL INCOME OPPORTUNITY FUND - MT	125,500
CDC - TRUSTEE UBL RETIREMENT SAVINGS FUND - EQUITY SUB FUND	650,372
CDC - TRUSTEE UBL STOCK ADVANTAGE FUND	4,292,898
CDC TRUSTEE - MEEZAN DEDICATED EQUITY FUND	1,517,644
CDC-TRUSTEE AL-AMEEN ISLAMIC RET. SAV. FUND-EQUITY SUB FUND	1,176,990
CDC-TRUSTEE ALHAMRA ISLAMIC ASSET ALLOCATION FUND	4,054,248
CDC-TRUSTEE FIRST HABIB ISLAMIC STOCK FUND	88,000
CDC-TRUSTEE HBL ISLAMIC STOCK FUND	1,872,066
CDC-TRUSTEE NAFA ASSET ALLOCATION FUND	668,357
CDC-TRUSTEE NAFA SAVINGS PLUS FUND - MT	109,000
M C F S L-TRUSTEE ASKARI ISLAMIC ASSET ALLOCATION FUND	30,000
MC FSL TRUSTEE JS - INCOME FUND	84,000
MCBFSL - TRUSTEE ABL ISLAMIC STOCK FUND	1,397,175
MCBFSL - TRUSTEE HBL ISLAMIC DEDICATED EQUITY FUND	503,000
MCBFSL - TRUSTEE PAK OMAN ADVANTAGE ASSET ALLOCATION FUND	5,000
MCBFSL - TRUSTEE PAK OMAN ISLAMIC ASSET ALLOCATION FUND	105,000
MCBFSL TRUSTEE ABL ISLAMIC DEDICATED STOCK FUND	707,690
MCBFSL-TRUSTEE ABL ISLAMIC ASSET ALLOCATION FUND	165,000
TOTAL	129,785,460

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# DIRECTORS' REPORT



# 3. Directors and their spouse and minor children

Shareholders' Category	No. of Shares held
Mr. Ghias Uddin Khan	1
Mr. Imran Anwer	1
Mr. Noriyuki Koga	1
Mr. Hasnain Moochhala	1
Mr. Nadir Salar Qureshi	1
Mr. Mohammad Asif Sultan Tajik	1
Mr. Feroz Rizvi	1

# 4. Executives

Shareholders' Category	No. of Shares held
Executives (approximately)	829,311

# 5. Public sector companies and corporations

Shareholders' Category	No. of Shares held
Public sector companies and corporations	250,000

# 6. Banks, Development Finance Institutions, Insurance, Takaful, Modarabas & Pension Funds

Shareholders' Category	No. of Shares held
Banks, Development Finance Institutions, Non-Banking Finance Companies, Insurance, Takaful, Modarabas & Pension Funds	28,664,861

# 7. Shareholding five percent or more voting interest in the Company

Shareholders' Category	No. of Shares held	% of holding
Engro Corporation Limited	510,733,450	56
Mitsubishi Corporation	100,053,562	11



# 8. Details of purchase/sale of shares by Directors, Executives and their spouse/minor children

Name	Shares Purchased	Shares Sold	Rate	Date of Purchase / Sale
Ahsen Aqeel	2,000	-	38.4	24.4.2018
Syed Muhammad Farooq Ahmed	-	20,000	39.29	25.4.2018
lbrar ahmed	-	28,000	7.85	5.7.2018
lbrar ahmed	-	301	7.61	5.7.2018
Hussain Hasanali	110,986	-	22	20.7.2018
Muhammad Bilal Ahmed	135,034	-	22	18.7.2018
Ali Mohsin Bhagat	7,070	-	22	23.7.2018
Afsheen Nouman	235	-	22	16.7.2018
Rizwan Ahmed Taqi	62,892	-	22	23.7.2018



engropolymer & chemicals

No. of Shareholders	Size of Holding		No. of Share	
	From	То		
5	155,001	160,000	788,674	
6	160,001	165,000	978,217	
3	165,001	170,000	501,892	
1	175,000	180,000	175,000	
2	180,001	185,000	362,000	
5	185,001	190,000	937,164	
7	195,001	200,000	1,397,948	
1	200,001	205,000	200,500	
6	205,001	210,000	1,243,219	
2	210,001	215,000	429,500	
1	215,001	220,000	217,000	
3	225,000	230,000	681,042	
4	230,001	235,000	930,936	
1	235,001	240,000	237,000	
1	240,001	245,000	244,512	
7	250,000	255,000	1,760,385	
6	270,001	275,000	1,645,973	
1	285,001	290,000	286,000	
5	295,000	300,000	1,495,000	
2	300,001	305,000	602,095	
2	315,001	320,000	636,134	
4	325,000	330,000	1,309,094	
2	335,001	340,000	676,995	
1	340,001	345,000	344,589	
1	360,001	365,000	362,892	
1	370,001	375,000	373,991	
1	375,001	380,000	379,123	
1	380,001	385,000	381,532	
2	395,001	400,000	797,999	
2	410,000	415,000	820,986	
2	430,001	435,000	864,188	
1	455,001	460,000	458,147	
1	465,001	470,000	465,707	
1	470,001	475,000	472,452	

# 9. Pattern of Shareholding – As At December 31, 2018

No. of Shareholders	Size	No. of Share	
	From	То	
531	1	100	13,719
18,377	101	500	8,709,847
6,076	501	1,000	4,486,094
2,581	1,001	5,000	6,395,776
622	5,001	10,000	4,795,361
265	10,001	15,000	3,428,645
162	15,001	20,000	2,953,733
106	20,001	25,000	2,453,690
95	25,001	30,000	2,661,793
64	30,001	35,000	2,134,220
27	35,001	40,000	1,036,147
35	40,001	45,000	1,487,485
47	45,001	50,000	2,301,231
27	50,001	55,000	1,431,168
18	55,001	60,000	1,046,717
16	60,001	65,000	1,012,573
24	65,001	70,000	1,648,563
13	70,001	75,000	960,174
15	75,001	80,000	1,174,160
9	80,001	85,000	740,649
6	85,001	90,000	524,512
7	90,001	95,000	652,380
27	95,001	100,000	2,669,852
9	100,001	105,000	928,971
9	105,001	110,000	978,502
6	110,001	115,000	683,796
4	115,001	120,000	472,062
8	120,001	125,000	991,353
6	125,001	130,000	762,000
3	130,001	135,000	396,955
13	135,001	140,000	1,789,459
4	140,001	145,000	568,858
9	145,001	150,000	1,341,243
6	150,001	155,000	913,804

# DIRECTORS' REPORT



1

1

1

1

1

1

2

1

1

1

2

3

2

1

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1

No. of Shareholders	Size of	Holding	No. of Share
A A A	From	То	
2	485,001	490,000	977,278
2	495,001	500,000	997,368
2	500,001	505,000	1,003,034
1	505,001	510,000	507,286
1	510,001	515,000	512,500
1	520,001	525,000	523,500
1	530,001	535,000	530,173
1	540,000	545,000	540,000
1	555,001	560,000	558,931
1	575,000	580,000	575,000
1	620,001	625,000	624,500
2	630,001	635,000	1,267,015
1	650,001	655,000	650,372
2	665,000	670,000	1,333,357
3	680,000	685,000	2,049,956
1	685,001	690,000	689,088
3	705,001	710,000	2,125,064

735,000

755,000

775,000

780,000

795,000

825,000

850,000

880,000

915,000

930,000

940,000

985,000

1,005,000

1,045,000

1,070,000

1,155,000

1,180,000

730,001

750,000

770,001

775,001

790,001

820,001

845,001

875,001

910,001

925,001

935,001

980,001

1,000,000

1,040,001

1,065,001

1,150,000

1,175,001



engro polymer & chemicals

No. of Shareholders	holders Size of Holding		No. of Share
	From	То	
1	1,280,001	1,285,000	1,283,462
1	1,300,001	1,305,000	1,300,761
1	1,360,001	1,365,000	1,362,000
1	1,365,001	1,370,000	1,369,956
1	1,395,001	1,400,000	1,397,175
1	1,475,001	1,480,000	1,475,914
1	1,515,001	1,520,000	1,517,644
1	1,545,001	1,550,000	1,545,118
1	1,575,001	1,580,000	1,576,956
1	1,620,001	1,625,000	1,624,543
1	1,725,001	1,730,000	1,728,199
1	1,765,001	1,770,000	1,765,197
1	1,830,000	1,835,000	1,830,000
1	1,870,001	1,875,000	1,872,066
1	1,945,001	1,950,000	1,947,000
1	1,970,001	1,975,000	1,973,870
1	2,005,001	2,010,000	2,008,500
1	2,035,001	2,040,000	2,038,954
1	2,125,001	2,130,000	2,129,890
1	2,145,000	2,150,000	2,145,000
1	2,300,000	2,305,000	2,300,000
1	2,440,001	2,445,000	2,443,699
1	2,500,001	2,505,000	2,502,080
1	2,550,000	2,555,000	2,550,000
1	2,570,001	2,575,000	2,572,079
1	2,795,001	2,800,000	2,795,536
1	2,810,001	2,815,000	2,813,500
1	3,175,001	3,180,000	3,176,709
1	3,225,001	3,230,000	3,229,041
1	3,350,001	3,355,000	3,351,980
1	3,450,000	3,455,000	3,450,000
1	3,525,001	3,530,000	3,527,500
1	3,730,001	3,735,000	3,732,501
1	4,050,001	4,055,000	4,054,248

733,121

750,000

772,214

778,278

792,041

821,973

1,696,905

879,771

914,462

928,000

1,875,677

2,953,216

2,000,000

1,040,840

1,067,813

1,150,000

1,176,990

# DIRECTORS' REPORT



No. of Shareholders	Size of Holding		No. of Share
	From	То	
1	4,055,001	4,060,000	4,059,196
1	4,290,001	4,295,000	4,292,898
1	4,670,001	4,675,000	4,671,614
1	4,760,001	4,765,000	4,763,582
1	4,860,001	4,865,000	4,863,345
1	5,945,001	5,950,000	5,946,972
1	7,105,001	7,110,000	7,108,454
1	7,470,001	7,475,000	7,470,069
1	9,025,001	9,030,000	9,027,516
1	12,475,001	12,480,000	12,476,620
1	14,385,001	14,390,000	14,385,155
1	18,880,001	18,885,000	18,880,721
1	100,050,001	100,055,000	100,053,562
1	137,920,001	137,925,000	137,923,461
1	372,805,001	372,810,000	372,809,989
29,415			908,923,333

# **Board Meetings and Attendance**

In 2018, the Board of Directors held 9 meetings to cover its complete cycle of activities. The attendance record of the directors is as follows:

Director's Name	Meetings Attended
Mr. Ghias Uddin Khan	7/9
Mr. Imran Anwer	9/9
Mr. Hasnain Moochhala	8/9
Mr. Noriyoki Koga	7/9
Mr. Nadir Salar Qureshi	6/9
Mr. Feroz Rizvi	8/9
Mr. Muhammad Asif Sultan Tajik	8/9



# **Board Composition**

Male	7
Female	None
Categories	Names
Independent	Mr. Feroz Rizvi
Executive – CEO	Mr. Imran Anwer
Non Executive	Mr. Ghias Uddin Khan
	Mr. Noriyoki Koga
	Mr. Hasnain Moochhala
	Mr. Nadir Salar Qureshi

Female	None	
Categories	Names	
Independent	Mr. Feroz Rizvi	
Executive – CEO	Mr. Imran Anwer	
Non Executive	Mr. Ghias Uddin Khan	
	Mr. Noriyoki Koga	
	Mr. Hasnain Moochhala	
	Mr. Nadir Salar Qureshi	

Board Audit Committee	
Mr. Feroz Rizvi	
Mr. Noriyoki Koga	
Mr. Hasnain Moochhala	

Board Compensation Committee	
Mr. Feroz Rizvi	Chairman
Mr. Ghias Uddin Khan	Member
Mr. Noriyoki Koga	Member
Mr. Nadir Salar Qureshi	Member

# **Directors' Remuneration**

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The remuneration paid to the members of the Board for attendance of Board and Committee meetings has been duly approved by the Board of Directors. The details of the aggregate amount of remuneration paid to the directors is disclosed in the Financial Statement.



Mr. Asif Sultan Tajik

Chairman
Member
Member



# **Major Judgment Areas**

Main areas related to Income Taxes, provisions, contingencies / commitments, deferred tax Assets, and other areas involving subjective judgements and having material impact on financial statements are detailed in Notes to the accounts.

# **Accounting Standards**

These financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards applicable in Pakistan comprise of:

- International Financial Reporting Standards (IFRSs) issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017; and
- Provision of and directives issued under the Companies Act, 2017.

Where provisions of and directives issued under the Companies Act, 2017 differ from the IFRSs, the provisions of and directives issued under the Companies Act, 2017 have been followed.

# **Provident Fund**

In 2013, the Company replaced its provident fund with the provident fund (the Fund) operated and managed by Engro Corporation Limited - the Holding Company. Accordingly, the following information is based on the latest audited financial statements of the Fund maintained by the Holding Company as at June 30, 2017 and unaudited financial statements as at June 30, 2018.

Details of the fund are as follows:

Provident - Fund (Rs. 000)	June 30, 2018	June 30, 2017
Size of the fund - Total assets	3,875,500	3,941,927
Cost of the Investment made	3,560,571	2,493,496
Percentage of Investments made	97%	92%
Fair Value of Investments	3,749,409	3,643,638





# **Compliance with Corporate Governance**

The Board of Directors reviews all significant matters of the Company. These include Company's strategic direction, annual business plans and targets, decision on long term investment and borrowings. The Board of Directors is committed to maintain high standards of Corporate Governance. The Board of Directors is pleased to report that:

- The financial statements prepared by the management present fairly its state of affairs, the results of its operations, cash flows and changes in equity
- Proper books of accounts have been maintained
- Appropriate accounting policies have been consistently applied in preparation of financial statements and accounting estimates are based on reasonable and prudent judgment
- International Accounting Standards, as applicable in Pakistan, have been followed in preparation of financial statements and any departure there from has been adequately disclosed
- The system of internal control is sound in design and has been effectively implemented and monitored
- There are no significant doubts upon the ability of the Company to continue as a going concern
- There have been no departures from the best practices of corporate governance, as detailed in the listing regulations

# Shares traded and average prices

During the year 1,617 Mn shares of the Company were traded on Pakistan Stock Exchange. The average price of the Company's share based on daily closing rates was Rs. 33.14. The 52 week low high during 2018 was Rs. 25.49 -40.73 per share, respectively.

# **Dividends**

During the period, an interim dividend of Rs. 0.8 per share had been declared. In addition to this an annual dividend of 3% i.e. Rs. 0.3 per share has been declared by the Board of Directors and is to be approved by the shareholders in Annual General Meeting.

# **Auditors**

The present auditors, M/s A.F. Ferguson & Co. retire, and offer themselves for reappointment. The Board Audit Committee has recommended the reappointment and the Board of Directors has endorsed the recommendation.

Imran Anwar Chief Executive Officer



Feroz Rizvi Director

# POVER OF PROGRESSION

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Progression is the natural order of life and we have always been strong believers in it. Engro Polymer's constant pursuit is innovation; we strive to reinvent our approach towards a challenge, as progress is our passion.





# **Consolidated Statement of Value Added**

For the year ended December 31, 2018

	2018		2017	
	Rs in '000	%	Rs in '000	%
Wealth Generated				
Gross Sales and Other Income	42,424,463		32,556,163	
Materials and Services Purchased	(25,669,264)		(20,916,028)	
	16,755,199	100%	11,640,135	100%
Wealth Distributed		=		
Employees	1,597,058	9.5%	1,392,607	12%
Salaries, wages and other benefits				
Society	89,085	0.5%	3,397	0%
Donations and other CSR activities				
Providers of Finance	606,148	4%	819,775	7%
Finance costs				
Shareholders				
Dividend	1,257,914	7.5%	298,561	3%
Government	8,558,160	51%	6,427,205	55%
Income tax, Sales Tax output, Duties, WWF and WPPF				
Retained within business	4,646,834	27.5%	2,698,590	23%
Retained earnings, Depreciation and amortization.		-		
	16,755,199	100%	11,640,135	100%

# **Statetment Of Charity Account**

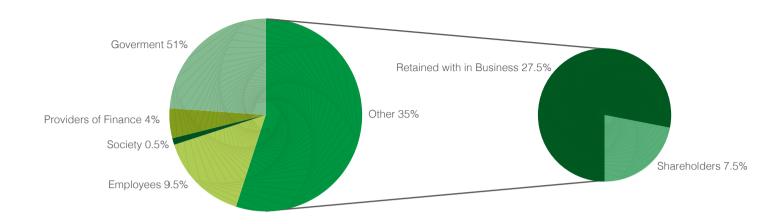
Rs in thousand	2018	2017
Community welfare	5,969	525
Environment	8,837	-
Education	53,140	730
Healthcare	15,700	152
General	5,439	1,990
	89,085	3,397



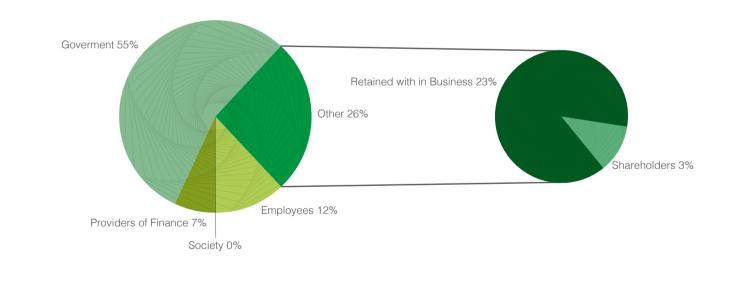
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# **Distribution of value added - 2018**



**Distribution of value added - 2017** 



Employees Society

Providers of Finance

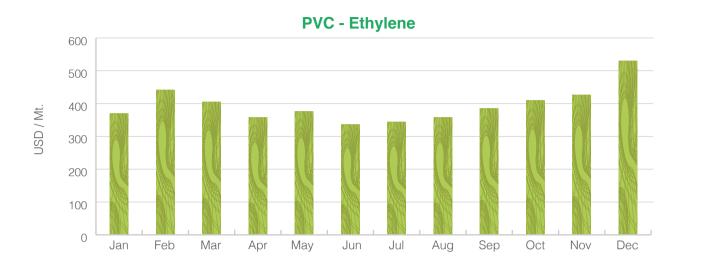
Goverment

Retained with in Business

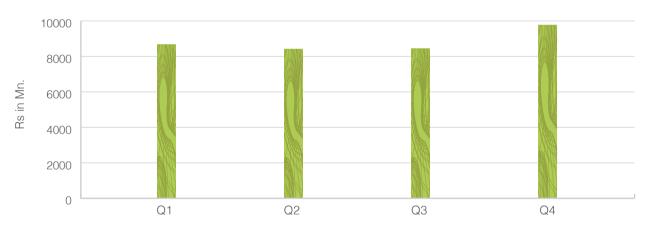




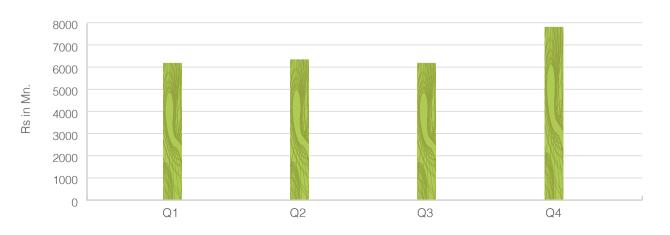
# **Quarterly Analysis**



**Net Revenue** 



**Cost of Sale** 



FINANCIAL SUMMARY



# **Quarterly Analysis 2018**



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- Domestic market witnessed growth in PVC demand in 1Q 2018 due to robust demand from construction sector and infrastructure projects
- International PVC prices remained strong on the back of improving demand situation
- On Chlor-Alkali front, market dynamics remained competitive yet higher sales volume was recorded against same period last year
- Insurance claim for business interuption was recovered
- PVC prices remained majorly stable, however, Ethylene prices strengthened on the back of cracker turnarounds
- Chlor-Alkali market remained competitive, however, a decline in sales volume was witnessed against previous quarter due to turnaround at plant
- Super tax was made applicable on 2017 and 2018 both, hence a provision of Rs. 215 Mn was recorded
- Final Anti-Dumping Duty was imposed on China, Taiwan, South Korea and Thailand
- Demand and price dynamics remained fairly stable in PVC segment
- IDue to cost pressure from Ethylene the vinyl chain margins remained under pressure
- Issuance of right shares completed which translated into availability of higher cas Resultantly, income on short term investment increased significantly
- Cummulative impact of stable chlor-alkali market and better domestic market dynamics resulted in better revenues
- Domestic market maintained the positive trajectory and EPCL closed the year with highest ever PVC sales and production quantities
- Ethylene prices declined during the quarter, due to healthy supply on account of high cracker operation rates & low demand from poly ethylene sector
- On Chlor-Alkali front domestic demand remained stable alongside higher prices which translated in higher margins
- Second and final insurance claim for business interuption was recovered and certain one time provisions were bookedwhich impacted the bottom line
- Long-term financing agreement for PVC III expansion project signed with IFC





# Six Years Cash Flow with Direct Method 2018

(Based on standalone financial statements)

Cash Flow Statements - Direct Method	2018	2017	2016	2015	2014	2013
(Rs in million)						
Cash flows from customers	35,347	27,671	22,835	22,382	23,789	24,335
Cash payments to suppliers and others	(24,989)	(24,939)	(18,473)	(22,157)	(21,033)	(20,118)
Cash generated from operations	10,358	2,732	4,362	225	2,756	4,217
Finance costs	(638)	(607)	(886)	(995)	(1,026)	(1,412)
Long term loans and advances	(9)	(6)	(4)		(14)	(3)
Retirement benefits paid	(155)	(104)	(193)	(162)	(120)	(56)
Income tax paid	(277)	(166)	(179)	(263)	(456)	62
Net cash flow from operating activities	9,279	1,850	3,101	(1,194)	1,140	2,808
Purchase of operating assets and intangibles	(4,260)	(1,093)	(645)	(661)	(1,052)	(640)
Proceeds from disposal of operating assets	-	9	7	11	12	8
Purchase of short term investments	-	-	-	-	-	(924)
Proceeds from the sale of short term investments	-	-	-	-	-	928
Income on investments and bank deposits	340	44	0.92	34	47	26
Net cash flow from investing activities	(3,920)	(1,039)	(637)	(616)	(993)	(602)
Proceeds from long term borrowings	-	3,000	6,600	2,150	1,700	1,956
Proceeds from short term borrowings	-	-	15.91	819	300	620
Repayment of borrowings	(1,250)	(3,802)	(6,845.70)	(2,998)	(2,554)	(2,873)
Issue of share capital	5,365	-	-	-	-	=
Dividend (Paid)/Received	(1,242)	(261)	-	-	100	200
Net cash flow from financing activities	2,873	(1,063)	(230)	(29)	(454)	(97)
Net cash flows	8,232	(252)	2,234	(1,839)	(307)	2,109

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# Six Years Summary Standalone Profit and Loss **Account and Balance Sheet**

Rs. in Million	2018	2017	2016	2015	2014	2013
Profit And Loss						
Net Sales	35,272	27,731	22,854	22,264	23,819	24,592
Gross Profit	8,736	6,065	3,935	2,773	1,821	4,911
Operating Profit / (loss)	7,055	3,930	2,107	778	(370)	2,718
Profit / (loss) before tax	6,449	3,109	1,180	(366)	(1,435)	1,344
Profit / (loss) after tax	4,917	2,049	655	(649)	(1,016)	717
Balance Sheet						
Property, plant and equipment	19,398	16,011	16,008	16,249	16,923	17,133
Intangibles, investments, deferred Taxation and Long term Loans & Advances	241	242	761	1,115	1,134	608
Current assets	16,331	8,062	7,692	6,878	8,244	7,500
Current liabilities	11,337	7,845	9,742	13,659	14,219	10,731
Non Current liabilities	7,890	8,750	8,750	5,280	6,143	7,575
Share capital	9,089	6,635	6,635	6,635	6,635	6,635
Shareholders equity	16,743	7,720	5,968	5,303	5,939	6,934





# **Financial Statements Analysis**

(Based on Consolidated financial statements)

# Shareholders' equity

Share holders' equity showed a positive change of 116% YoY i.e. an increase of Rs. 9,036 Mn. The increase can be attributed to the following events:

- 1- Highest ever profit after tax for year of Rs. 4.930 Mn due to favorable international vinyl chain dynamics, sustained domestic demand for PVC, insurance recovery for business interruption and write-back of Minimum Turnover Tax. The said increase enabled a final dividend payout of Rs. 531 Mn for 2017 and interim dividend of Rs. 727 Mn for 2018
- 2- Issuance of Right shares for PVC/VCM Expansion Projects, also added Rs. 5,365 Mn to the equity;

# **Non-Current Liabilities**

Non-Current liabilities include borrowings from financial institutions and deferred taxation. The decline during the year was on account of prepayment of a loan balance amounting to Rs. 1,250 Mn.

# **Current Liabilities**

Current liabilities stood at Rs. 11,337 Mn. as at the balance sheet date against Rs. 7,854 Mn. as at December 31, 2017 i.e. an increase of Rs. 3,483 Mn. The increase can be majorly attributed to provisions pertaining to Gas Infrastructure Development Cess (GIDC) which increased by Rs. 1,009 Mn. and provision for gas price revision in respect of which Rs. 517 Mn have been recorded during the year.

Further, there has been a major increase in goods-in-transit (for both raw materials and capital items), i.e. Rs. 1.231 Mn.

#### **Non-Current Assets**

Non-current assets of the Company have increased by Rs. 3,386 Mn against last year i.e. by 21%. The increase is attributable to diversified range of CAPEX incurred by the Company during the year which include PVC/VCM Expansion, Caustic Flakers, Membrane Replacement, HCL/Hypo De-bottlenecking, Recovery of Spent Sulfuric Acid and other operational efficiency and reliability projects.

Moving forward, significant increase in CAPEX incurrence is expected to be witness on the back of on-going expansion and efficiency projects.

# **Current Assets**

The upsurge in current assets amounting to Rs. 8,273 Mn. over last year is majorly due to availability of excess cash owing to higher cash generation from operations and proceeds from issuance of right shares, which is yet to be utilized in PVC/VCM Expansion project. In the mean-while, the cash is being invested in line with Board's approved investment policy to maximize the returns thereby ensuring that the investment venues are secure.





# Revenue

The top-line of the Company increased by 27% YoY basis which stems from PVC higher volume being sold as a result of the Company's strong foothold in domestic market and promising growth of the market. The growth in sales volume was also supported by strong international vinyl chain dynamics.

Our Chlor-Alkali segment was also a beneficiary of the export favorable measures taken by the Government. The export intensive textile sector showed an upward trajectory, so did the demand of caustic soda in domestic market, which boded well for the Company's revenue on Chlor-Alkali front.

# **Cost of sales**

Cost of sales have increased by Rs. 4,870 Mn (i.e. 22% YoY basis) owing to increase in production quantities. Another increase in cost of sales can be attributed to the increase in natural gas price by 30% in during last during of 2018.

# **Gross profit**

The gross profit margin relies on many factors such as international PVC and ethylene prices, gas prices and currency fluctuations. With all the aforementioned factors being positive for the Company coupled with higher volumes as mentioned before, the gross profit increased by 44% YoY basis.

# **Operating profit**

The operating profit of the Company has increased by Rs. 3,124 Mn, including a contribution of gross profit by Rs. 2,671 Mn. Additionally, recovery of insurance claim in respect of business interruption and income on short term investment due to availability of surplus cash supported the increase in bottom line by Rs. 842 Mn. and Rs. 346 Mn, respectively.

The increase was netted partially by corresponding increase in WWF and WPPF, which are function of profitability.

# **Finance Costs**

Finance Costs decreased by Rs. 214 Mn during the year on account of improved profitability and cash flows, resulting in lower financial debt during the year.

#### **Taxation**

Tax charge, being a function of profitability, increased significantly during the year. Another reason for higher tax expense was continuation of super tax and its applicability on previous period. However, the increase in expense has been compensated to the extent of Rs. 542 Mn by write back of Minimum Turnover Tax which has been recouped in 2018.





# **Ratio Analysis**

# **Profitability Ratios**

Higher gross profit during 2018 has significantly impacted the Company's profitability which depicts a healthier economic picture as compared to last year. Improvement can be witnessed in EBIDTA, which has increased by ~ Rs. 3,139 Mn. Additionally, profit margin ratio has also shown improvement by rising from 7.4% in the previous year to 13.98% in the current year, which measures effectiveness of convertibility of the Company's sales into net income. Gross Profit ratio also improved from 21.9% in 2017 to 24.77% in 2018 due to favorable local and international dynamics.

#### **Liquidity Ratio**

Liquidity ratios have been showing significant improvement since 2013 including current ratio for the year which improved to 41 basis points due to availability of excess cash generated from operations and raised through issuance of right shares for funding of expansion project.

Due to better management of working capital cycle, quick ratio has also improved by 63 basis points.

#### **Capital Structure Ratios**

The financial gearing of the Company has also shown significant improvement as debt to equity ratio has improved to 45% in 2018 as a result of higher equity balance due to the accumulation of profit and issuance of right shares.

#### **Investment / Market Ratios**

EPS for the current year is Rs. 6.22 / share as compared to Rs. 2.93 / share in the previous year. Average market value per shares has also improved from Rs. 25.49 / share to Rs. 33.14 / share whereas the closing price was Rs. 37.14 / share. During the year, the Company made payments of final dividend for 2017 at Rs. 0.8 / share and paid an interim dividend of Rs. 0.8 / share during 2018.

The Company has also declared final dividend of Rs. 0.30 / share (i.e. a cumulative dividend of Rs 1.1 / share) for 2018, leading to a dividend payout ratio of 18%.

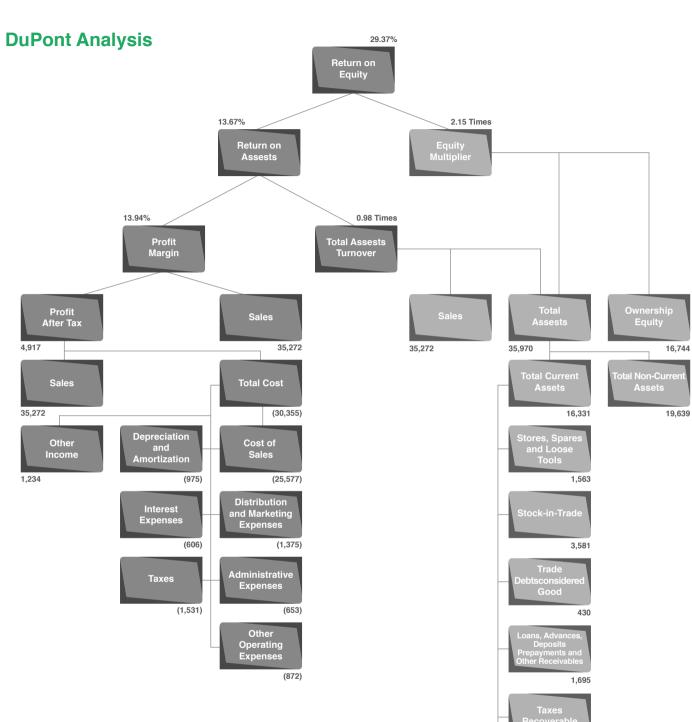
# **Activity/Turnover Ratios**

Cash operating cycle of the Company has increased by 32 days as compared to last year due to reduction in supplier's credit.



**Annual Report 2018** 





Du Pont Analysis	2017	2018
Profit margin Asset turnover (Times) Equity multiplier (Times)	7.39% 1.14 3.15	13.94% 0.98 2.15
Return on investment	26.55%	29.37%



Assets

Equity

Non-Current Assets Current Assets Total Assets

**Equity And Liabilities** 

Non-Current Liabilities Current Liabilities

**Total Equity & Liabilities** 

Non-Current Assets

**Equity And Liabilities** 

Non-Current Liabilities Current Liabilities

**Total Equity & Liabilities** 

Current Assets Total Assets

Equity

# **Balance Sheet Vertical And Horizontal Analysis** (Based on standalone financial statements)

2018	2017	2016	2015	2014	2013
2010	2011	2010	2013	2017	2013
19,639	16,253	16,769	17,364	18,057	17,740
16,331	8,062	7,692	6,878	8,244	7,500
35,970	24,315	24,461	24,242	26,301	25,240
16,743	7,720	5,968	5,303	5,939	6,934
7,890	8,750	8,750	5,280	6,143	7,575
11,337	7,845	9,742	13,659	14,219	10,731
35,970	24,315	24,461	24,242	26,301	25,240
55%	67%	69%	72%	69%	70%
45%	33%	31%	28%	31%	30%
100%	100%	100%	100%	100%	100%
47% 21.5%	32% 36%	24% 36%	22% 22%	23%	27%
31.5%	32%	40%	56%	54%	43%
1009/					
100%	100%	100%	100%	100%	100%
2018 over 2017	100% 2017 over 2016	100% 2016 over 2015	I	I	I
2018 over 2017	2017 over 2016	2016 over 2015	2015 over 2014	2014 over 2013	2013 over 2012
<b>2018 over 2017</b> 21%	<b>2017 over 2016</b> -3%	<b>2016 over 2015</b> -3%	<b>2015 over 2014</b> -4%	<b>2014 over 2013</b> 2%	<b>2013 over 2012</b> -5%
2018 over 2017	2017 over 2016	2016 over 2015	2015 over 2014	2014 over 2013	2013 over 2012 -5% 20%
<b>2018 over 2017</b> 21% 103%	<b>2017 over 2016</b> -3% 5%	<b>2016 over 2015</b> -3% 12%	<b>2015 over 2014</b> -4% -17%	<b>2014 over 2013</b> 2% 10%	2013 over 2012 -5% 20%
<b>2018 over 2017</b> 21% 103%	<b>2017 over 2016</b> -3% 5%	<b>2016 over 2015</b> -3% 12%	<b>2015 over 2014</b> -4% -17%	<b>2014 over 2013</b> 2% 10%	2013 over 2012 -5% 20% 1%
<b>2018 over 2017</b> 21% 103% 48%	2017 over 2016 -3% 5% -1%	<b>2016 over 2015</b> -3% 12% 1%	2015 over 2014 -4% -17% -8%	2014 over 2013 2% 10% 4%	100% 2013 over 2012 -5% 20% 1% 12% -2%

Non-Current Assets Current Assets Total Assets

# **Equity And Liabilities**

Equity Non-Current Liabilities Current Liabilities **Total Equity & Liabilities** 

16,331         8,062         7,692         6,878         8,244         7,500           35,970         24,315         24,461         24,242         26,301         25,240           16,743         7,720         5,968         5,303         5,939         6,934           7,890         8,750         8,750         5,280         6,143         7,575           11,337         7,845         9,742         13,659         14,219         10,731           35,970         24,315         24,461         24,242         26,301         25,240           55%         67%         69%         72%         69%         70%           45%         33%         31%         28%         31%         30%           100%         100%         100%         100%         100%         100%           100%         100%         100%         100%         100%         2010           21.5%         36%         22%         23%         20%           21.5%         36%         36%         22%         23%         30%           2018 over 2017         2017 over 2016         2016 over 2015         2014 over 2014         2013 over 2014           21% <t< th=""><th></th><th></th><th></th><th></th><th></th><th></th></t<>						
16,331         8,062         7,692         6,878         8,244         7,500           35,970         24,315         24,461         24,242         26,301         25,240           16,743         7,720         5,968         5,303         5,939         6,934           7,890         8,750         8,750         5,280         6,143         7,575           11,337         7,845         9,742         13,659         14,219         10,731           35,970         24,315         24,461         24,242         26,301         25,240           55%         67%         69%         72%         69%         70%           45%         33%         31%         28%         31%         30%           100%         100%         100%         100%         100%         100%           100%         100%         100%         100%         100%         2010           21.5%         36%         22%         23%         27%           21.5%         36%         36%         22%         23%         30%           2018 over 2017         2017 over 2016         2016 over 2015         2014 over 2013         2013 over 2014           21% <t< th=""><th>2018</th><th>2017</th><th>2016</th><th>2015</th><th>2014</th><th>2013</th></t<>	2018	2017	2016	2015	2014	2013
16,331         8,062         7,692         6,878         8,244         7,500           35,970         24,315         24,461         24,242         26,301         25,240           16,743         7,720         5,968         5,303         5,939         6,934           7,890         8,750         8,750         5,280         6,143         7,575           11,337         7,845         9,742         13,659         14,219         10,731           35,970         24,315         24,461         24,242         26,301         25,240           55%         67%         69%         72%         69%         70%           45%         33%         31%         28%         31%         30%           100%         100%         100%         100%         100%         100%           100%         100%         100%         100%         100%         2010           21.5%         36%         22%         23%         27%           21.5%         36%         36%         22%         23%         30%           2018 over 2017         2017 over 2016         2016 over 2015         2014 over 2013         2013 over 2014           21% <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
35,970         24,315         24,461         24,242         26,301         25,240           16,743         7,720         5,968         5,303         5,939         6,934           7,890         8,750         8,750         5,280         6,143         7,575           11,337         7,845         9,742         13,659         14,219         10,73*           35,970         24,315         24,461         24,242         26,301         25,240           55%         67%         69%         72%         69%         70%           45%         33%         31%         28%         31%         30%           100%         100%         100%         100%         100%         100%           100%         100%         100%         100%         100%         100%           100%         100%         100%         100%         100%         100%           100%         100%         100%         100%         100%         2013 over 2012           21.5%         36%         24%         22%         23%         30%           100%         100%         100%         100%         100%         2013 over 2012           21.5% <td>19,639</td> <td>16,253</td> <td>16,769</td> <td>17,364</td> <td>18,057</td> <td>17,740</td>	19,639	16,253	16,769	17,364	18,057	17,740
16,743         7,720         5,968         5,303         5,939         6,934           7,890         8,750         8,750         5,280         6,143         7,575           11,337         7,845         9,742         13,659         14,219         10,731 <b>35,970 24,315 24,461 24,242 26,301 25,240</b> 55%         67%         69%         72%         69%         70%           45%         33%         31%         28%         31%         30%           100%         100%         100%         100%         100%         100%           47%         32%         24%         22%         23%         27%           21.5%         36%         36%         22%         23%         30%           31.5%         32%         40%         56%         54%         43%           100%         100%         100%         100%         100%         2013 over 2012           218 over 2017         2017 over 2016         2016 over 2015         2015 over 2014         2014 over 2013         2013 over 2012           21%         -3%         -3%         -4%         2%         -5% <td>16,331</td> <td>8,062</td> <td>7,692</td> <td>6,878</td> <td>8,244</td> <td>7,500</td>	16,331	8,062	7,692	6,878	8,244	7,500
7,890         8,750         8,750         5,280         6,143         7,575           11,337         7,845         9,742         13,659         14,219         10,731           35,970         24,315         24,461         24,242         26,301         25,240           55%         67%         69%         72%         69%         70%           45%         33%         31%         28%         31%         30%           100%         100%         100%         100%         100%         100%           47%         32%         24%         22%         23%         27%           21.5%         36%         36%         22%         23%         30%           31.5%         32%         40%         56%         54%         43%           100%         100%         100%         100%         100%         100%           2018 over 2017         2017 over 2016         2016 over 2015         2015 over 2014         2014 over 2013         2013 over 2012           21%         -3%         -3%         -4%         2%         -5%           103%         5%         12%         -17%         10%         20%           48%	35,970	24,315	24,461	24,242	26,301	25,240
7,890         8,750         8,750         5,280         6,143         7,575           11,337         7,845         9,742         13,659         14,219         10,731           35,970         24,315         24,461         24,242         26,301         25,240           55%         67%         69%         72%         69%         70%           45%         33%         31%         28%         31%         30%           100%         100%         100%         100%         100%         100%           47%         32%         24%         22%         23%         27%           21.5%         36%         36%         22%         23%         30%           31.5%         32%         40%         56%         54%         43%           100%         100%         100%         100%         100%         100%           2018 over 2017         2017 over 2016         2016 over 2015         2015 over 2014         2014 over 2013         2013 over 2012           21%         -3%         -3%         -4%         2%         -5%           103%         5%         12%         -17%         10%         20%           48%						
11,337         7,845         9,742         13,659         14,219         10,73           35,970         24,315         24,461         24,242         26,301         25,240           55%         67%         69%         72%         69%         70%           45%         33%         31%         28%         31%         30%           100%         100%         100%         100%         100%         100%           100%         100%         100%         100%         100%         100%           47%         32%         24%         22%         23%         27%           21.5%         36%         36%         22%         23%         30%           31.5%         32%         40%         56%         54%         43%           100%         100%         100%         100%         100%         100%           2018 over 2017         2017 over 2016         2016 over 2015         2015 over 2014         2014 over 2013         2013 over 2012           21%         -3%         -3%         -4%         2%         -5%           103%         5%         12%         -17%         10%         20%           48%	16,743	7,720	5,968	5,303	5,939	6,934
35,970         24,315         24,461         24,242         26,301         25,240           55%         67%         69%         72%         69%         70%           45%         33%         31%         28%         31%         30%           100%         100%         100%         100%         100%         100%           47%         32%         24%         22%         23%         27%           21.5%         36%         36%         22%         23%         30%           31.5%         32%         40%         56%         54%         43%           100%         100%         100%         100%         100%         100%           2018 over 2017         2017 over 2016         2016 over 2015         2015 over 2014         2014 over 2013         2013 over 2012           21%         -3%         -3%         -4%         2%         -5%           103%         5%         12%         -17%         10%         20%           48%         -1%         1%         -8%         4%         1%           -10%         0%         66%         -14%         -19%         -2%           -10%         0%         <	7,890	8,750	8,750	5,280	6,143	7,575
55%         67%         69%         72%         69%         70%           45%         33%         31%         28%         31%         30%           100%         100%         100%         100%         100%         100%           47%         32%         24%         22%         23%         27%           21.5%         36%         36%         22%         23%         30%           31.5%         32%         40%         56%         54%         43%           100%         100%         100%         100%         100%         100%           2018 over 2017         2017 over 2016         2016 over 2015         2015 over 2014         2014 over 2013         2013 over 2012           21%         -3%         -3%         -4%         2%         -5%           103%         5%         12%         -17%         10%         20%           48%         -1%         1%         -8%         4%         1%           117%         29%         13%         -11%         -14%         12%           -10%         0%         66%         -14%         -19%         -2%           45%         -19%         -29%	11,337	7,845	9,742	13,659	14,219	10,731
45%         33%         31%         28%         31%         30%           100%         100%         100%         100%         100%         100%           47%         32%         24%         22%         23%         27%           21.5%         36%         36%         22%         23%         30%           31.5%         32%         40%         56%         54%         43%           100%         100%         100%         100%         100%         100%           2018 over 2017         2017 over 2016         2016 over 2015         2015 over 2014         2014 over 2013         2013 over 2012           21%         -3%         -3%         -4%         2%         -5%           103%         5%         12%         -17%         10%         20%           48%         -1%         1%         -8%         4%         1%           117%         29%         13%         -11%         -14%         12%           -10%         0%         66%         -14%         -19%         -2%           45%         -19%         -29%         -4%         33%         -3%	35,970	24,315	24,461	24,242	26,301	25,240
45%         33%         31%         28%         31%         30%           100%         100%         100%         100%         100%         100%           47%         32%         24%         22%         23%         27%           21.5%         36%         36%         22%         23%         30%           31.5%         32%         40%         56%         54%         43%           100%         100%         100%         100%         100%         100%           2018 over 2017         2017 over 2016         2016 over 2015         2015 over 2014         2014 over 2013         2013 over 2012           21%         -3%         -3%         -4%         2%         -5%           103%         5%         12%         -17%         10%         20%           48%         -1%         1%         -8%         4%         1%           117%         29%         13%         -11%         -14%         12%           -10%         0%         66%         -14%         -19%         -2%           45%         -19%         -29%         -4%         33%         -3%						
100%         100%         100%         100%         100%         100%           47%         32%         24%         22%         23%         27%           21.5%         36%         36%         22%         23%         30%           31.5%         32%         40%         56%         54%         43%           100%         100%         100%         100%         100%         100%           2018 over 2017         2017 over 2016         2016 over 2015         2015 over 2014         2014 over 2013         2013 over 2012           21%         -3%         -3%         -4%         2%         -5%           103%         5%         12%         -17%         10%         20%           48%         -1%         1%         -8%         4%         1%           117%         29%         13%         -11%         -14%         12%           -10%         0%         66%         -14%         -19%         -2%           45%         -19%         -29%         -4%         33%         -3%					69%	70%
47%         32%         24%         22%         23%         27%           21.5%         36%         36%         22%         23%         30%           31.5%         32%         40%         56%         54%         43%           100%         100%         100%         100%         100%         100%           2018 over 2017         2017 over 2016         2016 over 2015         2015 over 2014         2014 over 2013         2013 over 2012           21%         -3%         -3%         -4%         2%         -5%           103%         5%         12%         -17%         10%         20%           48%         -1%         1%         -8%         4%         1%           117%         29%         13%         -11%         -14%         12%           45%         -19%         -29%         -4%         33%         -3%	45%	33%	31%	28%	31%	30%
21.5%         36%         36%         22%         23%         30%           31.5%         32%         40%         56%         54%         43%           100%         100%         100%         100%         100%         100%           2018 over 2017         2017 over 2016         2016 over 2015         2015 over 2014         2014 over 2013         2013 over 2012           21%         -3%         -3%         -4%         2%         -5%           103%         5%         12%         -17%         10%         20%           48%         -1%         1%         -8%         4%         1%           117%         29%         13%         -11%         -14%         12%           45%         -19%         -29%         -4%         33%         -3%	100%	100%	100%	100%	100%	100%
21.5%         36%         36%         22%         23%         30%           31.5%         32%         40%         56%         54%         43%           100%         100%         100%         100%         100%         100%           2018 over 2017         2017 over 2016         2016 over 2015         2015 over 2014         2014 over 2013         2013 over 2012           21%         -3%         -3%         -4%         2%         -5%           103%         5%         12%         -17%         10%         20%           48%         -1%         1%         -8%         4%         1%           117%         29%         13%         -11%         -14%         12%           45%         -19%         -29%         -4%         33%         -3%						
31.5%       32%       40%       56%       54%       43%         100%       100%       100%       100%       100%       100%         2018 over 2017       2017 over 2016       2016 over 2015       2015 over 2014       2014 over 2013       2013 over 2012         21%       -3%       -3%       -4%       2%       -5%         103%       5%       12%       -17%       10%       20%         48%       -1%       1%       -8%       4%       1%         117%       29%       13%       -11%       -14%       12%         -10%       0%       66%       -14%       -19%       -2%         45%       -19%       -29%       -4%       33%       -3%	47%	32%	24%	22%	23%	27%
100%         100%         100%         100%         100%           2018 over 2017         2017 over 2016         2016 over 2015         2015 over 2014         2014 over 2013         2013 over 2012           21%         -3%         -3%         -4%         2%         -5%           103%         5%         12%         -17%         10%         20%           48%         -1%         1%         -8%         4%         1%           117%         29%         13%         -11%         -14%         12%           -10%         0%         66%         -14%         -19%         -2%           45%         -19%         -29%         -4%         33%         -3%	21.5%	36%	36%	22%	23%	30%
2018 over 2017         2017 over 2016         2016 over 2015         2015 over 2014         2014 over 2013         2013 over 2012           21%         -3%         -3%         -4%         2%         -5%           103%         5%         12%         -17%         10%         20%           48%         -1%         1%         -8%         4%         1%           117%         29%         13%         -11%         -14%         12%           -10%         0%         66%         -14%         -19%         -2%           45%         -19%         -29%         -4%         33%         -3%	31.5%	32%	40%	56%	54%	43%
21%         -3%         -3%         -4%         2%         -5%           103%         5%         12%         -17%         10%         20%           48%         -1%         1%         -8%         4%         1%           117%         29%         13%         -11%         -14%         12%           -10%         0%         66%         -14%         -19%         -2%           45%         -19%         -29%         -4%         33%         -3%	100%	100%	100%	100%	100%	100%
21%         -3%         -3%         -4%         2%         -5%           103%         5%         12%         -17%         10%         20%           48%         -1%         1%         -8%         4%         1%           117%         29%         13%         -11%         -14%         12%           -10%         0%         66%         -14%         -19%         -2%           45%         -19%         -29%         -4%         33%         -3%						
103%         5%         12%         -17%         10%         20%           48%         -1%         1%         -8%         4%         1%           117%         29%         13%         -11%         -14%         12%           -10%         0%         66%         -14%         -19%         -2%           45%         -19%         -29%         -4%         33%         -3%	2018 over 2017	2017 over 2016	2016 over 2015	2015 over 2014	2014 over 2013	2013 over 2012
48%         -1%         1%         -8%         4%         1%           117%         29%         13%         -11%         -14%         12%           -10%         0%         66%         -14%         -19%         -2%           45%         -19%         -29%         -4%         33%         -3%	21%	-3%	-3%	-4%	2%	-5%
117%         29%         13%         -11%         -14%         12%           -10%         0%         66%         -14%         -19%         -2%           45%         -19%         -29%         -4%         33%         -3%	103%	5%	12%	-17%	10%	20%
-10%         0%         66%         -14%         -19%         -2%           45%         -19%         -29%         -4%         33%         -3%	48%	-1%	1%	-8%	4%	1%
-10%         0%         66%         -14%         -19%         -2%           45%         -19%         -29%         -4%         33%         -3%						
45% -19% -29% -4% 33% -3%	117%	29%	13%	-11%	-14%	12%
	-10%	0%	66%	-14%	-19%	-2%
48% -1% 1% -8% 4% 1%	45%		-29%	-4%	33%	-3%
	48%	-1%	1%	-8%	4%	1%

7,703

1,359

4,917

35,272

1,234



# Profit And Loss Account Vertical And Horizontal Analysis

(Based on standalone financial statements)

**Rs. In Million** 

	2018	2017	2016	2015	2014	2013
Net sales	35,272	27,731	22,854	22,264	23,819	24,592
Cost of sales	(26,536)	(21,665)	(18,919)	(19,490)	(22,151)	(19,681)
Gross profit	8,736	6,066	3,935	2,773	1,668	4,911
Distribution and marketing expenses	(1,375)	(1,328)	(1,180)	(1,211)	(1,409)	(1,344)
Administrative expenses	(669)	(584)	(519)	(515)	(494)	(606)
Other operating expenses	(872)	(356)	(149)	(325)	(309)	(521)
Other income	1,234	132	20	57	174	278
	7,054	3,930	2,107	778	(370)	2,718
Operating profit / (loss)					. ,	
Finance costs	(606)	(821)	(927)	(1,144)	(1,065)	(1,374)
Profit / (loss) before taxation	6,448	3,109	1,180	(366)	(1,435)	1,344
Taxation	(1,531)	(1,060)	(525)	(283)	419	(627)
Profit / (loss) for the year	4,917	2,049	655	(649)	(1,016)	717
Vertical Analysis	2018	2017	2016	2015	2014	2013
% of Sales	2010	2017	2010	2010	2014	2010
Net sales	100%	100%	100%	100%	100%	100%
Cost of sales	-75%	-78%	-83%	-88%	-93%	-80%
Gross profit	25%	22%	17%	12%	7%	20%
Distribution and marketing expenses	-4%	-5%	-5%	-5%	-6%	-6%
Administrative expenses	-2%	-2%	-2%	-2%	-2%	-2%
Other operating expenses	-2%	-1%	-1%	-2%	-2%	-2%
Other income	3%	0%	0%	0%	1%	1%
Operating profit / (loss)	20%	14%	9%	3%	-2%	11%
Finance costs	-2%	-3%	-4%	-5%	-4%	-6%
Profit / (loss) before taxation	18%	11%	5%	-2%	-6%	5%
Taxation	-4%	-4%	-2%	-1%	2%	-2%
Profit / (loss) for the year	14%	7%	-3%	-3%	-4%	3%
Horizontal Analysis - Year on Year	2018	2017	2016	2015	2014	2013
-	over	over	over	over	over	over
	2017	2016	2015	2014	2013	2012
Net sale	27%	21%	3%	-7%	-3%	20%
Cost of sales	22%	15%	-3%	-12%	13%	16%
Gross profit	44%	54%	42%	66%	-66%	42%
Distribution and marketing expenses	4%	13%	-3%	-14%	5%	19%
Administrative expenses	15%	13%	1%	4%	-18%	27%
Other operating expenses	146%	144%	-54%	5%	-41%	-1%
Other income	835%	550%	-64%	-67%	-37%	-45%
Operating profit / (loss)	79%	86%	171%	-310%	-114%	50%
Finance costs	-26%	-11%	-19%	7%	-22%	-17%
Profit / (loss) before taxation	107%	163%	-423%	-74%	-207%	710%
Taxation	44%	102%	86%	-168%	-167%	441%





# **Key Financial Information**

(Based on standalone financial statements)

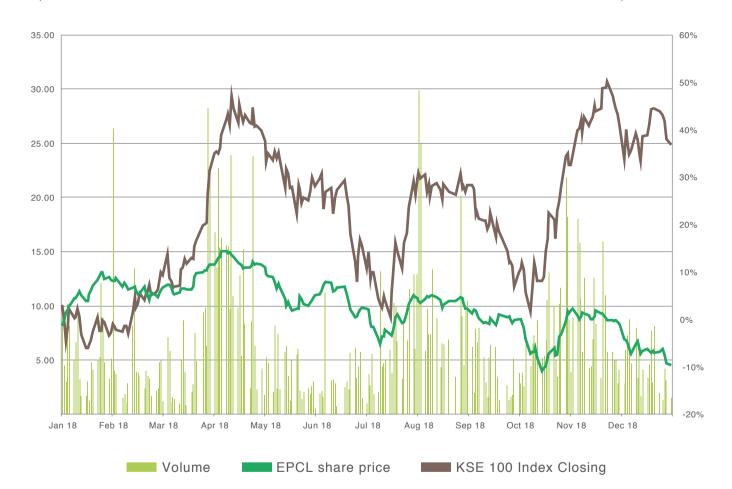
INVESTOR INFORMATION	Unit	2018	2017	2016	2015	2014	2013
Profitability Ratios	0/	04 77	01.00	17.00	10.40	7.05	10.07
Gross profit ratio	%	24.77	21.90	17.22	12.46	7.65	19.97
Net Profit /(loss) to sales		13.94	7.40	2.86	(2.92)	(4.27)	2.92
EBITDA	Rs. in M	8,013	4,874	2,985	2,062	867	3,897
EBITDA to sales	%	22.72	17.60	13.06	9.26	3.64	14.60
Operating leverage ratio Cost / income ratio	No. of Times	2.92	4.10 85.89	64.46	(47.53)	12.05	3.58
·	, =	80.68		90.79	96.51	101.54	89.07
Return on equity Return on capital employed	%	29.37 20.28	26.50 12.40	10.98 4.44	(12.24) (6.14)	(17.11) (8.44)	10.34 4.97
Liquidity Ratios		0.00	0.10	0.10	0.01	0.10	0.17
Cash flow from operations to sales	No. of Times	0.29	0.10	0.19	0.01	0.12	0.17
Cash to current liabilities	No. of Times	0.80	0.11	0.11	(0.08)	0.05	0.09
Current ratio Quick ratio	No. of Times No. of Times	1.44 0.99	1.03 0.35	0.79	0.50 0.18	0.58	0.71 0.27
							-
Capital Structure Interest cover ratio	No. of Times	11.64	4.79	2.27	0.68	(-0.35)	1.98
Long term debt to equity ratio	No. of Times	0.45	1.13	1.47	0.08	1.03	1.98
Weighted average cost of debt	%	7.57	8.35	9.16	9.09	10.25	11.21
Financial leverage	%	45	113	161	214	163	151
Price to book ratio	Rs. per share	0.94	0.78	0.50	0.29	0.30	0.35
Net assets per share	Rs. per share	18.42	11.64	9.00	8.00	8.96	10.46
Earning assets to total assets	%	76	76	76	76	76	76
Activity/Turnover Ratios Fixed assets turnover	No. of Times	1.82	1 70	1 10	1.37	- 1-	
			1.73	1.43	0.92	1.41	1.44
Total assets turnover	No. of Times No. of Days	0.98 49.95	1.14 56.48	0.93 57.54	64.04	0.91 58.90	0.97 58.45
Inventory turnover days	No. of Times	0.14	0.15	0.16	04.04	0.16	0.16
Inventory turnover Debtor turnover	No. of Days	4.19	5.41	6.14	7.54	8.18	5.44
Debtor turnover days	No. of Times	0.01	0.01	0.14	0.02	0.10	0.01
Creditor turnover	No. of Days	55.55	95.49	158.4	192.91	165.00	151.35
No. of days in Payables	No. of Days	0.15	0.26	0.43	0.53	0.45	0.41
Operating cycle	No. of Days	(1.41)	(33.59)	(94.72)	(128.62)	(97.92)	(87.47)
Investment/Market Ratios	NI : NA	000	000	000	000	000	000
Number of outstanding shares at year end	No. in M	909	663	663	663	663	663
Earnings der dhare - dasic and diluted	Rs.	6.21	2.93	0.99	(0.98)	(1.53)	1.08
Price darning ratio	No. of Times	5.98	9.24	18.65	(9.37)	(12.76)	8.05
Market value per share (at the end of the year)	Rs.	37.14	28.56	18.46	10.44	12.00	13.41
Market value per share (highest during the year)	Rs.	40.73	39.71	19.00	14.14	17.25	14.55
Market value per share (lowest during the year)	Rs.	25.49	18.11	8.20	7.91	10.65	8.50
Break up value per share	Rs.	18.42	11.64	9.00	8.00	8.96	10.46
Dividend Per Share	Rs.	1.1	1.25	-	-	-	-
Dividend payout ratio	%	20	40	-	-	-	-
Dividend cover ratio	No. of Times	4.92	2.5	-	-	-	-
Dividend yield ratio	%	2.96	4.38	-	-	-	-



# **Share Price Sensitivity Analysis**

During the year, 1,617 Mn shares were traded at Pakistan Stock Exchange. The share remained an attraction for investors on account of improving profitability attributable to better vinyl chain core margins, operational efficiencies and better profitability prospects. Despite the issuance right shares and dilution of share price therefrom, the share outperformed in the Pakistan Stock Exchange due to improved profitability and topline growth. The average price of the Company's share based on daily closing rates was Rs. 33.14 per share while 52 week low / high during the year was Rs. 25.49 - 40.73 per share, respectively.

Rs. per share / Mn. shares traded

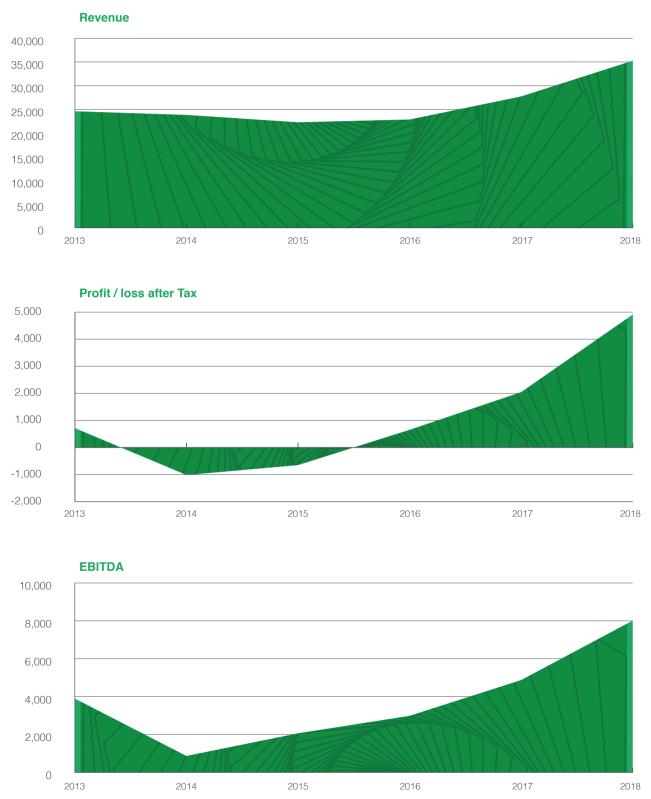


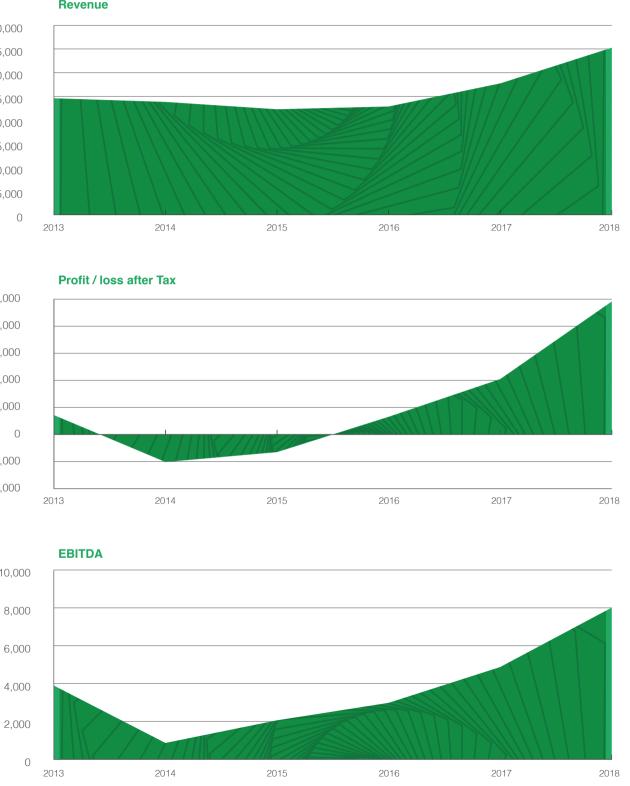
FINANCIAL SUMMARY

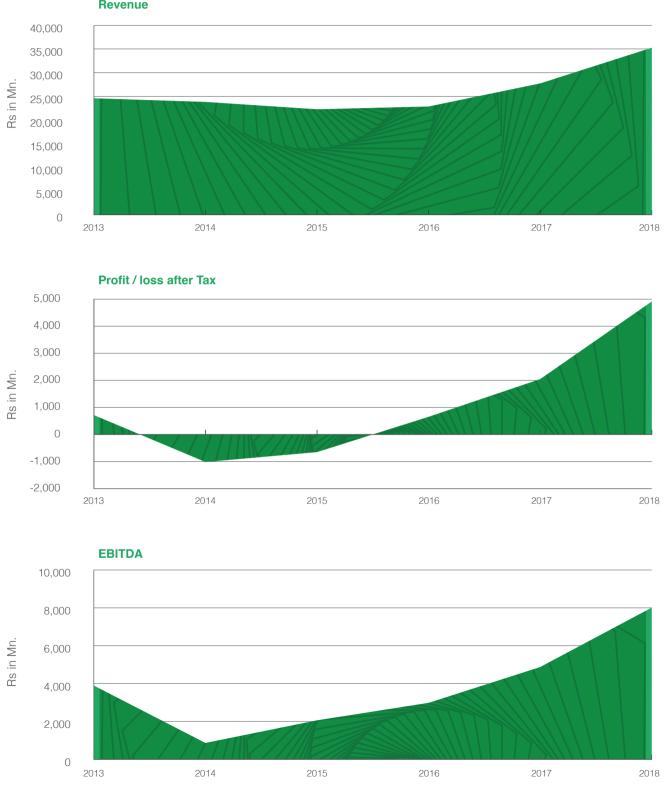
Stock price movement



# **Graphical Presentation**







# FINANCIAL SUMMARY

#### **Annual Report 2018**

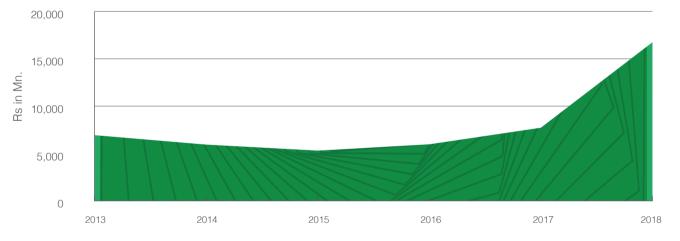






# Property, plant and equipment

# Shareholder's Value





Annual Report 2018



# FINANCIAL STATEMENTS

# statement of compliance with listed companies

(code of corporate governance) regulations, 2017 engro polymer & chemicals limited vear ended december 31, 2018

The Company has complied with the requirements of the Regulations in the following manner:

- The total number of directors are seven as per the following structure: 1
  - a. Male: Seven
  - b Female: None
- 2. The Composition of the Board is as follows:

Mr. Feroz Rizvi
Mr. Imran Anwer
Mr. Ghias Khan
Mr. Hasnain Moochhala
Mr. Nadir Salar Qureshi
Mr. Muhammad Asif Sultan Tajik
Mr. Noriyuki Koga

- З. The Directors have confirmed that none of them is serving as a Director on more than fivelisted companies, including this Company (excluding the listed subsidiaries oflisted holding companies where applicable).
- The Company has prepared a "Code of Conduct" and has ensured that appropriate steps have been taken to disseminate 4. it throughout the Company along with its supporting policies and procedures.
- The Board has developed a vision/mission statement, overall corporate strategy and significant policies of the Company. 5. A complete record of particulars of significant policies along with the dates on which they were approved or amended has been maintained.
- 6. All the powers of the Board have been duly exercised and decisions on relevant matters have been taken by the Board/ shareholders as empowered by the relevant provisions of the Act and these Regulations.
- 7. All the meetings of the Board were presided over by the Chairman and, in his absence, by a director elected by the Board for this purpose. The Board has complied with requirements of Act and the Regulations with respect to frequency, recording and circulating minutes of meeting of Board.
- 8. The Board of Directors have a formal policy and transparent procedures for remuneration of directors in accordance with the Act and these Regulations. Currently, the remuneration of directors for attending meetings is being charged based on the fee approved by the Board in prior years.
- The Board has arranged Directors' Training program for the following 9.
  - Mr. Nadir Salar Qureshi (non-executive director)
  - Mr. Hasnain Moochha during the year (non-executive director)
- The Board has approved appointment of Chief Financial Officer, Company Secretary and Head of Internal Audit, including 10. their remuneration and terms and conditions of employment and complied with relevant requirements of the Regulations.
- The Chief Financial Officer and Chief Executive Officer duly endorsed the financial statements before approval of the 11. Board.

12. The Board has formed committees comprising of members given below:

# **Board Audit Committee:**

Mr. Feroz Rizvi - Chairman Mr. Noriyuki Koga - Member Mr. Hasnain Moochhala - Member

# **Board Compensation Committee:**

Mr. Feroz Rizvi - Chairman Mr. Noriyuki Koga - Member Mr. Ghias Khan - Member Mr. Nadir Salar Quresh - Member

- 13. compliance.
- 14. The frequency of meetings of the Committee were as per following: Board Audit Committee - Quarterly
  - Board Compensation Committee Half yearly
- 15. for the purpose and are conversant with the policies and procedures of the Company.
- 16. guidelines on code of ethics as adopted by the ICAP.
- 17. have observed IFAC guidelines in this regard.
- We confirm that all other requirements of the Regulations have been complied with. 18.

Imran Anwer Chief Executive Officer

The Terms of reference of the aforesaid Committees have been formed, documented and advised to the committee for

The Board has set up an effective internal audit function which has staffed suitably qualified and experienced personnel

The statutory auditors of the Company have confirmed that they have been given asatisfactory rating under the quality control review program of the Institute of Chartered Accountants of Pakistan (ICAP) and registered with Audit Oversight Board of Pakistan, that they or any of the partners of the firm, their spouses and minor children do not hold shares of the Company and that the firm and all its partners are in compliance with International Federation of Accountants (IFAC)

The statutory auditors or the persons associated with them have not been appointed to provide other services except in accordance with the Act, these regulations or any other regulatory requirement and the auditors have confirmed that they

Feroz Rizv Director

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# Indepenent auditor's review report

#### To the members of Engro Polymer and Chemicals Limited

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# Review Report on the Statement of Compliance contained in Listed Companies (Code of Corporate Governance) Regulations, 2017

We have reviewed the enclosed Statement of Compliance with the Listed Companies (Code of Corporate Governance) Regulations, 2017 (the Regulations) prepared by the Board of Directors of Engro Polymer and Chemicals Limited for the year ended December 31, 2018 in accordance with the requirements of regulation 40 of the Regulations.

The responsibility for compliance with the Regulations is that of the Board of Directors of the Company. Our responsibility is to review whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Regulations and report if it does not and to highlight any non-compliance with the requirements of the Regulations. A review is limited primarily to inquiries of the Company's personnel and review of various documents prepared by the Company to comply with the Regulations.

As a part of our audit of the financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We are not required to consider whether the Board of Directors' statement on internal control covers all risks and controls or to form an opinion on the effectiveness of such internal controls, the Company's corporate governance procedures and risks.

The Regulations require the Company to place before the Audit Committee, and upon recommendation of the Audit Committee, place before the Board of Directors for their review and approval, its related party transactions and also ensure compliance with the requirements of section 208 of the Companies Act, 2017. We are only required and have ensured compliance of this requirement to the extent of the approval of the related party transactions by the Board of Directors upon recommendation of the Audit Committee. We have not carried out procedures to assess and determine the Company's process for identification of related party transactions were undertaken at arm's length price or not.

Based on our review, nothing has come to our attention which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the Regulations as applicable to the Company for the year ended December 31, 2018.

Chartered Accountants Karachi Dated: March 1, 2019

A. F. FERGUSON & CO., Chartered Accountants, a member firm of the the PwC network State Life Building No. 1-C, I.I. Chundrigar Road, P.O. Box 4716, Karachi-74000, Pakistan Tel: +92 (21) 32426682-6/32426711-5; Fax: +92 (21) 32415007/32427938/32424740; <www.pwc.com/pk>

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# independent auditor's report

#### To the members of Engro Polymer and Chemicals Limited Report on the Audit of the Financial Statements

#### Opinion

We have audited the annexed financial statements of **Engro Polymer and Chemicals Limited** (the Company), which comprise the statement of financial position as at **December 31,2018**, and the statement of profit or loss, the statement of profit or loss and other comprehensive income, the statement of changes in equity, the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, the statement of financial position, statement of profit or loss, statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan and give the information required by the Companies Act, 2017 (XIX of 2017), in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at December 31, 2018 and of the profit and other comprehensive loss, the changes in equity and its cash flows for the year then ended.

#### **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' *Code of Ethics for Professional Accountants* as adopted by the Institute of Chartered Accountants of Pakistan (the Code) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Key Audit Matters

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Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Following are the key audit matters:

S.No. Key audit matters	How the matter was addressed in our audit
<ul> <li>First time application of Fourth Schedule to the Companies Act, 2017         <ul> <li>(Refer note 3.1.2.2 to the financial statements)</li> <li>The Fourth Schedule to the Companies Act, 2017</li> <li>became applicable to the Company for the first time for the preparation of annual financial statements.</li> </ul> </li> <li>As a part of transition to the requirements, management performed an analysis to identify differences between the previous and current Fourth Schedules and as a result certain amendments relating to presentation and disclosures were made in the financial statements.</li> <li>In view of the various new disclosures prepared and presented in the financial statements, we considered this a key audit matter.</li> </ul>	<ul> <li>Our audit procedures included the following:</li> <li>reviewing and understanding the requirements of the Fourth Schedule to the Companies Act, 2017.</li> <li>considering the management's process to identify the additional disclosures required in the Company's annexed financial statements;</li> <li>obtaining relevant underlying supports for the additional disclosures and assessed their appropriateness for sufficient audit evidence; and</li> <li>verifying on a test basis the supporting evidence for the. additional disclosures and ensured appropriateness of the disclosures made.</li> </ul>

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S.No.	Key audit matters	How the matter was addressed in our audit
2	Capitalization of Property, plant and equipment	
	<ul> <li>(Refer note 5 to the financial statements)</li> <li>During the year ended December 31,2018, the Company has incurred a significant amount of capital expenditure in respect of various expansion projects of the Company in order to enhance the production capacity.</li> <li>The incurrence of capital expenditure involves the assessment of appropriateness of costs capitalised in this respect and the determination of costs that meet the criteria for capitalisation under the accounting and reporting standards.</li> <li>As capital expenditure incurred during the year constitutes a significant amount and involves significant judgemental areas such as the capitalization of elements of eligible cost components as per applicable accounting and reporting standards, we considered this a key audit matter.</li> </ul>	<ul> <li>Our audit procedures included the following:</li> <li>obtaining an understanding of the Company's process with respect to capital expenditure incurred and testing controls relevant to such process;</li> <li>testing the cost capitalized with the relevant underlying documentation;</li> <li>assessing the nature of capitalized costs to ensure whether assets capitalized meet the recognition criteria set out in IAS 16;</li> <li>assessing the useful lives assigned by the management including testing the calculation of related depreciation;</li> <li>validating the existence of capitalized assets through physical verification on a sample basis; and</li> <li>reviewing adequacy of the disclosures made by the Company with regard to applicable accounting and reporting standard.</li> </ul>
3	<ul> <li>Provisions</li> <li>(Refer note 24 to the financial statements)</li> <li>The Company maintains a provision in respect of Gas Infrastructure Development Cess (GIDC) of Rs. 4,121,435 thousand as at December 31, 2018 which denotes provision for GIDC on captive power plants prior to the promulgation of the GIDC Ordinance, 2015 of Rs. 592,125 thousand and provision for both industries and captive power plant recorded subsequently. The Company has obtained ad-interim stay orders against the GIDC Act, 2015 from the Sindh High Court which has restrained Sui Southern Gas Company Limited (SSGCL) from charging and / or recovering the cess under the GIDC Act, 2015 till the final decision on this matter.</li> <li>Furthermore, the Company has challenged the increase in tariff of natural gas sold to industries and captive power plants notified by Oil and Gas Regularity Authority (OGRA) and has been granted an interim relief by the Sindh High Court through an order granted in its favour. As at December 31,2018, the provision for gas price increase amounts to Rs. 517,392 thousand.</li> <li>The management believes that the provision recorded as at December 31, 2018 in respect of both GIDC and gas price increase represents the management's current best estimate of the amounts. Given the nature and significance of the amounts involved in the aforementioned case and the legal forum at which this matter is currently pending, the ultimate outcome and the resultant accounting in the financial statements is subject to the exercise of significant judgement which may change over time as new facts emerge and the legal case progresses. Therefore, we identified this as a key audit matter.</li> </ul>	<ul> <li>Our procedures in respect of this matter included:</li> <li>obtaining an understanding of the background facts pertaining to provision recorded in respect of GIDC through meetings with the management and review of the minutes of the meetings of those charged with governance;</li> <li>reading correspondence of the Company with the regulatory authorities and Company's external legal counsel;</li> <li>obtaining confirmation from external legal counsel in respect of the current developments in the case including their assessment of the potential outcome of the matter; and</li> <li>assessing the adequacy of provisioning based on the advice of the legal counsel in the financial statements in accordance with the accounting and reporting standards.</li> </ul>

S.No.	Key audit matter	S
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#### Taxation

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(Refer notes 17, 23, 25.1 and 33)

The Company has contingent liabilities in respect of income tax and sales tax matters which are pending adjudication before various legal and appellate forums

During the year ended December 31, 2018, the Company has recouped minimum turnover tax derecognized in prior years and has recognised a provision for super tax relating to tax years 2018 and 2019. The Company has also claimed a tax credit for investment under 65B of the Income Tax Ordinance, 2001 amounting to Rs 233,831 during the year.

In addition to the above, the Company holds a deferred tax asset of Rs 1,438,243 on recoupable carry forward losses, minimum turnover taxes and alternative corporate tax. The recognition of deferred tax asset is dependent on management's best estimate of availability of sufficient future taxable profits against which carried forward losses and tax credits can be utilized. The future taxable profits are based on approved corporate plan. This estimation involves a degree of uncertainty and requires judgement in relation to the future cash flows and also involves assessment of timing of reversals of un-used tax losses and tax credits.

Due to significance of amounts involved, inherent uncertainties with respect to the outcome of any matter pending at legal and appellate forums and the use of significant management judgement and estimates to assess the same including related financial impacts, w have considered this as a key audit matter.

# Information Other than the Financial Statements and Auditors' Report Thereon

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditors' report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with out audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

	How the matter was addressed in our audit
	Our audit procedures included the following:
S.	<ul> <li>obtaining the corporate plan from the management duly approved by the Board of Directors of the Company setting out the financial projections from the Company;</li> </ul>
	- reviewing the reasonableness of management's estimates of projected taxable income by performing a retrospective review of projections used in the prior year assessment and reviewing assumptions used for future projections;
te	<ul> <li>checking that the unused tax losses and unused tax credits are being utilized within the permitted period of offset based on projected taxable income contained in the approved corporate plan;</li> </ul>
L	<ul> <li>obtaining and reviewing details of the pending legal cases in respect of sales tax and income taxes and discussing the same with the Company's management and internal and external tax experts;</li> </ul>
es	- circularizing confirmations to the Company's external legal and tax counsels for their view on matters being handled by them and involving internal tax professionals to assess management's conclusions
ers	on contingent tax matters and evaluating the consistency of such conclusions with the view of management and external tax advisors engaged by
we	the Company; and
	<ul> <li>reviewing the adequacy of the disclosures made by the Company with regard to the applicable accounting and reporting standards.</li> </ul>

#### Responsibilities of Management and Board of Directors for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and the requirements of Companies Act. 2017 (XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Board of directors are responsible for overseeing the Company's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- ٠ Identify and asses the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in ٠ the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related • disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit ٠ evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether ٠ the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the board of directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the board of directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the board of directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### Report on Other Legal and Regulatory Requirements

Based on our audit, we further report that in our opinion:

- a) proper books of account have been kept by the Company as required by the Companies Act, 2017 (XIX of 2017);
- b) the statement of financial position, the statement of profit or loss, the statement of profit or loss and other comprehensive up in conformity with the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of account and returns;
- c) investments made, expenditure incurred and guarantees extended during the year were for the purpose of the Company's business: and
- d) zakat deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980), was deducted by the Company and deposited in the Central Zakat Fund established under section 7 of that Ordinance.

The engagement partner on the audit resulting in this independent-auditors' report is Farrukh Rehman.

**Chartered Accountants** Karachi Dated: February 27, 2019 Engagement Partner: Farrukh Rehman

A. F. FERGUSON & CO., Chartered Accountants, a member firm of the the PwC network State Life Building No. 1-C, I.I. Chundrigar Road, P.O. Box 4716, Karachi-74000, Pakistan Tel: +92 (21) 32426682-6/32426711-5; Fax: +92 (21) 32415007/32427938/32424740; <www.pwc.com/pk>

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income, the statement of changes in equity and the statement of cash flows together with the notes thereon have been drawn

# engro polymer and chemicals limited statement of financial position

as at december 31, 2018

(Amounts in thousand)	Note	<u>    2018</u>	2017
ASSETS			
Non-Current Assets			
Property, plant and equipment Intangibles Long-term investment - at cost Long-term loans and advances Deferred tax asset	5 6 7 8 17	19,397,763 106,773 50,000 84,465 - 19,639,001	16,011,070 104,663 50,000 75,756 11,255 16,252,744
Current Assets		, ,	,,,.
Stores, spares and loose tools Stock-in-trade Trade debts - considered good Loans, advances, deposits, prepayments and other receivables Income tax payments less provision Short-term investments Cash and bank balances	9 10 11 12 23 13 14	1,562,767 3,581,387 430,400 1,694,483 - 7,703,059 <u>1,359,208</u> 16,331,304	1,602,387 3,681,162 505,123 677,918 765,948 150,000 679,881 8,062,419
TOTAL ASSETS		35,970,305	24,315,163
EQUITY AND LIABILITIES			
Equity			
Share capital Share premium Unappropriated profits Non-Current Liabilities	15	9,089,233 3,874,953 <u>3,779,400</u> 16,743,586	6,634,688 964,029 <u>121,668</u> 7,720,385
Long-term borrowings Deferred tax	16 17	7,500,000 390,146 7,890,146	8,750,000
Current Liabilities		7,090,140	8,730,000
Service benefit obligations Trade and other payables Unclaimed dividend Unpaid dividend Accrued interest / mark-up Income tax provision less payments Provisions	18 20 21 22 23 24	55,354 6,435,073 27,498 25,683 64,911 89,227 4,638,827 11,336,573	45,953 4,513,369 24,062 13,688 135,087 - 3,112,619 7,844,778
Contingencies and Commitments	25	19,226,719	16,594,778
		35,970,305	24,315,163

The annexed notes 1 to 47 form an integral part of these financial statements.



Imran Anwer President & Chief Executive



Syed Abbas Raza Chief Financial Officer

05	24,315,10
	And
	· LAN
	10

Feroz Rizvi Director

# engro polymer and chemicals limited statement of profit or loss

# for the year ended december 31, 2018

[Amounts in thousand except for earnings per share]

Net revenue

Cost of sales

# **Gross profit**

Distribution and marketing expenses

Administrative expenses

Other operating expenses

Other income

**Operating profit** 

Finance costs

Profit for the year before taxation

Taxation

Profit for the year after taxation

#### Earnings per share - basic and diluted

The annexed notes 1 to 47 form an integral part of these financial statements.

Imran Anwer

President & Chief Executive

**Sved Abbas Raza** 

**Annual Report 2018** 

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Note	2018 Rupe	2017
26	35,271,635	27,730,736
27	(26,535,620)	(21,665,326)
	8,736,015	6,065,410
28	(1,374,967)	(1,328,024)
29	(668,900)	(584,163)
30	(871,677)	(355,613)
31	1,234,411	132,651
	7,054,882	3,930,261
32	(606,147)	(821,006)
	6,448,735	3,109,255
33	(1,531,438)	(1,060,121)
	4,917,297	2,049,134
		(Restated)
34	6.21	2.93

Chief Financial Officer

**Feroz Rizv** Director

# engro polymer and chemicals limited statement of profit or loss and other comprehensive income

# for the year ended december 31, 2018

(Amounts in thousand)	2018	Rupees	2017
Profit for the year after taxation	4,917,297	7	2,049,134
Other comprehensive income:			
Items that will not be reclassified to profit or loss			
Deferred tax charge relating to revaluation of equity related items - share issuance cost	(1,65	1)	-
Items that may be reclassified subsequently to profit or loss			
Hedging reserve			
Loss arising during the year - net		-	(21)
Reclassification adjustments for losses included in profit or loss		-	2,128
Income tax relating to hedging reserve		-	(632)
Other comprehensive income for the year - net of tax	(1,65	1)	1,475
Total comprehensive income for the year	4,915,646	<u>}</u>	2,050,609

The annexed notes 1 to 47 form an integral part of these financial statements.

Imran Anwer President & Chief Executive



**Syed Abbas Raza** Chief Financial Officer

Feroz Rizvi Director

# engro polymer and chemicals limited statement of changes in equity

for the year ended december 31, 2018

(Amounts in thousand)	
	Share Capital
Balance as at January 1, 2017	6,634,688
<b>Total comprehensive income for the year</b> Profit for the year ended December 31, 2017	-
Other comprehensive income for the year ended December 31, 2017	-
Transactions with owners	-
Interim dividend for the year ended December 31, 2017 - Rs. 0.45 per share	-
Balance as at December 31, 2017	6,634,688
Total comprehensive income for the year	
Profit for the year ended December 31, 2018	-
Other comprehensive loss for the year ended December 31, 2018	-
Transactions with owners	-
Right shares issued during the year including share premium net of share issuance cost	2,454,545
Final dividend for the year ended December 31, 2017 - Rs. 0.80 per share	-
Interim dividend for the year ended December 31, 2018 - Rs. 0.80 per share	-
Balance as at December 31, 2018	2,454,545 9,089,233
The annexed notes 1 to 47 form an integral par	t of these financia

Imran Anwer President & Chief Executive

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	RESERVES		
CAPITAL	CAPITAL REVENUE		
Share premium	Hedging reserve	Unappropriated profit / (accumulated losses)	Total
	— Rupees —		
964,029	(1,475)	(1,628,905)	5,968,337
-	-	2,049,134	2,049,134
-	1,475 1,475		1,475
-	1,475	2,049,134	2,050,609
-	-	(298,561)	(298,561)
964,029	-	121,668	7,720,385
-	-	4,917,297	4,917,297
		(1,651) 4,915,646	(1,651) 4,915,646
2,910,924	-	-	5,365,469
-	-	(530,775)	(530,775)
_ 		(727,139) (1,257,914) 3,779,400	(727,139) 4,107,555 16,743,586
1 - + - + + -			

al statements.



Feroz Rizvi Director

**Annual Report 2018** 

# engro polymer and chemicals limited statement of cash flows

# for the year ended december 31, 2018

(Amounts in thousand)	Note	R	2017
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash generated from operations	37	10,357,435	2,732,022
Finance cost paid		(637,780)	(606,772)
Long-term loans and advances		(8,709)	(5,785)
Retirement benefits paid		(154,570)	(104,226)
Income tax paid		(276,516)	(165,675)
Net cash generated from operating activities		9,279,860	1,849,564
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of:			
- property, plant and equipment		(4,241,635)	(1,066,480)
- intangible assets		(18,080)	(26,378)
Proceeds from disposal of property, plant and equipment		-	9,412
Income on short-term investments and bank deposits		339,255	44,499
Net cash used in investing activities		(3,920,460)	(1,038,947)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from long-term borrowings		-	3,000,000
Repayments of long-term borrowings		(1,250,000)	(3,416,903)
Issuance of right shares at premium		5,365,469	-
Repayments of short-term borrowings		-	(385,000)
Dividend payment		(1,242,483)	(260,811)
Net cash generated from / (used in) financing activities		2,872,986	(1,062,714)
Net increase / (decrease) in cash and cash equivalents		8,232,386	(252,097)
Cash and cash equivalents at beginning of the year		829,881	1,081,978
Cash and cash equivalents at end of the year	38	9,062,267	829,881

The annexed notes 1 to 47 form an integral part of these financial statements.



Imran Anwer President & Chief Executive



**Sved Abbas Raza** Chief Financial Officer



# engro polymer and chemicals limited notes to and forming part of the financial statements

for the year ended december 31, 2018

(Amounts in thousand)

- LEGAL STATUS AND OPERATIONS
- 11 Companies Ordinance, 1984. The Company is listed on the Pakistan Stock Exchange Limited.
- 1.2 (a related party).
- 1.3 Company in its subsidiary have been provided in note 7.
- 1.4 The geographical location and addresses of all business units of the Company are as follows:

Business unit	Geographical location
Head office	12th Floor, Ocean Tower, G
Manufacturing plant	EZ/I/P-II-I Eastern Zone, Por
Regional sales unit	1st Floor, 38 Z Block, Comm

SUMMARY OF SIGNIFICANT TRANSACTIONS AND EVENTS 2.

> Following is the summary of significant transactions and events that have affected the Company's financial position and performance during the year:

- 2.1 production level has been achieved during the year.
- 2.2 plant and VCM plant debottlenecking. Refer note 15.
- 2.3 note 5.4.2.
- 2.4 mutual funds. Refer note 13.
- The Company has recouped minimum turnover tax derecognized in prior years. Refer note 33.1. 2.5
- The Company has recognised provision for Super Tax relating to tax years 2018 and 2019. Refer note 33.3. 2.6
- 2.7
- SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES З.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated.

Engro Polymer and Chemicals Limited (the Company) was incorporated in Pakistan in 1997 under the now repealed

The Company is a subsidiary of Engro Corporation Limited (the Holding Company) which is a subsidiary of Dawood Hercules Corporation Limited (the Ultimate Parent Company). The Company's principal activity is to manufacture, market and sell Poly Vinyl Chloride (PVC), Vinyl Chloride Monomer (VCM), Caustic soda and other related chemicals. The Company is also engaged in the supply of surplus power generated from its power plants to Engro Fertilizers Limited

These financial statements denote the standalone financial statements of the Company. The consolidated financial statements of the Company and its subsidiary have been presented separately. Details of investments held by the

G-3, Block 9, Clifton, Khayaban-e-Igbal, Karachi

ort Bin Qasim Industrial Area. Karachi

mercial Area, Phase III, DHA, Lahore

In the year 2017, the Company undertook the reliability enhancement and debottlenecking of PVC plants to increase annual capacity to 195,000 tons. The project became fully operational at the end of the year. As a result, the desired

EPCL has made an issuance of 245,454,525 right shares at a price of Rs. 22 to partially finance the expansion of the PVC

The Company has incurred significant amount of capital expenditure in respect of various expansion projects. Refer

The Company has made investments in term deposit receipts, treasury bills, Pakistan Investment Bonds and units of

The Company has also recognised income in respect of insurance claim amounting to Rs 841,790. Refer note 31.1.

#### (Amounts in thousand)

#### Basis of preparation 31

311 These financial statements have been prepared under the historical cost convention except that certain financial assets and financial liabilities (including derivative financial instruments) have been carried at fair value.

#### 3.1.2 Statement of compliance

- 3.1.2.1 These financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards applicable in Pakistan comprise of:
  - International Financial Reporting Standards (IFRSs) issued by the International Accounting Standards Board (IASB) as notified under the Companies Act. 2017: and
  - Provision of and directives issued under the Companies Act. 2017.

Where provisions of and directives issued under the Companies Act, 2017 differ from the IFRSs, the provisions of and directives issued under the Companies Act, 2017 have been followed.

3.1.2.2 The Companies Act, 2017 (the Act) has also brought certain changes with regard to preparation and presentation of financial statements of the Company. These changes also include change in respect of surplus on revaluation of property, plant and equipment, change in nomenclature of primary statements, etc.

Further, the disclosure requirements contained in the fourth schedule to the Act have also been revised, resulting in the:

- elimination of duplicative disclosures with the IFRS disclosure requirements; and
- incorporation of significant additional disclosures.

Keeping in view of the above, the presentation of these unconsolidated financial statements has been realigned with the provisions contained in the Act.

3.1.3 The preparation of financial statements in conformity with the above requirements requires the use of certain critical accounting estimates. It also requires the management to exercise its judgment in the process of applying the Company's accounting policies. The areas involving higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 4.

#### 3.1.4 Initial application of a standard, amendment or an interpretation to existing standards

#### a) Standards, amendments to published standards and interpretations effective during the year

The following amendments to the published accounting and reporting standards are mandatory for the financial year beginning January 1, 2018 and are relevant to the Company:

- IAS 7. 'Cash flow statements: Disclosure initiative' (effective for periods beginning on or after January 1, 2017). This amendment requires disclosure to explain changes in liabilities for which cash flows have been, or will be classified as financing activities in the statement of cash flows. The amendment only covers statement of financial position items for which cash flows are classified as financing activities. In case other items are included within the reconciliation, the changes in liabilities arising from financing activities will be identified separately. A reconciliation of the opening to closing balance is not specifically required but instead the information can be provided in other ways. In the first year of adoption, comparative information need not be provided.

The other new standards, amendments to published accounting and reporting standards and interpretations that are mandatory for the financial year beginning on January 1, 2018 are considered not to be relevant or to have any significant effect on the Company's financial reporting and operations.

(Amounts in thousand)

#### b) Standards, amendments to published standards and interpretations that are not yet effective and have not been early adopted by the Company

The following new standards and amendments to published accounting and reporting standards are not effective for the financial year beginning on January 1, 2018 and have not been early adopted by the Company:

- the financial statements of the Company.
- the financial statements of the Company.

IFRS 16, 'Leases' (effective for periods beginning on or after January 1, 2019). This standard is yet to be notified by SECP. This standard replaces the current guidance in IAS 17 and is a far reaching change in accounting by lessees in particular. Under IAS 17, lessees were required to make a distinction between a finance lease (on statement of financial position) and an operating lease (off statement of financial position). IFRS 16 now requires lessees to recognize a lease liability reflecting future lease payments and a 'right-of-use asset' for virtually all lease contracts. The IASB has included an optional exemption for certain short-term leases and leases of low-value assets; however, this exemption can only be applied by lessees. For lessors, the accounting stays almost the same. However, as the IASB has updated the guidance on the definition of a lease (as well as the guidance on the combination and separation of contracts), lessors will also be affected by the new standard. At the very least, the new accounting model for lessees is expected to impact negotiations between lessors and lessees. Under IFRS 16, a contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. The management is in the process of assessing the impact this standard will have on the financial statements of the Company.

There are number of other standards, amendments and interpretations to the published accounting and reporting standards that are not yet effective and have not been early adopted by the Company and, therefore, have not been presented in these financial statements.

- IFRS 9, 'Financial instruments' (effective for periods beginning on or after July 1, 2018). IFRS 9 addresses the classification, measurement and recognition of financial assets and financial liabilities and replaces the guidance in IAS 39 "Financial Instruments: Recognition and Measurement" that relates to the classification and measurement of financial instruments. IFRS 9 retains but simplifies the mixed measurement model and establishes three primary measurement categories for financial assets: amortised cost, fair value through other comprehensive income (FVOCI) and fair value through profit or loss (FVPL). The basis of classification depends on the entity's business model and the contractual cash flow characteristics of the financial asset. Investments in equity instruments are required to be measured at fair value through profit or loss with the irrevocable option at inception to present changes in fair value in OCI not recycling. There is also a new expected credit losses model that replaces the incurred loss impairment model used in IAS 39. For financial liabilities, there were no changes to classification and measurement except for the recognition of changes in own credit risk in other comprehensive income, for liabilities designated at fair value through profit or loss. IFRS 9 relaxes the requirements for hedge effectiveness by replacing the bright line hedge effectiveness tests. It requires an economic relationship between the hedged item and hedging instrument and for the 'hedged ratio' to be the same as the one management actually uses for risk management purposes. The management is in the process of assessing the impact this standard will have on

- IFRS 15, 'Revenue from contracts with customers' (effective for periods beginning on or after July 1, 2018). This standard stipulates clarifications of the guidance on identifying performance obligations, accounting for License of intellectual property and the principal versus agent assessment (gross versus net revenue presentation). New and amended illustrative examples have been added for each of those areas of guidance. The IASB has also included additional practical expedients related to transition to the new revenue standard. Revenue is recognised when a customer obtains control of a good or service and thus has the ability to direct the use and obtain the benefits from the good or service. The standard replaces IAS 18 'Revenue' and IAS 11 'Construction contract's and related interpretations. The management is in the process of assessing the impact this standard will have on

#### 3.2 **Property, plant and equipment**

Items of property, plant and equipment are stated at cost less accumulated depreciation and impairment, if any, except capital work-in-progress. Cost in relation to fixed assets signifies historical cost. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Capital work-in-progress is stated at historical cost less impairment, if any.

Depreciation on assets is charged to income using the straight line method to allocate their cost less the residual values over their estimated useful lives at rates given in note 5.1. Depreciation on additions is charged from the month in which the asset is available for use and no depreciation is charged in the month of disposal.

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repairs and maintenance costs are charged to income during the year in which these are incurred.

Assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount and the resulting impairment loss is recognized in income. The recoverable amount is the higher of fair value less expected selling expenses and value in use. Reversal of impairment is effected in the case of indications of a change in recoverable amount and is recognized in income, however, is restricted to the original cost of the asset. An impairment loss recognised in prior periods for an asset shall be reversed if, and only if, there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If this is the case, the carrying amount of the asset shall be increased to its recoverable amount. The increased carrying amount of an asset attributable to a reversal of an impairment loss shall not exceed the carrying amount that would have been determined (net of depreciation) had no impairment loss been recognised for the asset in prior years.

The gain or loss on disposal or retirement of an asset represented by the difference between the sale proceeds and the carrying amount of the asset is recognized as an income or expense in the period of disposal or retirement.

#### 3.3 Capital spares

Spare parts and servicing equipment are classified as property, plant and equipment rather than stores, spares and loose tools when they meet the definition of property, plant and equipment. Upon utilization, the capital spares and servicing equipment are depreciated over their useful life, or the remaining life of principal asset, whichever is lower.

#### 3.4 Intangible assets - computer software

Costs associated with developing and maintaining computer software programmes are recognized as an expense as incurred. Costs that are directly attributable to identifiable software and have probable economic benefits exceeding one year, are recognized as an intangible asset. Direct costs include the purchase cost of software and related overhead cost.

Expenditure, which enhances or extends the performance of computer software beyond its original specification and useful life is recognized as a capital improvement and added to the original cost of the software.

Computer software cost treated as intangible assets are amortized from the date the software is available for use on straight-line basis over a period of 5 to 10 years. The carrying amount of the intangible assets is reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized for the amount by which the assets carrying amount exceeds its recoverable amount and is charged in the statement of profit or loss. Reversal of impairment losses are also recognized in income, however, is restricted to the original cost of the asset.

(Amounts in thousand)

# 3.5 Investments in subsidiaries

Investments in subsidiaries are classified as long-term investments and are stated at cost net of provision for impairment, if any.

- 3.6 **Financial instruments**
- 3.6.1 Financial assets

#### Classification

The Company classifies its financial assets in the following categories: 'at fair value through profit or loss', 'loans and receivables', 'held-to-maturity' and 'available-for-sale'. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

#### a) At fair value through profit or loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short-term. Derivatives are also categorized as held for trading unless they are designated as hedges. Assets in this category are classified as current assets if expected to be settled within 12 months; otherwise, these are classified as non-current.

#### b) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. These are included in current assets, except for maturities greater than 12 months after the reporting date, which are classified as non-current assets. The Company's loans and receivables comprise of 'trade debts', 'loans and deposits', 'other receivables' and 'cash and cash equivalents' in the statement of financial position.

# c) Held-to-maturity

Held-to-maturity financial assets are non-derivative financial assets with fixed or determinable payments and fixed maturity with a positive intention and ability to hold to maturity.

#### d) Available-for-sale

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories. These are included in non-current assets unless the investment matures or management intends to dispose off the financial assets within 12 months of the reporting date.

#### **Recognition and measurement**

Regular way purchases and sales of financial assets are recognized on the trade date – the date on which the Company commits to purchase or sell the asset. Financial assets are initially recognized at fair value plus transaction costs except for financial assets carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss are initially recognized at fair value and transaction costs are expensed in the statement of profit of loss. Financial assets are derecognized when the rights to receive cash flows from the investments have expired or have been transferred and the Company has transferred substantially all risks and rewards of ownership. Available-for-sale financial assets and financial assets at fair value through profit or loss are subsequently carried at fair value. Loans and receivables and held-to-maturity financial assets are carried at amortized cost using the effective interest method.

Gains or losses arising from changes in the fair value of the 'financial assets at fair value through profit or loss' category are presented in the statement of profit or loss within 'other income / operating expenses' in the period in which these arise. Dividend income from financial assets at 'fair value through profit or loss' is recognized in the statement of profit of loss as part of 'other income' when the Company's right to receive payments is established. Gains or losses on sale of investments at 'fair value through profit or loss' are recognized in the statement of profit or loss as 'gains and losses from investment securities'.

When securities classified as available-for-sale are sold or impaired, the accumulated fair value adjustments recognized in the statement of profit or loss and other comprehensive income are included in the statement of profit or loss as 'gains and losses from investment securities'. Interest on available-for-sale securities calculated using the effective interest method is recognized in the statement of profit or loss as part of 'other income'. Dividends on available for sale equity instruments are recognized in the statement of profit or loss as part of 'other income' when the Company's right to receive payments is established.

The fair values of quoted investments are based on current bid prices. If the market for a financial asset is not active (and for unlisted securities), the Company establishes fair value by using valuation techniques. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, and option pricing models making maximum use of market inputs and relying as little as possible on entity-specific inputs.

The Company assesses at each reporting date whether there is objective evidence that a financial asset or a group of financial assets is impaired. In the case of equity securities classified as available-for-sale, a significant or prolonged decline in the fair value of the security below its cost is considered as an indicator that the securities are impaired. If any such evidence exists for available-for-sale financial assets, the cumulative loss – measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognized in profit or loss is removed from equity and recognized in the statement of profit or loss. Impairment losses recognized in profit or loss on equity instruments are not reversed through profit or loss.

#### 3.6.2 Financial liabilities

The Company recognises a financial liability in its statement of financial position when, and only when, it becomes party to the contractual provisions of the instrument. At initial recognition, the Company measures a financial liability at its fair value minus, in the case of a financial liability not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition or issue of the financial liability. Subsequently, financial liabilities are stated at amortised cost.

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expired. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in respective carrying amounts is recognized in the statement of profit or loss.

#### 3.6.3 Offsetting of financial assets and liabilities

Financial assets and liabilities are offset and the net amount is reported in the statement of financial position if the Company has a legally enforceable right to offset the recognized amounts and intends either to settle on a net basis or to realize the asset and settle the liability simultaneously.

#### 3.7 Stores, spares and loose tools

These are valued at weighted average cost except for items in transit which are stated at invoice value plus other charges paid thereon till the reporting date. Provision is made for slow moving items older than ten years, and is recognized in the statement of profit or loss.

#### (Amounts in thousand)

#### 3.8 Stock-in-trade

These are valued at the lower of cost and net realizable value. Cost in relation to raw materials represents the weighted average cost and in relation to finished goods and work-in-process represents weighted average cost comprising direct materials, labour and related manufacturing overheads.

Cost of stock-in-transit represents the invoice value plus other charges incurred thereon till the reporting date.

Net realizable value signifies the estimated selling price in the ordinary course of business less cost of completion and costs necessarily to be incurred in order to make the sales. Provision is made for slow moving stocks, where considered necessary.

# 3.9 Trade debts and other receivables

Trade debts and other receivables are recognized initially at fair value and subsequently measured at amortized cost using the effective interest method, less provision for impairment. A provision for impairment is established when there is objective evidence that the Company will not be able to collect all amounts due according to the original terms of receivables. The amount of the provision is charged to income. Trade debts and other receivables considered irrecoverable are written-off.

Exchange gains and losses arising on translation in respect of trade debts and other receivables in foreign currency are added to the carrying amount of the respective receivables.

#### 3.10 Cash and cash equivalents

Cash and cash equivalents in the statement of cash flows include cash in hand and in transit, balance with banks and other short-term highly liquid investments with original maturities of three months or less and short-term finances. Short-term finances on the statement of financial position are shown as part of current liabilities.

#### 3.11 Share capital

Ordinary shares are classified as equity and recognized at their face value. Incremental costs, if any, directly attributable to the issue of new shares or options are recognized in equity as a deduction, net of tax, from the proceeds.

#### 3.12 Borrowings

Borrowings are recognized initially at fair value, net of transaction costs incurred, and are subsequently measured at amortized cost using the effective interest method.

Borrowings are classified as current liabilities unless the Company has an unconditional / contractual right to defer settlement of the liability for at least twelve months after the reporting date.

#### 3.13 Retirement and other service benefits

### 3.13.1 Gratuity fund

The employees of the Company participate in a defined contributory gratuity fund (the Fund) operated and managed by Engro Corporation Limited - the Holding Company. As per the terms of the defined contribution plan, the Company contributes to the Fund at the rate of 8.33% of basic salary. Annual contribution by the Company is charged to the statement of profit or loss.

#### 3.13.2 Provident fund

The employees of the Company participate in defined contributory provident fund (the Fund) operated and managed by Engro Corporation Limited - the Holding Company. Equal monthly contributions at the rate of 10% of the basic salary are made both by the Company and the employees to the Fund. Annual contribution by the Company is charged to the statement of profit or loss.

#### 3.13.3 Other benefits - Service Incentive Plan

Provision is made under a service incentive plan for certain category of experienced employees to continue in the Company's employment. The provision is made on the basis of management's estimates of incentives to be paid to employees on fulfillment of criteria given in the incentive plan.

#### 3.14 Trade and other payables

These are recognized initially at fair value and subsequently measured at amortized cost using the effective interest method. Exchange gains and losses arising on translation in respect of liabilities in foreign currency are added to the carrying amount of the respective liabilities.

#### 3.15 **Provisions**

Provisions are recognized when the Company has a present legal or constructive obligation as a result of past events. and it is probable that outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of obligation. Provisions are reviewed at each reporting date and adjusted to reflect current best estimate.

#### 3.16 **Taxation**

#### 3.16.1 Current

Provision for current taxation is based on the taxable income for the year, determined in accordance with the prevailing law for taxation on income, using prevailing tax rates. The charge for current tax also includes tax credits and adjustments, where considered necessary, for prior years determined during the year or otherwise considered necessary for such years.

#### 3.16.2 Deferred

Deferred income tax is provided using the liability method on all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred tax liabilities are generally recognized for all taxable temporary differences and deferred tax assets are recognized to the extent that it is probable that taxable profits will be available against which the deductible temporary differences, unused tax losses and tax credits can be utilized.

Deferred income tax is determined using tax rates that have been enacted or substantively enacted by the reporting date and are expected to apply when the related deferred income tax asset is realized or the deferred income tax liability is settled. Deferred tax is charged or credited in the statement of profit or loss except to the extent that it relates to the items recognized directly in equity, in which case it is recognized in equity.

#### 3.17 **Foreign currency transactions and translation**

These financial statements are presented in Pakistan Rupee, which is the Company's functional currency. Foreign currency transactions are translated into the functional currency using the exchange rate prevailing at the date of the transaction. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognized in the statement of profit or loss.

(Amounts in thousand)

#### 3.18 Derivative financial instruments and hedging activities

Derivatives are initially recognized at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. The method of recognizing the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. The Company designates certain derivatives as either:

- a) hedges of the fair value of recognized assets or liabilities or a firm commitment (fair value hedge); or
- (cash flow hedge).

#### Fair value hedge

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recorded in the statement of profit or loss, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk.

#### Cash flow hedge

On an ongoing basis, the Company assesses whether each derivative continues to be highly effective in offsetting changes in the cash flows of hedged items. If and when a derivative is no longer expected to be highly effective, hedge accounting is discontinued.

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognized in the statement of profit or loss and other comprehensive income. The gain or loss relating to the ineffective portion is recognized immediately in the statement of profit or loss.

Amounts accumulated in the statement of profit or loss and other comprehensive income are reclassified to the statement of profit or loss in the periods when the hedged item affects statement of profit or loss i.e. when the transaction occurs. The gain or loss relating to the effective portion of interest rate swaps hedging variable rate borrowings is recognized in the statement of profit or loss or the cost of the related asset for which the borrowing is being utilized. However, when the forecast transaction that is hedged results in the recognition of a non-financial asset (e.g. stock-in-trade or property, plant and equipment) the gains and losses previously deferred in equity are transferred from equity and included in the initial measurement of the cost of the asset. The deferred amounts are ultimately recognized in cost of sales in case of stock-intrade or in depreciation in case of property, plant and equipment.

When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in equity at that time remains in equity and is recognized when the forecast transaction is ultimately recognized in the statement of profit or loss or the cost of the related non-financial asset (e.g. stock-in-trade or property, plant and equipment) as applicable. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in equity is immediately transferred to the statement of profit or loss.

Movements on the hedging reserve are shown in statement of profit or loss and other comprehensive income. The full fair value of a hedging derivative is classified as a non-current asset or liability when the remaining maturity of hedged item is more than 12 months and as a current asset or liability when the remaining maturity of the hedged item is less than 12 months. Trading derivatives are classified as a current asset or liability.

b) hedges of a particular risk associated with a recognized asset or liability or a highly probable forecast transaction

#### 3.19 Revenue recognition

Revenue is recognized to the extent it is probable that the economic benefits will flow to the Company and the amount of revenue can be measured reliably. Revenue is measured at the fair value of the consideration received or receivable and is recognized on the following basis:

- sales are recognized when the product is dispatched to customers;
- revenue from the supply of electricity is recognized based on the output delivered;
- dividend income is recognized when the Company's right to receive the payment is established; and
- return on deposits is recognized on accrual basis using the effective interest method.

#### 3.20 Borrowing costs

Borrowing costs are recognized as an expense in the period in which these are incurred except where such costs are directly attributable to the acquisition, construction or production of a qualifying asset, in which case, such costs are capitalized as part of the cost of that asset. Borrowing costs include exchange differences arising from foreign currency borrowings to the extent these are regarded as an adjustment to borrowing costs.

#### 3.21 Earnings per share

#### i) Basic earnings per share

Basic earnings per share is calculated by dividing the profit attributable to owners of the Company, (excluding any costs of servicing equity other than ordinary shares) by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the year and excluding treasury shares.

#### ii) Diluted earnings per share

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account the after income tax effect of interest and other financing costs associated with dilutive potential ordinary shares and the weighted average number of additional ordinary shares that would have been outstanding assuming the conversion of all dilutive potential ordinary shares.

#### 3.22 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decisionmaker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Board of Directors of the Company that makes strategic decisions.

#### 3.23 Dividend and appropriation to reserves

Dividend and appropriation to reserves are recognized in the financial statements in the period in which these are approved.

### 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The Company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. Estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are as follows:

(Amounts in thousand)

## 4.1 Useful lives, depreciation / amortisation methods and residual values of property, plant and equipment and intangible assets

The Company reviews appropriateness of the useful life and residual value, where applicable, used in the calculation of depreciation / amortization of operating fixed assets and intangible assets on an annual basis. Further, where applicable, an estimate of recoverable amount of assets is made for possible impairment on an annual basis.

#### 4.2 **Provision for slow-moving stores and spares**

The Company regularly reviews the provision for slow moving stores and spares older than 10 years to assess the consumption of stores and spares , thereby ensuring that items meeting the criteria of 10 years are provided for.

#### 4.3 **Provision for stock-in-trade**

The Company regularly reviews the net realizable value of stock-in-trade to assess any diminution in the respective carrying values. Net realizable value is determined with reference to estimated selling price less estimated expenditure to make the sales.

#### 4.4 **Provision for trade debts**

An estimate of the collectible amount of trade debts is made when collection of the full amount is no longer probable. For individually significant amounts, this estimation is performed on an individual basis. Any difference between the amounts actually collected in future periods and the amounts expected is recognized in the statement profit or loss and other comprehensive income.

#### 4.5 Income taxes

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In making the estimates for current income taxes payable by the Company, the management looks at the applicable law and the decisions of appellate authorities on certain issues in the past.

#### 4.6 **Deferred tax asset**

In assessing the recognition of the deferred tax assets, management considers whether it is probable that some portion or all of the deferred tax assets will be realized. The ultimate realization of the deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences, become deductible. Management considers the scheduled reversal of deferred applies tax liabilities, projects future taxable income and tax planning strategies in making this assessment. The amount of deferred tax assets considered realizable, however, could change in the near term if future estimates of projected taxable income during the carry forward period are revised.

5. **PROPERTY, PLANT AND EQUIPMENT** 

Operating assets, at net book value - note 5.1 Capital work-in-progress - note 5.4 Capital spares

2018	2017
Rupee	es
16,582,904	15,023,936
2,751,067	923,342
63,792	63,792
19,397,763	16,011,070

# 5.1 Operating assets

	Leasehold land	Building on leasehold	Plant and machinery	Pipelines				Furniture, fixtures and		
	Idilu	land (note 5.1.1)	land		VCM	Ethylene	Gas	equipment	Vehicles	Total
As at January 1, 2017					Rup	ees ———				
Cost	194,127	504,781	23,384,988	398,968	26,122	50,315	33,849	232,636	46,349	24,872,135
Accumulated depreciation	(44,821)	(161,888)	(8,964,343)	(205,634)	(22,387)	(17,822)	(14,198)	(162,496)	(32,884)	(9,626,473)
Net book value	149,306	342,893	14,420,645	193,334	3,735	32,493	19,651	70,140	13,465	15,245,662
Year ended December 31, 2017										
Opening net book value	149,306	342,893	14,420,645	193,334	3,735	32,493	19,651	70,140	13,465	15,245,662
Additions - note 5.4	-	91,707	674,554	-	-	-	-	30,283	45,507	842,051
Disposals - note 5.3										
Cost	-	(48,455)	-	-	-	-	-	(103)	(15,273)	(63,831)
Accumulated depreciation	-	27,675	-	-	-	-	-	98	11,776	39,549
	-	(20,780)	-	-	-	-	-	(5)	(3,497)	(24,282)
Impairment / write offs										
Cost	-	(164,788)	-	-	-	-	-	(582)	-	(165,370)
Accumulated depreciation	-	56,934	-	-	-	-	-	506	-	57,440
	-	(107,854)	-	-	-	-	-	(76)	-	(107,930)
Depreciation charge - note 5.2	(3,934)	(18,960)	(857,239)	(19,970)	(1,317)	(1,630)	(2,414)	(21,391)	(4,710)	(931,565)
Net book value	145,372	287,006	14,237,960	173,364	2,418	30,863	17,237	78,951	50,765	15,023,936
As at January 1, 2018										
Cost	194,127	383,245	24,059,542	398,968	26,122	50,315	33,849	262,234	76,583	25,484,985
Accumulated depreciation	(48,755)	(96,239)	(9,821,582)	(225,604)	(23,704)	(19,452)	(16,612)	(183,283)	(25,818)	(10,461,049)
Net book value	145,372	287,006	14,237,960	173,364	2,418	30,863	17,237	78,951	50,765	15,023,936
Year ended December 31, 2018										
Opening net book value	145,372	287,006	14,237,960	173,364	2,418	30,863	17,237	78,951	50,765	15,023,936
Additions - note 5.4	-	4,926	2,338,554	-	-	-	-	51,377	19,053	2,413,910
Reversal of impairment / write back										
Cost	-	164,788	-	-	-	-	-	-	-	164,788
Accumulated depreciation	-	(61,123)	-	-	-	-	-	-	-	(61,123)
		103,665								103,665
Depreciation charge - note 5.2	(3,931)	(11,996)	(879,702)	(19,969)	(1,317)	(2,414)	(1,630)	(28,126)	(9,522)	(958,607)
Net book value	141,441	383,601	15,696,812	153,395	1,101	28,449	15,607	102,202	60,296	16,582,904
As at December 31, 2018										
Cost	194,127	552,959	26,398,096	398,968	26,122	50,315	33,849	313,611	95,636	28,063,683
Accumulated depreciation	(52,686)	(169,358)	(10,701,284)	(245,573)	(25,021)	(21,866)	(18,242)	(211,409)	(35,340)	(11,480,779)
Net book value	141,441	383,601	15,696,812	153,395	1,101	28,449	15,607	102,202	60,296	16,582,904
Annual rate of depreciation (%)	2 to 2.14	2.5 to 10	2.5 to 25	5	5	5	5	<u>5 to 33</u>	5 to 25	

#### (Amounts in thousand)

5.4

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5.1.1 In 2017, an administrative building situated at Port Qasim in connection with the expansion projects of the Company was planned to be demolished and, accordingly, an impairment loss against this building of Rs. 107,854 was recorded . However, during the current year the Company entered into an agreement with Engro Fertilizers Limited for pruchase of land as stated in note 5.4.1 which it intends to use for its PVC expansion projects in addition to other activities Therefore, as at December 31, 2018 a reversal of impairment loss has been recorded in respect of the asset which represents the carrying value of the buildings as at that date had there been no impairment.

Depreciation charge has been allocated as follows: 5.2

> Cost of sales - note 27 Distribution and marketing expenses - note 28 Administrative expenses - note 29

#### 5.3 The details of immovable fixed assets (i.e. land and buildings) are as follows:

Description of assets	Address				tal area of square yards	5)
- Leasehold land - Production facilities - Storage facilities - Administration facilities	EZ/I/P-II-I Eastern EZ/I/P-II-I Eastern EZ/I/P-II-I Eastern EZ/I/P-II-I Eastern	Zone, Bin Qa Zone, Bin Qa	sim, Karachi sim, Karachi	:	299,714 15,794 10,705 2,908	
Capital work-in-progress	Leasehold land (note 5.4.1)	Building on leasehold land	Plant and machinery (note 5.4.2)	Furniture, fixtures and equipments	Advances for vehicles and software	Total
Year ended December 31, 2017			Rup	ees ———		
Balance as at January 1, 2017	-	9.655	654,647	4,596	10,408	679,306
Additions during the year	-	82,052	917,193	38,956	74,264	1,112,465
Transferred to: - Operating assets - note 5.1 - Intangible assets note - 6	-	(91,707)	(674,554) -	(30,283) -	(45,507) (26,378)	(842,051) (26,378)
Balance as at December 31, 2017	7		897,286	13,269	12,787	923,342
Year ended December 31, 2018						
Balance as at January 1, 2018	-	-	897,286	13,269	12,787	923,342
Additions during the year	236,695	7,041	3,847,362	49,911	118,706	4,259,715
Transferred to: - Operating assets - note 5.1 - Intangible assets note - 6	-	(4,926)	(2,338,554)	(51,377)	(19,053) (18,080)	(2,413,910) (18,080)
Balance as at December 31, 2018	<b>3</b> 236,695	2,115	2,406,094	11,803	94,360	2,751,067

2018	2017
Rupees	
936,673	918,304
3,831	3,224
18,103	10,037
958,607	931,565

- 5.4.1 This represents ancillary cost in relation to the purchase of land (measuring 60 acres) from Engro Fertilizers Limited (EFL) pursuant to an agreement entered into between the Company and EFL on February 23, 2018. The legal formalities in respect of the transfer of land from EFL to the Company are expected to be finalized in early 2019 subsequent to which physical possession of the land will be handed over to the Company.
- 5.4.2 Addition in plant and machinery represents cost partially incurred in respect of PVC III and VCM debottlenecking, debottlenecking of sodium hypochlorite, membrane replacement of caustic soda plant and other efficiency and reliability project.

		2018	2017
6.	INTANGIBLES - Computer software	Rupee	6
	Net carrying value		
	Balance at beginning of the year	104,663	90,855
	Add: Additions at cost - note 5.4	18,080	26,378
	Less: Amortisation charge for the year - note 29	(15,970)	(12,570)
	Balance at the end of the year	106,773	104,663
	Gross carrying value		
	Cost	220,487	202,407
	Less: Accumulated amortisation	(113,714)	(97,744)
	Net book value	106,773	104,663
6.1	The cost is being amortized over a period of 5 to 10 years.		
7.	LONG-TERM INVESTMENT		
	Subsidiary - at cost		
	Engro Polymer Trading (Private) Limited		
	5,000,000 (2017: 5,000,000) ordinary shares		
	of Rs. 10 each - note 7.1	50,000	50,000

Engro Polymer Trading (Private) Limited (EPTL) is a private limited company incorporated in Pakistan under the (now 7.1 repealed) Companies Ordinance, 1984 as a wholly owned subsidiary of the Company. The registered office of EPTL is situated at 12th Floor, Plot G-3, Block 9, Khayaban-e-Igbal, Clifton, Karachi.

The principal activity of EPTL is to purchase, market and sell Poly Vinyl Chloride (PVC), PVC compounds, caustic soda and other related chemicals.

As at December 31, 2018, the Company continues to hold 100% (2017: 100%) of the share capital of EPTL.

# (Amounts in thousand)

#### 8. LONG TERM LOANS AND ADVANCES - Considered good

Executives - notes 8.1, 8.2, 8.4 and 8.7 Less: Current portion shown under current assets - note

Employees - notes 8.3 and 8.7 Less: Current portion shown under current assets - note

8.1 Reconciliation of the carrying amount of loans and advances to executives is as follows:

Balance at beginning of the year Add: Disbursements Less: Repayments / amortizations Balance at end of the year

- 8.2 annual installments. Advances for vehicles are charged to statement of profit or loss over a period of 4 years.
- 8.3 of employment. Loans are repayable in accordance with the terms stated in note 8.2.
- 8.4 Rs. 120,429). These are secured by way of promissory notes.
- 8.5 restated to reflect the said change.
- 8.6 follows:
  - Mr. Aneea Ahmed Mr. Abdul Qayoom Sheikh Mr. Jahangir Waheed Mr. Vijay Kumar Mr. Muhammad Imran Khalil Mr. Salman Hafeez
- 8.7 can be assessed with reference to no material defaults in recent history.
- 8.8 The Company does not have any loans or advances placed under any arrangements permissible under Shariah.

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	2018 	2017
	Tupees	
12	125,871 (41,406) 84,465	112,359 (36,603) 75,756
12	21 (21)	
	84,465	75,756

112,359	101,029
66,893	70,769
(53,381)	(59,439)
125,871	112,359

These include interest free loans and advances to executives for house rent, vehicles, home appliances and investments given in accordance with the terms of employment. Loans for house rent are repayable in 12 to 18 equal monthly installments and investment are repayable in lump sum amount after 36 months. Loans for home appliances are repayable in 5 equal

These include interest free loans to employees for home appliances and investments, given in accordance with the terms

The maximum aggregate amount due from the executives at the end of any month during the year was Rs. 130,578 (2017:

Under the Company's Act, the definition of 'executives' has been revised. As a result, comparative figures have been

Maximum aggregate amount due from related parties at any time during the year with respect to month end balance is as

2018	2017
Rupees	
2,212 935 4,841 2,665	1,995 1,602 6,143 2,393 1,424
590	-

The carrying values of these financial assets are neither past due nor impaired. The credit quality of these financial assets

		2018	2017
9.	STORES, SPARES AND LOOSE TOOLS	Rupee	es
	Consumable stores and spares - note 9.1	1,886,897	1,880,330
	Less: Provision for slow moving stores and spares - note 9.2	324,130	277,943
		1,562,767	1,602,387
9.1	This includes goods in transit amounting to Rs. 135,955 (2017: Rs. 248,659).		
		2018 	2017
9.2	The movement in the provision for slow moving stores and spares is as follows:	hupee	
	Balance at beginning of the year	277,943	61,326
	Add: Recognized during the year - notes 9.3 and 27 Less:	74,400	241,117
	- Reversal during the year note 27	(26,194)	(24,500)
	- Write-offs during the year Balance at end of the year	(2,019) 324,130	277,943
0.0	This partains to a specific provision relating to slow moving stores and speces of the Comm		
9.3	This pertains to a specific provision relating to slow moving stores and spares of the Comp	2018	2017
	- STOCK-IN-TRADE	-	
	STOCK-IN-TRADE Raw and packing materials - notes 10.1 and 10.2	2018 Rupee 2,439,712	2,440,340
	STOCK-IN-TRADE Raw and packing materials - notes 10.1 and 10.2 Work-in-process	2018 Rupee 2,439,712 15,856	2,440,340 28,846
	STOCK-IN-TRADE Raw and packing materials - notes 10.1 and 10.2	2018 Rupee 2,439,712	2,440,340
10.	STOCK-IN-TRADE Raw and packing materials - notes 10.1 and 10.2 Work-in-process	2018 Rupee 2,439,712 15,856 1,125,819	2,440,340 28,846 1,211,976
9.3	STOCK-IN-TRADE Raw and packing materials - notes 10.1 and 10.2 Work-in-process	2018 Rupee 2,439,712 15,856 1,125,819 3,581,387	2,440,340 28,846 1,211,976 3,681,162 2017
10.	STOCK-IN-TRADE Raw and packing materials - notes 10.1 and 10.2 Work-in-process Finished goods - own manufactured product - notes 10.1 and 10.3 This includes stock held at storage facilities of the following parties:	2018 Rupee 2,439,712 15,856 1,125,819 3,581,387 2018 Rupee	2,440,340 28,846 1,211,976 3,681,162 2017 25
10.	STOCK-IN-TRADE Raw and packing materials - notes 10.1 and 10.2 Work-in-process Finished goods - own manufactured product - notes 10.1 and 10.3 This includes stock held at storage facilities of the following parties: - Engro Vopak Terminal Limited, a related party	2018 Rupee 2,439,712 15,856 1,125,819 3,581,387 2018 Rupee 554,035	2,440,340 28,846 1,211,976 3,681,162 2017 es
10.	STOCK-IN-TRADE Raw and packing materials - notes 10.1 and 10.2 Work-in-process Finished goods - own manufactured product - notes 10.1 and 10.3 This includes stock held at storage facilities of the following parties: - Engro Vopak Terminal Limited, a related party - Fatima Fertilizer Company Limited	2018 Rupee 2,439,712 15,856 1,125,819 3,581,387 2018 Rupee	2,440,340 28,846 1,211,976 3,681,162 2017 25 1,251,591 647
10.	STOCK-IN-TRADE Raw and packing materials - notes 10.1 and 10.2 Work-in-process Finished goods - own manufactured product - notes 10.1 and 10.3 This includes stock held at storage facilities of the following parties: - Engro Vopak Terminal Limited, a related party - Fatima Fertilizer Company Limited - Al-Rahim Trading Company (Private) Limited	2018 Rupee 2,439,712 15,856 1,125,819 3,581,387 2018 Rupee 554,035 2,500	2,440,340 28,846 1,211,976 3,681,162 2017 25 1,251,591 647 21,700
10.	STOCK-IN-TRADE Raw and packing materials - notes 10.1 and 10.2 Work-in-process Finished goods - own manufactured product - notes 10.1 and 10.3 This includes stock held at storage facilities of the following parties: - Engro Vopak Terminal Limited, a related party - Fatima Fertilizer Company Limited	2018 Rupee 2,439,712 15,856 1,125,819 3,581,387 2018 Rupee 554,035	2,440,340 28,846 1,211,976 3,681,162 2017 25 1,251,591 647

10.2 This includes goods in transit amounting to Rs. 794,005 (2017: Rs. 242,561).

10.3 This includes carrying value of Poly Vinyl Chloride resin, net of realizable value reduction of Rs. nil (2017: Rs. 25,453).

(Amounts in thousand)

# 11. TRADE DEBTS - considered good

Related parties - note 11.1
Others
Secured - note 11.2
Unsecured

Considered doubtful - note 11.3

Less: Provision for doubtful debts - note 11.3

# 11.1 Due from related parties comprise of:

	Upto 1 month		2 to 6 months		More than 6 months		Total	
	2018	2017	2018	2017	2018	2017	2018	2017
				——— Rup	ees ——			
rs Limited	-	18,978		38,372		61,719		119,069

	Engro Fertilizers Limited 18,978
11.1.1	The maximum aggregate amount due from the related par (2017: Rs. 119,069).
11.2	These debts are secured by way of bank guarantees and
11.3	The movement in provision during the year is as follows:
	Balance at beginning of the year
	Add: Provisions made during the year - note 28 Less: Reversal of provision during the year - note 28
	Balance at end of the year

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2018 	2017
hapees	,
-	119,069
270,867	287,211
159,533	98,843
430,400	386,054
9,010	9,628
439,410	514,751
9,010	9,628
430,400	505,123

earty at the end of any month during the year was Rs. 211,301

d letters of credit from customers.

2018	2017
Rupees	
9,628	-
-	9,628
(618)	-
9,010	9,628

12.	LOANS, ADVANCES, DEPOSITS, PREPAYMENTS	2018 Rupee	2017
	AND OTHER RECEIVABLES		5
	Considered good		
	Current portion of long term-loans and advances - note 8		
	- executive	41,406	36,603
	- employees	21	-
		41,427	36,603
	Advances to employees - note 12.1	8,019	756
	Advances to suppliers and others - note 12.2	629,836	27,884
	Deposits	128,661	24,897
	Prepayments	110,233	82,981
	Receivable from Government of Pakistan	,	,
	- Sales tax and Federal excise duty refundable	151,836	412,186
	- Octroi / duty claims	152	152
		151,988	412,338
	Due from related parties - note 12.3	101,000	412,000
	- Engro Vopak Terminal Limited	385	215
	- Engro Foods Limited	5	5
	- Engro Energy Limited	331	86,724
	- Engro Elengy Terminal Private Limited	351	126
	- Engro Digital Limited	2,007	2,007
	- Engro Corporation Limited	1,590	2,677
	- Engro Fertilizers Limited - note 12.4	118,613	-
	- Engro Powergen Qadirpur Limited	9	9
		122,940	91,763
	Insurance receivable - note 31.1	483,131	-
	Accrued mark-up	13,406	-
	Other receivables	4,842	696
		1,694,483	677,918
	Considered doubtful		
	Custom duty claims refundable - note 12.5	18,043	18,043
	Less: Provision for impairment - notes 12.5 and 12.7	(18,043)	(18,043)
	Special Excise Duty (SED) refundable - note 12.6	36,687	- 36,687
	Less: Provision for impairment - notes 12.6 and 12.7	(36,687)	(36,687)
		-	-
		1,694,483	677,918
			011,010

12.1 Maximum aggregate amount due from related parties at any time during the year with respect to month end balance is as follows: 2017 2018

	Rupees	
- Mr. Abdul Qayyom Shaikh - note 12.1.1 - Mr. Jahangir Waheed - note 12.1.2	2,000 540	216

12.1.1 The advances given to the parties are in accordance with the terms of employment.

# (Amounts in thousand)

- 12.1.2 The amount represents advances to an employee to meet business expenses and are settled as and when the expenses are incurred.
- services in the normal course of business. Details of significant vendor balances are given below:

					Cui	rency	
	Name of the Company	Jurisdiction	n <sup>-</sup>	Fo	reign	Equivaler	nt local
	or undertaking		-	2018	2017	2018	2017
	Alfa Laval Middle East Limited	Middle East	EUR	93	-	14.030	_
	INEOS Technologies	Europe	EUR	186	-	25,261	-
	Oval Corporation	Japn	USD	112	-	15,511	-
	Bertrams Chemicals Plant Limited	Europe	EUR	682	-	106,581	-
	Wolong Electric Nanyang Explosion	China	USD	142	-	19,687	-
	China Tianchen Engineering	China	CNY	77,525	-	349,694	-
	China Tianchen Engineering	China	USD	132	-	21,008	-
	Xian Lynsn Electric Limited	China	CNY	251	-	5,076	-
12.3	Details of amounts due from related part	ies:					
				Age	ing 2018		
	Name of the related parties	Maximum balance outsanding		oto onth	2 To 6 Months	More than 6 months	Total
		outsanding					
	Engro Powergen Qadirpur Limited	9		_	_	9	9
	Engro Foods Limited	5		_	-	5	5
	Engro Fertilizers Limited	118,613	117.61	5	-	998	118.613
	Engro Energy Limited	331	,.	_	-	331	331
	Engro Vopak Terminal Limited	385	17	0	-	215	385
	Engro Digital Limited	2,007		-	-	2,007	2,007
	Engro Corporation Limited	1,590	7	6	401	1,113	1,590
		122,940	117,86		401	4,678	122,940
				Aqe	=		
		Maximum				•• ··	
	Name of the related parties	balance outsanding		oto onth	2 To 6 Months	More than 6 months	Total
	Engro Powergen Qadirpur Limited	9		_	_	9	9
	Engro Foods Limited	5		_	_	5	5
	Engro Elengy Terminal Private Limited	126		_	_	126	126
	Engro Energy Limited	86,724	86,72	4	-	-	86,724
	Engro Vopak Terminal Limited	215	00,72	_	-	215	215
	Engro Digital Limited	2,007		_	- 2,007	210	2,007
	Engro Corporation Limited	2,677		-	2,007 2,677	-	2,007
		91,763	86.72	- /	4.684	355	91.763
		31,700	00,72	<del>''</del> ====	4,004		91,703

12.2 The amount includes Rs. 615,305 (2017: Rs. 6,134) made to foreign vendors for the purpose of supply of goods and

- 12.4 This includes Rs. 113,500 (2017: Rs nil) due from Engro Fertilizers Limited which will be adjusted against the purchase consideration of land (as referred to in note 5.4.1) once the legal formalities in respect of transfer of land has been finalised and the title to the property has been transferred in favour of the Company.
- 12.5 The Customs Appellate Tribunal, Karachi Bench, through its order dated October 31, 2011, disposed of the Company's appeal filed on April 11, 2008 against the order of Collector of Customs, Port Muhammad Bin Qasim, Karachi, for the refund of custom duty paid during the period June 16, 2006 to July 24, 2006 on imports of Vinyl Chloride Monomer (VCM). The Tribunal was informed that all the aforementioned VCM consignments were released after the issuance of SRO 565(1) / 2006 dated June 6, 2006 and the benefit of five percent duty reduction was also passed onto the customers. However, as the price of the Company's product was increased which is linked with international market, the Tribunal inadvertently presumed that the said benefit had not been transferred to the customers and passed an order against the Company.

The Company has filed an appeal with the High Court of Sindh against the aforesaid order of the Tribunal. However, the Company is maintaining full provision against the aforementioned custom duty refundable till such time that all available legal forums are exhausted.

- During 2007, Special Excise Duty (SED) amounting to Rs. 91,616 was paid on import of certain fixed assets. Out of the total 12.6 SED paid, an amount of Rs. 54,299 was adjusted through input claim in sales tax returns. Subsequently, the remaining amount of Rs. 36,687 could not be adjusted as the said duty was disallowed as adjustment from output tax under section 7 of Sales Tax Act, 1990. Therefore, the Company has fully provided the said amount. However, the Company is pursuing recovery of the remaining amount from the tax authorities based on the view that the SED can be recovered as it was paid prior to the change in the Sales Tax Act.
- 12.7 As at December 31, 2018, receivables aggregating to Rs. 54,730 (2017: Rs. 54,730) were deemed to be impaired and have been provided for in full. The remaining balances of loans, deposits, due from related parties and other receivables are neither past due nor impaired.

		2018 Rupe	2017
13.	SHORT-TERM INVESTMENTS	Парс	
	Held to maturity		
	Term Deposits Receipts	-	150,000
	Pakistan Investment Bonds - note 13.3	1,499,908	-
		1,499,908	150,000
	At fair value through profit or loss		
	Treasury bills - note 13.1	6,003,151	_
	Investment in units of mutual fund - note 13.2	200,000	-
		6,203,151	-

This carries interest at the rate of 10.20% per annum and has matured on January 3, 2019. 13.1

13.2 This denotes investments made in Meezan Rozana Amdani Fund.

This carries interest at the rate of 10.26% per annum and has matured on January 3, 2019. 13.3

#### (Amounts in thousand)

#### **CASH AND BANK BALANCES** 14

Cash in hand

Cash at bank: - in current accounts - note 14.1 - in saving accounts - note 14.2

- 14.1 Include Rs. 140,738 (2017: Rs. 31,783) held in foreign currency bank account.
- 14.2

#### 15. SHARE CAPITAL

#### Authorized capital

1,250,000,000 (2017: 800,000,000) ordinary shares of Rs. 10 each

400,000,000 (2017: 400,000,000) preference shares of Rs. 10 each

#### Issued, subscribed and paid-up capital

908,923,333 (2017: 663,468,788) ordinary shares of Rs. 10 each, fully paid in cash - notes 15.1 and 15.2

15.1 Movement in issued, subscribed and paid-up capital

	2017	2018
	f shares	Number
Opening shares outsanding	663,468,788	663,468,788
Rights share issued - note 15.	-	245,454,545
	663,468,788	908,923,333

- 15.2 During the year, the Company has issued 245,454,545 right shares at a price of Rs. 22 per share which includes a share premium of Rs. 12 per share.
- 15.3 As at December 31, 2018, Engro Corporation Limited (the Holding Company) and Mitsubishi Corporation (and associated denoting 56.19% (2017: 56.19%) and 11.01% (2017: 10.24%) of the share capital of the Company.
- 15.4 There is a shareholders' agreement between Engro Corporation Limited (ECL) and Mitsubishi Corporation (MC) which includes provisions in respect of board selection, voting rights, rights of first refusal.

150,000

7,703,059

2018 Rupees -	2017
392	1,140
220,206 1,138,610 1,358,816 1,359,208	60,606 618,135 678,741 679,881

- - -

These carry mark-up at rates ranging between 2.40% and 8.00% per annum (2017: 2.40% and 5.75% per annum).

	2018	2017
	Парел	
	12,500,000	8,000,000
	4,000,000	4,000,000
	9,089,233	6,634,688
	2018	2017
	6,634,688	6,634,688
5.2	2,454,545	-
-	9,089,233	6,634,688

company) held 510,733,450 (2017:372,809,989) and 100,053,562 (2017:67,949,998) ordinary shares of Rs.10 each

#### LONG TERM BORROWINGS 16.

		Insta	Ilments	2018	2017
Title	Mark-up rate per annum	Number	Commencing from	Ri	ipees ———
Bilateral - IV - note 16.1	6 months KIBOR + 0.8%	10 half yearly	July 1, 2019	1,500,000	1,500,000
Bilateral - V - note 16.1	6 months KIBOR + 0.8%	10 half yearly	July 1, 2019	1,500,000	1,500,000
Bilateral - VI - note 16.1	6 months KIBOR + 0.8%	10 half yearly	June 28, 2019	750,000	750,000
Bilateral - VII - note 16.1	6 months KIBOR + 0.8%	10 half yearly	June 28, 2019	-	1,250,000
Bilateral - VIII - notes 16.1	6 months KIBOR + 0.8%	6 half yearly	June 28, 2019	1,000,000	1,000,000
Bilateral - IX - note 16.1	6 months KIBOR + 0.4%	6 half yearly	June 30, 2020	750,000	750,000
Bilateral - X - note 16.1	6 months KIBOR + 0.4%	6 half yearly	June 26, 2020	2,000,000	2,000,000
				7,500,000	8,750,000
Less: Current portion shown under cu	urrent liabilities			-	-
				7,500,000	8,750,000

16.1 During the year, the Company upgraded all the charges on the financing facilities to joint pari passu charge over all the present and future moveable fixed assets (excluding land and building) of the Company.

16.2 Following are the changes in the long-term borrowings (i.e. for which cash flows have been classified as financing activities in the statement of cash flow):

	2018	2017
	Rupee	es ———
Balance as at January 1	8,750,000	9,166,903
Disbursements during the year	-	3,000,000
Amortization of transaction cost	-	-
Repayments made during the year	(1,250,000)	(3,416,903)
Balance as at December 31	7,500,000	8,750,000

16.3 In order to finance the PVC expansion, VCM debottlenecking projects and other capital projects, the Company has entered into an Ijarah Agreement with International Finance Corporation (IFC). Under the agreement, the Company has obtained a facility of US \$ 35 million repayable in five year including a grace period of two years. No draw downs have been made as at year end.

16.4 Subsequent to the year ended December 31, 2018, the Company has reprofiled its debt structure through issuance of Sukuk bonds of Rs. 8,750,000. These carry a quarterly rental rate of 3 months KIBOR+ 0.9% and are repayable over a period of 7.5 years with the first payment commencing in June 2024.

#### (Amounts in thousand)

#### **DEFERRED TAXATION - NET** 17.

Credit balances arising due to: - accelerated tax depreciation

Debit balances arising due to:

- recoupable carried forward tax losses note 17.1
- recoupable minimum turnover tax note 17.2
- recoupable alternative corporate tax
- unpaid liabilities
- provision for Gas Infrastructure Development Cess and Special Excise Duty
- provision for net realizable value of stock-in-trade
- provision for slow moving stores and spares
- provision bad debts
- share issuance cost, net to equity
- December 31, 2018 amount to Rs. 1.539,979 (2017; Rs. 4.810,730).
- the Company has recognized deferred tax asset on recoupable minimum turnover tax.

#### 18. SERVICE BENEFIT OBLIGATIONS

Service incentive plan - note 18.1

18.1 This represents provision for annual employment benefits payable to eligible employees who have successfully completed 3 years of vesting period with the Company.

2018	2017
Rup	Dees
3,085,702	3,224,307
431,194	1,443,219
537,505	510,131
469,544	111,655
100,340	104,263
1,004,673	924,358
-	7,515
91,935	82,066
2,535	2,888
57,830	49,467
2,695,556	(3,235,562)
390,146	(11,255)

17.1 Deferred income tax asset is recognized for tax losses available for carry-forward to the extent that the realization of the related tax benefit through future taxable profits is probable. The aggregate tax losses available for carry-forward as at

17.2 During the year, the Company has recognized net deferred tax asset on recoupable minimum turnover tax in respect of current year amounting to Rs. 27,374 (2017: Rs. 341,472) as the Company, based on its financial projections, expects to recoup it in the ensuing years. In 2013, the High Court of Sindh, in respect of another company, overturned the interpretation of the Appellate Tribunal on Section 113 (2) (c) of the Income Tax Ordinance, 2001 and decided that minimum turnover tax cannot be carried forward where there is no tax paid on account of loss for the year or carried forward losses. The Company's management is however of the view, duly supported by the legal advisor, that the above order would not be maintained by the Supreme Court, which the Company intends to approach if required. Accordingly,

2018 Rupees	2017
hupees	
55,354	45,953

#### 19. SHORT-TERM RUNNING FINANCE UNDER MARK-UP AGREEMENT

19.1 The aggregate facilities for running finance available from various banks as at December 31, 2018, representing the sales price of all mark-up arrangements amounted to Rs. 2,900,000 (2017: Rs. 3,425,000). The corresponding purchase price is payable on various dates during the ensuing year. Mark-up is chargeable at rates net of prompt payment rebate, ranging from relevant period KIBOR plus 0.5% to 1% (2017: relevant period KIBOR plus 0.1% to 1%) per annum. These facilities are secured by a joint parri passu charge over stocks and book debts of the Company and are currently under renewal.

20.	TRADE AND OTHER PAYABLES	2018	2017
		Rupe	es
	Trade and other creditors - note 20.1	3,446,781	1,714,553
	Accrued liabilities - notes 20.1 and 20.2	1,857,567	1,622,695
	Advances from customers	643,303	883,418
	Retention money	1,545	13,249
	Security deposits - note 20.3	24,710	28,959
	Payable to provident funds	6,852	15,874
	Payable to gratuity funds	576	-
	Payable to pension funds	-	-
	Workers' Welfare Fund	65,871	44,472
	Withholding tax payable	9,016	6,742
	Workers' Profits Participation Fund - notes 20.4 and 30	342,876	163,661
	Others	35,976	19,746
		6,435,073	4,513,369

# 20.1 Includes due to the following related parties:

- Engro Corporation Limited	40,545	18,459
- Mitsubishi Corporation	344,807	1,461
- Engro Fertilizers Limited	43	6,622
- Engro Vopak Terminal Limited	119,241	87,390
	504,636	113,932

#### 20.2 This includes Sindh Infrastructure Development Cess amounting to Rs. 595,500 (2017: 496,988).

20.3 These represent interest-free deposits from dealers for the performance of their service as defined in the dealership agreements. The deposits are refundable on termination of dealership agreements and are payable on demand. The amount is fully utilised in business in accordance with the requirement of written agreements and in terms of section 217 of the Act.

		2018	2017
		Rupees	S ————
20.4	The movement in WPPF payable is as follows:		
	Balance at the beginning of the year	163,661	62,424
	Allocation for the year	342,876	163,661
	Interest charges on funds utilised	592	-
		507,129	226,085
	Less: Payments during the year	(164,253)	(62,424)
	Balance at the end of the year	342,876	163,661

(Amounts in thousand)

#### 21. UNPAID DIVIDEND

The balance represents unpaid dividend to Mitsubishi Corporation, a related party. The dividend repatriation requires approval from the State Bank of Pakistan which is in process.

#### 22. ACCRUED INTEREST / MARK-UP

Mark-up accrued on: - long-term borrowings - short-term borrowings

#### 23. TAXES PAYABLE

# 23.1 **Tax year 2008**

The Deputy Commissioner Inland Revenue (DCIR) through an order dated November 26, 2009 raised a tax demand of Rs. 213,172. The demand arose as a result of additions on account of trading liabilities of Rs. 47,582 under section 34(5) of the Income Tax Ordinance, 2001 (the Ordinance), disallowance of provision for retirement benefits of Rs. 5,899, addition of imputed interest on loans to employees and executives of Rs. 16,069 to income, disallowance of finance cost of Rs. 134,414 and disallowance of adjustment of minimum tax paid for tax years 2004 to 2007 against the above demand.

The Company filed an appeal against the aforesaid order before the Commissioner Inland Revenue Appeals [CIR(A)], but discharged the entire demand through adjustment against assessed refunds of Rs. 180,768 and payment of the balance of Rs. 32,404 'under protest'. Through his appellate order, the CIR(A) maintained certain additions aggregating Rs. 189,810 including finance cost amounting to Rs. 134,414 and remanded back the issue of imputed interest on loans to employees and executives and directed the DCIR to allow credit of the minimum tax charged for the period from tax years 2004 to 2007. An appeal against the said appellate order was filed by the Company before the Appellate Tribunal Inland Revenue (ATIR). The department also filed an appeal against the said appellate order challenging the actions of the CIR(A).

In 2013, the ATIR issued an order whereby the aforementioned appeal was disposed of by accepting Company's position except for additions on account of trading liabilities to the extent of Rs. 20,280 and minimum turnover tax for tax years 2004 and 2007 to the extent of Rs. 19,692 and Rs. 7,300 respectively, which were maintained.

The Company filed a reference with the High Court of Sindh against the additions maintained by ATIR. Likewise, the tax department has also filed reference with the High Court of Sindh against the order passed by the ATIR in favour of the Company. The management of the Company, based on the advice of its tax consultants, is confident that the ultimate outcome of the aforementioned matters would be favorable and, accordingly, has not recognized the effects for the same in these financial statements.

#### 23.2 Tax year 2009

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The DCIR through his order dated November 30, 2010 raised a tax demand of Rs. 163,206. The demand arose as a result of disallowance of finance cost of Rs. 457,282, additions to income of trading liabilities of Rs. 21,859 under section 34(5) of the Ordinance, disallowance of provision for retirement benefits of Rs. 14,239, disallowance of provision against Special Excise Duty refundable of Rs. 36,687, addition of imputed interest on loans to employees and executives of Rs. 20,599 and not considering net loss.

The entire demand of Rs. 163,206 was adjusted against assessed tax refunds and an appeal was filed by the Company before the CIR(A). Through his appellate order, the CIR(A) maintained certain additions aggregating to Rs. 493,971 (including disallowance of finance cost amounting to Rs. 457,282) and remanded back the issue of imputed interest on loans to employees and executives. An appeal against the said appellate order was filed before the ATIR. The department also filed an appeal against the said appellate order challenging the action of CIR(A), regarding deletion of addition on account of provision for the retirement benefits.

2018	2017
Rupee	es
64,911	131,475
-	3,612
64,911	135,087

In 2013, the ATIR issued an order whereby the aforementioned appeal was disposed of by accepting Company's position except for additions on account of SED provision of Rs. 36,687 and imputed interest on loans to employees and executives to the extent of Rs. 17,430, which were maintained.

The Company filed a reference with the High Court of Sindh against the additions maintained by ATIR. Likewise, the tax department has also filed reference with the High Court of Sindh against the order passed by the ATIR in favour of the Company. The management of the Company, based on the advice of its tax consultants, is confident that the ultimate outcome of the aforementioned matters would be favorable and, accordingly, has not recognized the effects for the same in these financial statements. ~ ~ · -

		2018 	2017
24.	PROVISIONS	huped	5
	Provision for Gas Infrastructure Development Cess - note 24.1	4,121,435	3,112,619
	Provision for gas price revision - note 24.2	517,392	-
		4,638,827	3,112,619

#### 24.1 Provision for Gas Infrastructure Development Cess (GIDC)

Under the Gas Infrastructure Development Cess Act, 2011, the Government of Pakistan levied Gas Infrastructure Development Cess (GIDC) on all industrial gas consumers at the rate of Rs. 13 per MMBTU. Subsequently, the GIDC rates were enhanced through notifications under OGRA Ordinance 2002, Finance Act, 2014 and GIDC Ordinance 2014 against which the Company has obtained ad-interim stay orders from the High Court of Sindh. However, on prudent basis the Company recognized a provision of Rs. 1,345,789 till May 21, 2015.

On May 22, 2015 the Gas Infrastructure Development Cess (GIDC) Act, 2015 was promulgated whereby cess rate of Rs. 100 per MMBTU and Rs.200 per MMBTU were fixed for industrial and captive power consumption, respectively. The GIDC Act, 2015 was made applicable with immediate effect superseding the GIDC Act, 2011 and the GIDC Ordinance, 2014.

The Company, based on the advice of its legal counsel, is of the view that as per GIDC Act, 2015, the uncollected portion of cess levied through GIDC Act, 2011 and GIDC Ordinance 2014, shall not be collected from the industrial sector. Therefore, the Company reversed the provision relating to industrial portion of GIDC amounting to Rs. 753,664 for the period prior to promulgation of GIDC Act, 2015 and retained GIDC provision amounting to Rs. 592,125 in respect of captive power.

Further, the Company has also obtained ad-interim stay order against the GIDC Act, 2015 from the High Court of Sindh. This stay order has restrained Sui Southern Gas Company Limited (SSGCL) from charging and / or recovering the cess under the GIDC Act, 2015 till the final decision on this matter. However, based on prudence, the Company has recognized a further provision of Rs.1,008,816 (2017: Rs. 982,855) pertaining to the period subsequent to the promulgation of GIDC Act, 2015.

24.2 During the year ended December 31, 2017, the Company had filed suits in the Sindh High Court (SHC), against the increase in tariff of natural gas sold to industries and captive power plants notified by Oil and Gas Regularity Authority (OGRA) vide SRO no. (1)/2016 dated December 30, 2016 whereby the Company cited the increase as illegal and unconstitutional. The SHC has granted an interim order in favour of the Company which is still operational. However, the Company has recognised a provision of Rs. 517,392 for the period from December 2017 to December 2018.

(Amounts in thousand)

#### **CONTINGENCIES AND COMMITMENTS** 25.

- 25.1 The Deputy Commissioner Inland Revenue (DCIR) through order dated January 8, 2016, raised a sales tax demand of Rs. confident of favorable outcome of this matter, accordingly, no provision has been made in this respect.
- 25.2 The aggregate facilities for issuance of performance guarantees by the banks on behalf of the Company as at December Rs. 1,856,000 (2016: Rs. 1,238,450).
- 25.3 The facility for opening letters of credit as at December 31, 2018 aggregates to Rs. 15,800,000 (2017: Rs. 13,550,000). commission at rates running between 0.05% and 0.1% (2017: 0.05% and 0.1%).
- 25.4 aggregate lease payments under these arrangements are as follows:

Not later than 1 year Later than 1 year and no later than 5 years

25.5 The Company has entered into contracts with Engro Vopak Terminal Limited (a related party) for the storage and handling Engro Vopak Terminal Limited under these contracts approximates to US \$ 9,165.

#### 26 **NET REVENUE**

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Gross local sales Less: - Sales tax - Discounts

Export sales Supply of electricity - note 26.1

26.1 This represents revenue against supply of surplus power to Engro Fertilizers Limited - a related party.

524,589 on account of alleged short payment of sales tax due on the finished products that would have been produced and sold from the excess wastage of raw material. The Company filed thereagainst before the Commissioner Inland Revenue Appeals [CIR(A)] on the grounds that the order passed against the Company was absolutely baseless as the DCIR had used inappropriate theoretical assumptions for calculating the sales tax liability. The CIR(A) through his order dated March 10, 2016, has decided the matter in favor of the Company. However, the department has challenged the said order of CIR(A) before Appellate Tribunal Inland Revenue (ATIR). No proceedings regarding this matter have been carried out by ATIR, till the year end. The management of the Company, based on the advice of its tax consultants, is

31, 2018 amounts to Rs. 1,896,000 (2017: Rs. 1,297,000). The amount utilized there against as at December 31, 2018 is

The amount utilized thereagainst as at December 31, 2018 was Rs. 6.453,000 (2017; Rs. 1.010,000). These facilities carry

The Company has entered into operating lease arrangements with Al-Rahim Trading Company (Private) Limited and Fatima Fertilizer Company Limited, for the storage and handling of Ethylene Di Chloride (EDC) and caustic soda, respectively. The total lease rentals due under these lease arrangements are payable in monthly installments till July 2019. The future

2018 Rupson	2017
Rupees	
14,053	16,875
	8,400
14,053	25,275

of Ethylene which is valid till March 2026. Contracts in respect of the storage of Vinyl Chloride Monomer (VCM) and Ethylene Di-Chloride (EDC) dated December 2018 are in the process of being renewed. Annual fixed cost payable to

2018	2017 upees
40,704,079	32,396,032
5,903,435	4,688,089
360,984	455,744
6,264,419	5,143,833
34,439,660	27,252,199
772,435	419,338
59,540	59,199
35,271,635	27,730,736

#### COST OF SALES 27.

COST OF SALES		
Opening stock of work-in-process	28,846	2,635
Raw and packing materials consumed	16,956,345	12,764,487
Salaries, wages and staff welfare - note 27.1	1,133,216	957,767
Fuel, power and gas	4,818,222	4,433,764
Repairs and maintenance	362,399	400,729
Depreciation - note 5.2	936,673	918,304
Consumable stores	386,250	346,018
Purchased services	225,307	240,751
Storage and handling	1,371,309	1,067,613
Training, conveyance and travelling	141,980	139,792
Communication, stationery and other office expenses	10,760	7,158
Rent, rates and taxes	25,372	31,500
Insurance	110,985	97,194
Reversal of impairment / impairment of property, plant and equipment - note 5.1	(103,665)	107,854
Provision for slow moving stores and spares - note 9.2	74,400	241,117
Reversal of provision for slow moving stores and spares - note 9.2	(26,194)	(24,500)
Other expenses	13,114	28,442
	26,436,473	21,757,990
Closing stock of work-in-process	(15,856)	(28,846)
Cost of goods manufactured	26,449,463	21,731,779
Opening stock of finished goods	1,211,976	1,145,523
Closing stock of finished goods	(1,125,819)	(1,211,976)
-	86,157	(66,453)
	26,535,620	21,665,326

27.1 These includes Rs. 76,709 (2017: Rs. 76,653) in respect of staff retirement and other service benefits.

	2018	2017
28. DISTRIBUTION AND MARKETING EXPENSES	Rupee	es
Salaries, wages and staff welfare - note 28.1	158,336	160,825
Sales promotion	187,137	162,389
Product transportation and handling	966,405	917,046
(Reversal of provision) / provision for doubtful debt - note 11.3	(618)	9,628
Write off trade debts	409	-
Rent, rates and taxes	29,497	41,339
Purchased services	8,438	8,080
Depreciation - note 5.2	3,831	3,224
Training, conveyance and travelling	15,711	12,991
Communication, stationery and other office expenses	3,163	3,648
Others	2,658	8,854
	1,374,967	1,328,024

28.1 These includes Rs. 12,287 (2017: Rs. 12,330) in respect of staff retirement and other service benefits.

(Amounts in thousand)

#### 29. ADMINISTRATIVE EXPENSES

Salaries, wages and staff welfare - note 29.1
Rent, rates and taxes
Purchased services
Insurance
Depreciation - note 5.2
Amortization - note 6
Training, conveyance and travelling
Communication, stationery and other office expenses
Others

29.1 These includes Rs. 23,645 (2017: Rs. 19,284) in respect of staff retirement and other service benefits.

#### 30. **OTHER OPERATING EXPENSES**

Legal and professional charges Auditors' remuneration - note 30.1 Donations - note 30.2 Foreign exchange loss - net Workers' Welfare Fund Workers' Profits Participation Fund

#### 30.1 Auditors' remuneration

Fee for:

- Annual statutory audit
- Half yearly review

- Review of compliance with the Code of Corporate Governance Taxation and other advisory services Reimbursement of expenses

the Company), and Mr. Ghias Khan, (the Chairman of the Board of Directors) are the trustees of Engro Foundation.

2017

2018

Rupees —

2018 	2017
	,
305,506	274,015
41,046	81,031
212,264	110,720
3,839	2,941
18,103	10,037
15,970	12,570
39,427	40,631
25,642	23,104
7,103	29,114
668,900	584,163

2018 Rupoos	2017
Rupees	
88,628	72,123
5,214	3,613
89,085	3,397
279,969	112,519
65,905	300
342,876	163,661
871,677	355,613
957	825
270	216
43	40
3,663	2,295
281	237

30.2 These include donation made to the Citizens Foundation, Engro Foundation, Sina Health Education & Welfare Trust and The Water Foundation of Rs. 55,540, Rs. 5,253, Rs. 15,700 and Rs. 8,299 respectively. Mr Imran Anwar, (the Chief Executive of

5,214

3,613

		2018	2017
		Rupee	s
31.	OTHER INCOME		
	On financial assets		
	Income on bank deposits	44,952	33,793
	Income from short-term investments	294,303	10,706
	On non-financial assets		
	Gain on disposal of operating assets	-	68,525
	Scrap sales	7,198	6,361
	Insurance claim - note 31.1	841,790	-
	Others	46,168	13,266
		1,234,411	132,651

- 31.1 For the period from February 2017 to July 2018, the Company experienced business interruption due to delay in the supply of Ethylene from ADNOC (a foreign supplier) as a result of this it had to make purchases at spot from other available suppliers. The Company had an insurance cover in respect of this interruption through which the differential of the contracted price and spot price was reimbursable to it by the insurer. The total amount acknowledged by the insurer in respect of this claim amounted to Rs 841,790 of which Rs 358,659 were received during the year ended December 31, 2018.
- 31.2 During 2016, the Supreme Court of Pakistan issued a judgement dated November 11, 2016, as a result of which changes made through the Finance Acts of 2006 and 2008 in the Workers' Welfare Ordinance, 1971 were held to be ultra-vires to the Constitution. Subsequently, a civil review petition against the aforementioned judgement has been filed by the taxation authorities which is in the process of being heard. In this respect, till December 2014, the Company had accrued for Workers' Welfare Fund (WWF) based on the amendments brought through Finance Act 2008, however, no payment were made thereagainst.

In light of above and based on the advice of the legal advisor the provision for WWF amounting to Rs. 44,358 has been written back.

		2018	2017
32.	FINANCE COSTS	Rupees	s
	Interest / mark-up on:		
	- long-term borrowings	567,156	706,919
	- short-term borrowings	-	10,026
	- running finances	448	13,818
		567,604	730,763
	Guarantee commission	17,444	2,604
	Bank charges and others	21,099	87,639
		606,147	821,006

#### (Amounts in thousand)

#### 33 TAXATION

Current

- for the year - notes 33.1, 33.2 and 33.3 - for prior year - note 33.3

Deferred

- the adjustment of unabsorbed depreciation in the Finance Act, 2018.
- 33.2 The Company has claimed tax credit of the investment under 65B of Income Tax Ordinance, 2001 amounting to Rs. 233,831.
- for the tax years 2018 and 2019 respectively levied through the Finance Act, 2018.
- 33.4 The company has tax provision in its financial statements of Rs. 189,653, Rs. 238,181, and, Rs 584,836 for year ended

#### 33.5. Relationship between tax expense and accounting pro

Profit before taxation

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Tax calculated at applicable rate of 29% (2017: 30%) Tax effect of presumptive tax regime and income subject Prior year tax charge - net Effect of inadmissible expenses / permanent differences Impact of change in tax rates Super tax for the current year Effect of recognition of minimum turnover tax Others

2018	2017
———— Rupe	es ———
979,005	457,320
<u>152,686</u> 1,131,691	<u> </u>
<u>399,747</u>	537,439
<u>1,531,438</u>	1,060,122

33.1 During the period, the Company has recouped carry forward losses equal to half of the taxable income and minimum turnover tax amounting to Rs. 542,426 derecognized in prior years. This has resulted because of the restriction placed on

33.3 This includes 'Super tax for rehabilitation for temporarily displaced persons' at the rate of 3% and 2% on specified income

2015, 2016 and 2017, respectively, whilst the tax assessed for these years is Rs. 189,653, Rs. 172,451 and Rs. 277,267, respectively. Management has assessed that the tax provisions in the financial statement are sufficient for the purpose.

	2018 Dupor	2017
ofit	Rupee	38
	6,448,735	3,109,255
	1,870,133	932,777
t to lower tax rates	(72,038)	(16,985)
	152,686	65,362
	16,256	17,947
	(30,212)	61,703
	137,071	-
	(542,426)	-
	(32)	(683)
	1,531,438	1,060,121

<sup>-</sup> for the year

34. EARNINGS PER SHARE - Basic and dilu
---

There is no dilutive effect on the basic earnings per share of the Company, which is based on:

	2018 	2017
Profit for the year	4,917,297	2,049,134
	Number in th	nousands ———
Weighted average number of ordinary shares	792,188	700,059
	Number in th	ousands (Restated)
Earnings per shares (basic and diluted)	6.21	2.93

2018

— Rupees —

2017

#### 35. **RETIREMENT AND OTHER SERVICE BENEFITS**

- 35.1 In 2013, the Company replaced its provident fund with the provident fund (the Fund) operated and managed by Engro Corporation Limited the Holding Company.
- 35.2 The investments out of the provident funds have been made in accordance with the provisions of Section 218 of the Companies Act, 2017 and the conditions specified there under.

#### 36. **REMUNERATION OF CHIEF EXECUTIVE, DIRECTORS AND EXECUTIVES**

The aggregate amounts for remuneration, including all benefits, to chief executive, directors and executives of the Company are given below:

		2018			2017	
	Dire	ctor		Dire	ctor	
	Chief Executive	Others	Executives	Chief Executive	Others	Executives (note 36.3)
			Rup	ees ———		
Managerial remuneration	24,047	-	578,414	23,080	-	532,692
Retirement benefit funds	3,464	-	93,484	2,972	-	85,876
Bonus	18,936	-	89,384	16,571	-	80,709
Other benefits	3,416	-	148,308	3,385	-	132,514
Directors fee	-	1,250	-	-	1,350	-
Total	49,863	1,250	909,590	46,008	1,350	831,791
Number of persons including those who						
worked part of the year	1	2	179	1	2	184

36.1 The Company also provides certain household items and vehicles for the use of the Chief Executive Officer and certain executives.

- 36.2 Expense charged in respect of directors' indemnity insurance policy purchased by the Company amounts to Rs. 262 (2017: Rs. 509).
- 36.3 Under the Company's Act, the definition of 'executives' has been revised. As a result, comparative figures have been restated to reflect the said change.

#### (Amounts in thousand)

#### 37. CASH GENERATED FROM OPERATIONS

Profit before taxation

# Adjustments for non cash-charges and other items:

Provision for staff retirement and other service benefits Depreciation - note 5.2 Amortization - note 6 (Reversal of provision) / provision for doubtful debts - note 11.3 Write off trade debts (Reversal of impairment) / impairment of property, plant and equ Provision for slow moving stores and spares - note 9.2 Reversal for provision for slow moving stores and spares - note (Reversal of provision) / provision for net realizable value of stock-in-trade, net - note 10.3 Income on bank deposits and short-term investments - note 31 Finance costs - note 32 Gain on disposal of operating assets - note 31 Provision against GIDC - note 24.1 Provision for gas price revision - note 24.2 Working capital changes - note 37.1

#### 37.1 WORKING CAPITAL CHANGES

#### (Increase) in current assets

Stores, spares and loose tools Stock-in-trade Trade debts Loans, advances, deposits, prepayments and other receivables - net

#### Increase / (decrease) in current liabilities

Trade and other payables

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	2018 	2017
	6,448,735	3,109,255
3	163,974 958,607 15,970 (618) 409	106,147 931,565 12,570 9,628 -
quipment - note 5.1	(103,665) 74,400 (26,194)	107,854 241,117 (24,500)
	(25,453) (339,255) 567,604 - 1,008,816 517,392 1,096,713 10,357,435	425 (44,499) 730,763 (68,525) 982,855 - (3,362,633) 2,732,022
	2018 Rupee	2017 s
	(8,586) 125,228 74,932	(273,623 (657,319) (58,355)
	(1,016,565) (824,991)	(163,013) (1,152,310)
	1,921,704	(2,210,323) (3,362,633)

		2018 Duna	2017
38.	CASH AND CASH EQUIVALENTS	Rupe	
	Short-term investments - note 13	7,703,059	150,000
	Cash and bank balances - note 14	1,359,208	679,881
		9,062,267	829,881
		2018 	2017
39.	FINANCIAL INSTRUMENTS BY CATEGORY	Паре	
39.1	Financial assets as per statement of financial position		
	Held to maturity		
	Short-term investments	1,499,908	150,000
	Fair value through profit and loss		
	Short-term investments - investments in units		
	of mutual funds and treasury bills	6,203,151	-
	Loans and receivables at amortized cost		
	Long-term loans	84,465	75,756
	Trade debts - considered good	430,400	386,054
	Loans, deposits and other receivables	794,407	154,019
	Cash and bank balances	1,359,208	679,881
		2,668,480	1,295,710
39.2	Financial liabilities as per statement of financial position		
	Financial liabilities measured at		
	amortized cost		
	Long-term borrowings	7,500,000	8,750,000
	Trade and other payables	5,374,007	3,399,202
	Accrued interest / mark-up	64,911	135,087
		12,938,918	12,284,289

#### (Amounts in thousand)

#### FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES 40.

#### 40.1 **Financial risk factors**

The Company's activities expose it to a variety of financial risks including market risk, credit risk and liquidity risk. The Company's risk management program focuses on the unpredictability of financial markets and seeks to minimize the potential adverse effects on the Company's financial performance. The Company uses derivative financial instruments to hedge certain risk factors, where it deems appropriate. Risk management is carried out by the Company's finance division under the guidance of the Company's Board of Directors.

## a) Market risk

Market risk is the risk that the fair value of future cash flows of financial instruments will fluctuate due to changes in market prices. It comprises of the following risks:

#### i) Currency risk

Currency risk represents the risk that the fair values of future cash flows of financial instruments will fluctuate because of changes in foreign currency rates. The Company is exposed to foreign exchange risk arising from currency exposures primarily with respect to US Dollar. The risk arises from outstanding payments for imports, assets and liabilities denominated in foreign currencies and future commercial transactions. In the current economic environment, the Company is significantly exposed to currency risk because of the expected volatility in exchange rates. The Company, at its discretion, manages the currency risk through forward exchange contracts.

At December 31, 2018, the financial assets and liabilities exposed to foreign exchange risk amount to Rs.140,738 (2017: Rs. 147,514) and Rs. 2,740,237 (2017: Rs. 1,024,857) respectively.

At December 31, 2018, if the Pakistan Rupee had weakened / strengthened by 5% against the US Dollar with all other variables held constant, post-tax profit / loss for the year would have been lower / higher by Rs. 91,755 (2017: Rs. 30,707), mainly as a result of foreign exchange losses / gains on translation of uncovered US Dollardenominated liabilities. However, this change in profits or losses would be partially offset by a corresponding change in margins as bulk of revenues is linked with movements in exchange rates.

#### ii) Yield / interest rate risk

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Yield / interest rate risk represents the risk that the fair value of future cash flows of financial instruments will fluctuate because of changes in market interest rates. The Company is exposed to interest rate risk arising from borrowings and running finance facilities utilised under mark-up arrangements. Borrowing at variable rates exposes the Company to cash flow interest rate risk, whereas, borrowing at fixed rate exposes the Company to fair value interest rate risk.

To manage its cash flow interest rate risk, the Company has the ability to enter into floating to fixed rate interest swaps on its floating rate borrowings. Under the interest rate swap agreements, the Company can agree with the banks to exchange, at half yearly intervals, the difference between contracted rates and the floating rate interest amounts calculated by reference to the agreed notional amounts.

As at December 31, 2018, if interest rate on Company's unhedged borrowings had been 1% higher / lower with all other variables held constant, post tax profit for the year would have been lower / higher by approximately Rs. 55,078 (2017: Rs. 61,250) mainly as a result of higher / lower interest charged on variable rate borrowings.

# iii) Other price risk

Price risk represents the risk that the fair vale of future cash flows of financial instruments will fluctuate because of changes in market prices (other than those arising from currency risk or interest rate risk), whether those changes are caused by factors specific to the individual financials instruments or its issuers or factors affecting all similar financial instruments traded in the market. The Company is exposed to price risk as at December 31, 2018 as the Company holds investments in units of open-end collective investment schemes. A one percent increase / decrease in the net assets value of these investments as at December 31, 2018 would have a negligible impact on post-tax profits for the years.

### b) Credit risk

Credit risk represents the risk of financial loss being caused if counter parties fail to discharge their obligations. Credit risk arises from deposits with banks and financial institutions, trade debts, loans, deposits and other receivables. The maximum exposure to credit risk is equal to the carrying amount of financial assets.

The Company is not materially exposed to credit risk as unsecured credit is provided to selected parties with no history of default. Moreover, major part of trade debts are secured by bank guarantees and letters of credit from customers. Furthermore, credit risk on liquid funds is limited because the counter parties are banks with reasonably high credit ratings.

The Company monitors the credit quality of its financial assets with reference to historical performance of such assets and available external credit ratings. The carrying values of financial assets, subject to credit risk which are neither past due nor impaired, are as follows:

	2018	2017	
	Rupees		
Long-term loans	84,465	75,756	
Trade debts	430,400	386,054	
Loans, deposits and other receivables	794,407	154,019	
Short-term investments	7,703,059	150,000	
Bank balances	1,358,816	679,881	
	10,371,147	1,445,710	

#### (Amounts in thousand)

The credit quality of receivables can be assessed with reference to their historical performance with no defaults in recent history. As at December 31, 2018 the credit quality of the Company's bank balances can be assessed with reference to external credit ratings assigned to the respective banks as follows:

Bank	Rating agency	2018 Rating		2017 Rating	
		Short term	Long term	Short term	Long term
Allied Bank Limited	PACRA	A1+	AA+	A1+	AA+
Askari Bank Limited	PACRA	A1+	AA	A1+	AA
Bank Alfalah Limited	PACRA	A1+	AA	A1+	AA
Bank AL Habib Limited	PACRA	A1+	AA+	A1+	AA+
Habib Bank Limited	JCR-VIS	A-1+	AAA	A-1+	AAA
Citibank N.A.	Moody	P-1	A1	P-1	A1
Deutsche Bank A.G	Moody	P2	Baa2	P2	Baa2
Faysal Bank Limited	PACRA	A1+	AA	A1+	AA
Industrial and Commercial Bank of China	Moody	P-1	A1	P-1	A1
MCB Bank Limited	PACRA	A1+	AAA	A1+	AAA
Meezan Bank Limited	JCR-VIS	A-1+	AA	A-1+	AA
National Bank of Pakistan	JCR-VIS	A-1+	AAA	A-1+	AAA
Standard Chartered Bank (Pakistan) Limited	d PACRA	A1+	AAA	A1+	AAA
Summit Bank Limited	JCR-VIS	A-1	A-	A-1	A-
United Bank Limited	JCR-VIS	A-1+	AAA	A-1+	AAA
The Bank of Punjab	PACRA	A1+	AA	A1+	AA
JS Bank Limited	PACRA	A1+	AA-	A1+	AA-
Bank Islami Pakistan Limited	PACRA	A1	A+	A1	A+
Dubai Islamic Bank	JCR-VIS	A-1	AA-	-	-
Bank of China	Standered and Poors	A-1	А	-	-

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#### c) Liquidity risk

Liquidity risk represents the risk that the Company will encounter difficulties in meeting obligations associated with financial liabilities. The Company's liquidity management involves maintaining sufficient cash and marketable securities, the availability of funds through an adequate amount of credit facilities and through its ability to close out market positions. Due to the dynamic nature of the business, the Company aims at maintaining flexibility in funding by keeping committed credit lines available.

The general nature of credit facilities available to the Company under any contract and not availed as at the date of statement of financial position has been disclosed in note 19.

The table below analyses how management monitors net liquidity based on details of the remaining contractual maturities of financial liabilities. The amounts disclosed in the table are the contractual undiscounted cash flows:

		2018			2017	
	Maturity upto one year	Maturity after one year	Total	Maturity upto one year	Maturity after one year	Total
			——— Rup	ees ———		
Financial liabilities						
Long-term borrowings	-	7,500,000	7,500,000	-	8,750,000	8,750,000
Trade and other payables	5,374,007	-	5,374,007	3,399,202	-	3,399,202
Accrued interest / mark-up	64,911	-	64,911	135,087	-	135,087
	5,438,918	7,500,000	12,938,918	3,534,289	8,750,000	12,284,289

#### **CAPITAL RISK MANAGEMENT** 41.

The objective of the Company when managing capital is to safeguard its ability to continue as a going concern and to provide expected returns to its shareholders by maintaining optimum capital structure to minimize the cost of capital. To maintain or adjust the capital structure, the Company may issue new equity, manage dividend payouts to its shareholders or sell assets to reduce debt.

The Company manages capital by maintaining gearing ratio at certain levels. This ratio is calculated as long term borrowings, as disclosed in note 15, divided by total capital. Total capital is calculated as 'equity' as shown in the statement of financial position plus long-term borrowings.

#### (Amounts in thousand)

The gearing ratio of the Company is as follows:

Long-term borrowings - note 16 Total equity Total capital

Gearing ratio

#### 42 SEGMENT INFORMATION

- 42.1 on the products produced and sold as follows:
  - mainly in Asia Region.
  - mostly to textile and soap industry.

Management monitors the operating results of abovementioned segments separately for the purpose of making decisions about resources to be allocated and of assessing performance. Segment performance is evaluated based on profit / (loss) after tax for that segment, which in certain respects, as explained in table below, is measured differently from profit or loss in the financial statements. Items which are directly attributable to a particular segment have been allocated to the respective segment, while those which are not directly attributable have been allocated on the basis of revenue.

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2018	2017
Rupe	es ———
7,500,000	8,750,000
16,743,586	7,720,385
24,243,586	16,470,385
0.309	0.531

Based on the internal management reporting structure, the Company is organized into three business segments based

- Poly Vinyl Chloride (PVC) and allied chemicals: The segment is formed to manufacture and sell PVC and allied chemicals to various industrial customers including pipe manufacturers, shoe and packaging industry. The Company supplies the products throughout Pakistan mainly through dealers. Moreover, PVC is also exported to various countries

- Caustic soda and allied chemicals: The segment is formed to manufacture and sell caustic soda and allied chemicals

- Power supplies: The segment supplies surplus power generated from its power plants to Engro Fertilizers Limited.

42.2 The following table presents the profit or loss and total assets for the operating segments of the Company:

	Chloric and	Poly Vinyl Chloride (PVC) and allied chemicals		stic and ed icals	Power Supply		Total	
	2018	2017	2018	2017	2018	2017	2018	2017
Segment profit and loss				Rupe	es ———			
Revenue	29,491,590	22,793,920	5,720,505	4,877,617	59,540	59,199	35,271,635	27,730,736
Less:								
Cost of sales	(23,493,608)	(18,666,278)	(2,992,787)	(2,960,691)	(49,225)	(38,357)	(26,535,620)	(21,665,326)
Distribution and								
marketing expenses	(1,004,136)	(980,621)	(370,831)	(337,775)	-	-	(1,374,967)	(1,318,396)
Administrative expenses	(583,446)	(549,113)	(85,454)	(35,050)	-	-	(668,900)	(584,163)
Other operating expenses	(692,703)	(281,403)	(120,403)	(82,691)	(485)	(1,147)	(813,591)	(365,241)
Other income	113,536	71,585	279,082	61,066	-	-	392,618	132,651
Finance costs	(600,532)	(809,067)	(5,558)	(10,430)	(57)	(1,509)	(606,147)	(821,006)
Profit before tax	3,230,701	1,579,023	2,424,554	1,512,046	9,773	18,186	5,665,028	3,109,255
Taxation	(984,191)	(600,324)	(859,113)	(453,614)	(3,285)	(6,183)	(1,846,589)	(1,060,121)
	2,246,510	978,699	1,565,441	1,058,432	6,488	12,003	3,818,439	2,049,134
Insurance claim (post tax)							556,432	-
Minimium Tax recognised							542,426	-
Profit for the year	2,246,510	978,699	1,565,441	1,058,432	6,488	12,003	4,917,297	2,049,134
Segment assets								
Total segment assets (note 42.3)	16,088,188	15,100,195	5,771,628	5,459,465	11,928	129,865	21,871,744	20,689,525
Unallocated assets (note 42.3)							14,098,561	3,625,638
Total assets							35,970,305	24,315,163

Segment assets consist primarily of property, plant and equipment, stores and spares, stock in trade and trade debts. Unallocated assets include long term 42.3 investment, long term loans and advances, loans, advances, prepayments and other receivables, taxes recoverable, and cash and bank balances.

(Amounts in thousand)

#### TRANSACTIONS WITH RELATED PARTIES 43.

43.1 arrangements or agreements in place during the year:

Name of related parties	Direct shareho
Engro Corporation Limited	56.19%
Mitsubishi Corporation - note 43.1.1	11.01%
Engro Fertilizers Limited	N/A
Engro Energy Limited	N/A
Engro Digital Limited	N/A
Engro Foundation	N/A
Engro Elengy Terminal Private Limited	N/A
Engro Powergen Qadirpur Limited	N/A
Engro Vopak Terminal Limited	N/A
Pakistan Institute of Corporate Governance Pakistan Oxygen Ltd	N/A
(formerly known as Linde Pakistan Limited) Retirement funds	N/A
- Provident fund	N/A
- Gratuity fund	N/A
- Pension fund	N/A
Mr. Nadir Salar Qureshi - note 43.1.2	N/A
Mr. Feroz Rizvi - note 43.1.2	N/A
Mr. Imran Anwer - note 43.1.2	N/A
Mr. Mohammad Asif Sultan Tajik - note 43.1.2	N/A
Mr. Noriyuki Koga - note 43.1.2	N/A
Mr. Hasnain Moochhala - note 43.1.2	N/A
Mr. Ghias Uddin Khan - note 43.1.2	N/A
Mr. Aneeq Ahmed	N/A
Mr. Syed Ali Akbar	N/A
Mr. Abdul Qayoom Shaikh	N/A
Mr. Jahangir Waheed	N/A
Mr. Muhammad Imran Khalil	N/A
Mr. Salman Hafeez	N/A
Mr. Vijay Kumar	N/A
Mr. Syed Abbas Raza	N/A

essentials as well as resources development, infrastructural-related, financial and logistic businesses.

Based on the audited financial statement issued for the year ended March 31, 2018, MC has a reported consolidated net profit of \$ 5,759,000 and has consolidated assets of \$ 59,105,000 as at that date. The auditors have issued an unmodified opinion on the financial statements.

43.1.2 These denote elected directors of the Company.

Following are the name of associated companies and related parties with whom the Company had entered into transactions or had

nolding	Relationship
/ 0	Parent company
0	Associated company
	Common directorship
	Post employment benefits
	Post employment benefits
	Post employment benefits
	Director
	Key management personnel

43.1.1 Mitsubishi Corporation (MC) has its registered office in Tokyo, Japan. The name of its Chief Executive is Takehiko Kakiuchi. MC is engaged in trading and manufacturing of a wide range of products related to energy, metals, machinery, chemicals and living

43.2 Transactions with related parties, other than those which have been disclosed elsewhere in these financial statements, are as follows:

Nature of relationship	Nature of transactions	2018 Rupo	2017
Holding Company		Rupe	es
- Engro Corporation Limited	Mark-up on subordinated loan		284,937
	Reimbursement made	59,125	16,171
	Reimbursement received	6,552	4,059
	Intangible asset	45,341	.,
	Purchase of services	203,244	87,259
	Life insurance contribution	610	553
	Medical insurance contribution	229	174
	Sub-ordinated long-term loan repaid	-	3,000,000
Subsidiary Company			
- Engro Polymer Trading (Private) Limited	Short-term loan repaid	-	85,000
	Mark-up on short-term loan	-	1,232
Associated Company		0.110.5.10	
- Mitsubishi Corporation	Purchase of goods	3,113,548	2,009,095
	Sale of goods	397,953	251,955
Member of the Group		14.004	10.05(
- Engro Fertilizers Limited	Sale of goods	14,201	18,850
	Sales of utilities	91,571	99,033
	Purchase of services	11,550	1,158
	Use of operating assets	-	8,000
	Reimbursement received	2,112	
	Purchase of land	138,995	
	Reimbursement made	3,525	12,820
- Engro Vopak Terminal Limited	Purchase of services	1,210,771	1,139,282
	Reimbursement made	17,043	2,408
	Sale of goods	-	
	Reimbursement received	4,345	1,911
- Engro PowerGen Qadirpur Limited	Reimbursement received	-	3,428
	Reimbursement made	105	6,006
- Engro Digital Limited	Reimbursement received	-	88
- Engro Energy Limited	Reimbursement received	4,028	
	Sales of office	-	83,469
- Engro Foods Limited	Sale of goods	-	6,300
	Reimbursement received	-	
	Reimbursement made	-	1,549
	Use of operating assets	-	
- Engro Elengy Terminal Limited	Reimbursement received	126	

# (Amounts in thousand)

o Foundation n Engro Coal Mining Company Limited seas Investors Chamber Commerce & Industries	Donation Reimbursement received Reimbursement made Annual subscription	5,253 - -	-
seas Investors Chamber	Reimbursement made	-	-
			2
		-	763
related party			
abian Sea Country Club	Purchase of services	-	134
ors' fee			
ctors	Fee Repayment of advance	1,250 -	1,350 -
bution to staff ement benefits	Managed and operated by the Holding Company		
	- Provident fund	65,134	60,194
	- Gratuity fund - Pension fund	52,230 3,285	44,956 3,115
anagement personnel	Managerial remuneration	106.046	86,491
	Retirement benefit funds	16,385	13,468
	Bonus	81,276	66,517
	Other benefits	23,439	18,720
he related party status of outstanding ba	alances as at December 31, 2018 is dis	closed in the respective no	tes.
ENERAL		2018	2017
umber of employees		Rupees -	
Total number of employees		455	439
Average number of employees		447	429
		ompany as at December 3	31, 2018 and
	ctors bution to staff ement benefits anagement personnel ne related party status of outstanding ba ENERAL umber of employees Total number of employees Average number of employees icluded herein are 385 (2017: 368) em	ors' fee       Fee         ctors       Fee         Repayment of advance         bution to staff       Managed and operated by the         ement benefits       Holding Company         - Provident fund       - Gratuity fund         - Gratuity fund       - Pension fund         anagement personnel       Managerial remuneration         Retirement benefits       Other benefits         he related party status of outstanding balances as at December 31, 2018 is dis         ENERAL       umber of employees         Total number of employees       Yerage number of employees	ors' fee ctors       Fee Repayment of advance       1,250 Repayment of advance         bution to staff ement benefits       Managed and operated by the Holding Company       -         - Provident fund       65,134         - Gratuity fund       52,230         - Pension fund       3,285         anagement personnel       Managerial remuneration Retirement benefit funds       16,885 Bonus         anagement personnel       Managerial remuneration Retirement benefits       16,885 Bonus         bonus       81,276 Other benefits       23,439         The related party status of outstanding balances as at December 31, 2018 is disclosed in the respective no       Rupees -         ENERAL       2018 Mumber of employees       Rupees -         Total number of employees       447       2018         Average number of employees       447       2447

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44.2	Production capacity		Designed Annual Capacity		tual uction	Remarks
		2018	2017	2018	2017	
			——— Kilo t	ions ———		
	PVC	195	178	202	187	Production
	EDC	127	127	107	107	planned as per market demand
	Caustic soda	106	106	105	105	and in house
	VCM	204	204	195	180	consumption needs
			——— Mega	Watts ——		
	Power	66	66	48	48	

#### NON-ADJUSTING EVENT AFTER THE REPORTING PERIOD 45.

The Board of Directors in its meeting held on January 31, 2019 has proposed a final cash dividend of 0.30 (2017: Rs. 0.80) per share in addition to an interim cash dividend already paid at Rs. 0.80 (2017: Rs. 0.45) per share for the year ended December 31, 2018. This appropriation will be approved by the members at the Annual General Meeting to be held on April 1, 2019.

#### 46. **CORRESPONDING FIGURES**

Corresponding figures have been rearranged and reclassified for better presentation, wherever considered necessary, the effects of which are not material.

#### 47. DATE OF AUTHORIZATION FOR ISSUE

These financial statements were authorized for issue on January 31, 2019 by the Board of Directors of the Company.

Imran Anwer President & Chief Executive



Chief Financial Officer



Feroz Rizvi Director

# consolidated financial statements

# A·F·FERGUSON&CO.

# **pwc** independent auditor's report

#### To the members of Engro Polymer and Chemicals Limited Report on the Audit of the Consolidated Financial Statements

# Opinion

We have audited the annexed consolidated financial statements of **Engro Polymer and Chemicals Limited** and it subsidiaries (the Group), which comprise the consolidated statement of financial position as at **December 31, 2018**, and the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity, the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion, consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at December 31, 2018, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with the accounting and reporting standards as applicable in Pakistan.

## **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards those further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' *Code of Ethics for Professional Accountants* as adopted by the Institute of the Chartered Accountants of Pakistan (the Code), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

#### Following are the key audit matters:

S.No.	Key audit matters	How the matter was addressed in our audit
1	<ul> <li>First time application of Fourth Schedule to the Companies Act, 2017</li> <li>(Refer note 3.1.2.2 to the consolidated financial statements)</li> <li>The Fourth Schedule to the Companies Act, 2017 became applicable to the Company for the first time for the preparation of annual consolidated financial statements.</li> <li>As a part of transition to the requirements, management performed an analysis to identify differences between the previous and current Fourth Schedules and as a result certain amendments relating to presentation and disclosures were made in the consolidated financial statements.</li> <li>In view of the various new disclosures prepared and presented in the financial statements, we considered this a key audit matter.</li> </ul>	<ul> <li>Our audit procedures included the following:</li> <li>reviewing and understanding the requirements of the Fourth Schedule to the Companies Act, 2017.</li> <li>considering the management's process to identify the additional disclosures required in the Company's annexed consolidated financial statements;</li> <li>obtaining relevant underlying supports for the additional disclosures and assessed their appropriateness for sufficient audit evidence; and</li> <li>verifying on a test basis the supporting evidence for the. additional disclosures and ensured appropriateness of the disclosures made.</li> </ul>

S.No.	Key	audit	matters
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# 2 Capitalization of Property, plant and equipment

(Refer note 5 to the consolidated financial statements)

During the year ended December 31,2018, the Company has incurred a significant amount of capital expenditure in respect of various expansion projects of the Company in order to enhance the production capacity.

The incurrence of capital expenditure involves the assessment of appropriateness of costs capitalised in this respect and the determination of costs that meet the criteria for capitalisation under the accounting and reporting standards.

As capital expenditure incurred during the year constitutes a significant amount and involves significan judgemental areas such as the capitalization of elements of eligible cost components as per applicable accounting and reporting standards, we considered this a key audit matter.

#### Provisions

3

(Refer note 23 to the consolidated financial statements

The Company maintains a provision in respect of Gas Infrastructure Development Cess (GIDC) of Rs. 4,121,435 thousand as at December 31, 2018 which denotes provision for GIDC on captive power plants prior to the promulgation of the GIDC Ordinance 2015 of Rs. 592,125 thousand and provision for both industries and captive power plant recorded subsequently. The Company has obtained ad-interim stay orders against the GIDC Act, 2015 from the Sindh High Court which has restrained Sui Southern Gas Company Limited (SSGCL) from charging and / or recovering the cess under the GIDC Act, 2015 till the final decision on this matter.

Furthermore, the Company has challenged the increase in tariff of natural gas sold to industries and captive power plants notified by Oil and Gas Regularity. Authority (OGRA) and has been granted an interim relief by the Sindh High Court through an order granted in its favour. As at December 31,2018, the provision for gas price increase amounts to Rs. 517,392 thousand.

The management believes that the provision recorded as at December 31, 2018 in respect of both GIDC and gas price increase represents the management's current best estimate of the amounts. Given the nature and significance of the amounts involved in the aforementioned case and the legal forum at which this matter is currently pending, the ultimate outcome and the resultant accounting in the financial statements is subject to the exercise of significant judgement which may change over time as new facts emerge and the legal case progresses. Therefore, we identified this as key audit matter.

	How the matter was addressed in our audit
)	Our audit procedures included the following:
l of	<ul> <li>Our audit procedures included the following:</li> <li>obtaining an understanding of the Company's process with respect to capital expenditure incurred and testing controls relevant to such process;</li> </ul>
	<ul> <li>testing the cost capitalized with the relevant underlying documentation;</li> </ul>
ו	<ul> <li>assessing the nature of capitalized costs to ensure whether assets capitalized meet the recognition criteria set out in IAS 16;</li> </ul>
b	<ul> <li>assessing the useful lives assigned by the management including testing the calculation of related depreciation;</li> </ul>
ant	<ul> <li>validating the existence of capitalized assets through physical verification on a sample basis; and</li> </ul>
le	<ul> <li>reviewing adequacy of the disclosures made by the Company with regard to applicable accounting and reporting standard.</li> </ul>
ts)	
6	Our procedures in respect of this matter included:
ce,	<ul> <li>obtaining an understanding of the background facts pertaining to provision recorded in respect of GIDC through meetings with the management and review of the minutes of the meetings of those charged with governance;</li> </ul>
h	<ul> <li>reading correspondence of the Company with the regulatory authorities and Company's external legal counsel;</li> </ul>
ity	<ul> <li>obtaining confirmation from external legal counsel in respect of the current developments in the case including their assessment of the potential outcome of the matter; and</li> </ul>
ed or d	- assessing the adequacy of provisioning based on the advice of the legal counsel and the appropriateness of related disclosures made in the consolidated financial statements in accordance with the accounting and reporting standards.
5	
e s I	
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s a	

S.No.	Key audit matters	How the matter was addressed in our audit	Responsibilities of Management and the
4	Taxation		Management is responsible for the prepa
			with accounting and reporting standards
	(Refer notes 16, 22, 24.1 and 32 to the		management determines is necessary to
	consolidated financial statements)		misstatement, whether due to fraud or error
	,	Our audit procedures included the following:	
	The Company has contingent liabilities in respect of		In preparing the consolidated financial st
	income tax and sales tax matters which are pending	- obtaining the corporate plan from the management	a going concern, disclosing, as applicabl
	adjudication before various legal and appellate forums.	duly approved by the Board of Directors of the	unless management either intends to liqui
		Company setting out the financial projections from	
	During the year ended December 31, 2018, the	the Company;	The Board of Directors is responsible for o
	Company has recouped minimum turnover tax		
	derecognized in prior years and has recognised a	- reviewing the reasonableness of management's	Auditor's Responsibilities for the Audit
	provision for super tax relating to tax years 2018 and	estimates of projected taxable income by performing	
	2019. The Company has also claimed a tax credit for	a retrospective review of projections used in the prior	Our objectives are to obtain reasonable
	investment under 65B of the Income Tax Ordinance,	year assessment and reviewing assumptions used for	from material misstatement, whether due t
	2001 amounting to Rs 233,831 during the year.	future projections;	assurance is a high level of assurance, bu
			Pakistan will always detect a material miss
	In addition to the above the Company holds a deferred	- checking that the unused tax losses and unused	material if, individually or in the aggregate
		tax credits are being utilized within the permitted	on the basis of these consolidated financi
	tax asset of Rs 1,438,243 on recoupable carry forward	period of offset based on projected taxable income	
	losses, minimum turnover taxes and alternative		As part of an audit in accordance with
	corporate tax. The recognition of deferred tax asset	contained in the approved corporate plan;	professional skepticism throughout the au
	is dependent on management's best estimate of		professional skepticism throughout the au
	availability of sufficient future taxable profits against	- obtaining and reviewing details of the pending	- Identify and encode the viels of metanic
	which carried forward losses and tax credits can	legal cases in respect of sales tax and income	Identify and asses the risks of materia
	be utilized. The future taxable profits are based on	taxes and discussing the same with the Company's	design and perform audit procedures
	approved corporate plan. This estimation involves	management and internal and external tax experts;	to provide a basis for our opinion. Th
	a degree of uncertainty and requires judgement in		one resulting from error, as fraud may
	relation to the future cash flows and also involves	- circularizing confirmations to the Company's external	internal control.
	assessment of timing of reversals of un-used tax losses	legal and tax counsels for their view on matters	
	and tax credits.	being handled by them and involving internal tax	Obtain an understanding of internal of
		professionals to assess management's conclusions	the circumstances, but not for the pur
	Due to significance of amounts involved, inherent	on contingent tax matters and evaluating the	
	uncertainties with respect to the outcome of any matters	consistency of such conclusions with the view of	Evaluate the appropriateness of acc
	pending at legal and appellate forums and the use of	management and external tax advisors engaged by	disclosures made by management.
	significant management judgement and estimates to	the Company; and	
	assess the same including related financial impacts, we		Conclude on the appropriateness of
	have considered this as a key audit matter.	- reviewing the adequacy of the disclosures made	evidence obtained, whether a materia
		by the Company with regard to the applicable	the Group's ability to continue as a go
		-, company managers to the applicable	attention in our auditor's report to the

accounting and reporting standards.

# Information Other than the Financial Statements and Auditors' Report Thereon

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated and unconsolidated financial statements and our auditors' reports thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# the Board of Directors for the Consolidated Financial Statements

eparation and fair presentation of the consolidated financial statements in accordance ds as applicable in Pakistan and Companies Act, 2017 and for such internal control as o enable the preparation of consolidated financial statements that are free from material rror.

statements, management is responsible for assessing the Group's ability to continue as able, matters related to going concern and using the going concern basis of accounting juidate the Group or to cease operations, or has no realistic alternative but to do so.

r overseeing the Group's financial reporting process.

# lit of the Consolidated Financial Statements

le assurance about whether the consolidated financial statements as a whole are free e to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable but is not a guarantee that an audit conducted in accordance with ISAs as applicable in sstatement when it exists. Misstatements can arise from fraud or error and are considered te, they could reasonably be expected to influence the economic decisions of users taken cial statements.

th ISAs as applicable in Pakistan, we exercise professional judgement and maintain audit. We also:

- report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the performance of the Group. We remain solely responsible for our audit opinion.

We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Board of Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

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erial misstatement of the consolidated financial statements, whether due to fraud or error, es responsive to those risks, and obtain audit evidence that is sufficient and appropriate The risk of not detecting a material misstatement resulting from fraud is higher than for ay involve collusion, forgery, intentional omissions, misrepresentations, or the override of

control relevant to the audit in order to design audit procedures that are appropriate in purpose of expressing an opinion on the effectiveness of the Group's internal control.

ccounting policies used and the reasonableness of accounting estimates and related

of management's use of the going concern basis of accounting and, based on the audit erial uncertainty exists related to events or conditions that may cast significant doubt on going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's

and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves

Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and

From the matters communicated with the Board of Directors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditors' report is Farrukh Rehman.

# engro polymer and chemicals limited consolidated statement of financial position

as at december 31, 2018

(Amounts in thousand)

#### **ASSETS**

#### **Non-Current Assets**

Property, plant and equipment Intangibles Long-term loans and advances Deferred tax asset

#### **Current Assets**

Stores, spares and loose tools Stock-in-trade Trade debts - considered good Loans, advances, deposits, prepayments and other receivables Income tax payments less provision Short-term investments Cash and bank balances

#### **TOTAL ASSETS**

### **EQUITY AND LIABILITIES**

#### Equity

Share capital Share premium Unappropriated profits

#### **Non-Current Liabilities**

Long-term borrowings Deferred tax

#### **Current Liabilities**

Service benefit obligations Trade and other payables Unclaimed dividend Unpaid dividend Accrued interest / mark-up Income tax provision less payments Provisions

#### **Contingencies and Commitments**

#### **TOTAL EQUITY AND LIABILITIES**

The annexed notes 1 to 46 form an integral part of these consolidated financial statements.





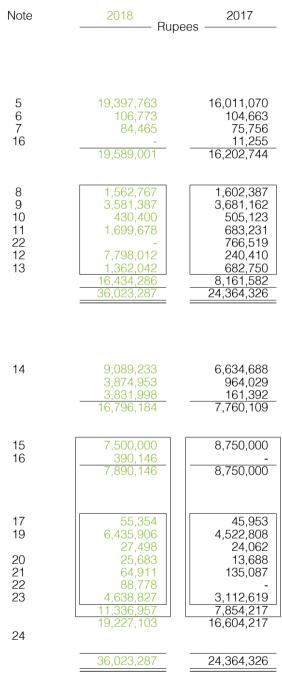
Imran Anwer President & Chief Executive

**Sved Abbas Raza** Chief Financial Officer

**Chartered Accountants** Karachi Dated: February 27, 2019 Engagement Partner: Farrukh Rehman

A. F. FERGUSON & CO., Chartered Accountants, a member firm of the the PwC network State Life Building No. 1-C, I.I. Chundrigar Road, P.O. Box 4716, Karachi-74000, Pakistan Tel: +92 (21) 32426682-6/32426711-5; Fax: +92 (21) 32415007/32427938/32424740; <www.pwc.com/pk>

■ KARACHI ■ LAHORE ■ ISLAMABAD



Feroz Rizvi

# engro polymer and chemicals limited consolidated statement of profit or loss account

for the year ended december 31, 2018

[Amounts in thousand except for earnings per share]	Note	2018 Rup	2017
Net revenue	25	35,271,635	27,730,736
Cost of sales	26	(26,535,620)	(21,665,326)
Gross profit		8,736,015	6,065,410
Distribution and marketing expenses	27	(1,374,967)	(1,328,024)
Administrative expenses	28	(668,900)	(584,163)
Other operating expenses	29	(872,090)	(355,985)
Other income	30	1,249,393	137,338
Operating profit		7,069,451	3,934,576
Finance costs	31	(606,148)	(819,775)
Profit for the year before taxation		6,463,303	3,114,801
Taxation	32	(1,533,132)	(1,061,785)
Profit for the year after taxation		4,930,171	2,053,016
			(Restated)
Earnings per share - basic and diluted	33	6.22	2.93

The annexed notes 1 to 46 form an integral part of these consolidated financial statements.

**Imran Anwer** President & Chief Executive

**Syed Abbas Raza** Chief Financial Officer

Feroz Rizvi Director

# engro polymer and chemicals limited consolidated statement of profit or loss and other comprehensive income

for the year ended december 31, 2018 (Amounts in thousand)

P	Profit for the year after taxation
С	Other comprehensive income:
It	ems that will not be reclassified to profit or loss
D	Deferred tax charge relating to revaluation of equity related items - share issuance cost
It	ems that may be reclassified subsequently to profit or loss
F	ledging reserve
	Loss arising during the year - net
	Reclassification adjustments for losses included in profit or loss
	Income tax relating to hedging reserve
C	Other comprehensive income for the year - net of tax
-	intal comprehensive income for the year

Total comprehensive income for the year

The annexed notes 1 to 46 form an integral part of these consolidated financial statements.

**Imran Anwer** President & Chief Executive

**Sved Abbas Raza** 



4,930,171 2,053,016

(1,651)



Chief Financial Officer

Feroz Rizv Director

# engro polymer and chemicals limited consolidated statement of changes in equity

for the year ended december 31, 2018

(Amounts in thousand)

			RESERVES		
		CAPITAL	REVEN		<b>エ</b>
	Share Capital	Share premium	Hedging reserve	Unappropriated profit / (accumulated losses)	Total
			— Rupees —		
Balance as at January 1, 2017	6,634,688	964,029	(1,475)	(1,593,063)	6,004,179
Total comprehensive income for the year					
Profit for the year ended December 31, 2017	-	-	-	2,053,016	2,053,016
Other comprehensive income for the year ended December 31, 2017	_	_	1,475		1,475
Transactions with owners	-	-	1,473	2,053,016	2,034,491
Interim dividend for the year ended				(200 501)	(000 501)
December 31, 2017 - Rs. 0.45 per share	-	-	-	(298,561)	(298,561)
Balance as at December 31, 2017	6,634,688	964,029	-	161,392	7,760,109
Total comprehensive income for the year					
Profit for the year ended December 31, 2018	-	-	-	4,930,171	4,930,171
Other comprehensive loss for the year ended December 31, 2018	_	_	_	(1,651)	(1,651)
Transactions with owners	-	-	-	4,928,520	4,928,520
Right shares issued during the year including share premium net of share issuance cost	2,454,545	2,910,924	-	-	5,365,469
Final dividend for the year ended December 31, 2017 - Rs. 0.80 per share	-	-	-	(530,775)	(530,775)
Interim dividend for the year ended December 31, 2018 - Rs. 0.80 per share	2,454,545			(727,139) (1,257,914)	(727,139) 4,107,555
Balance as at December 31, 2018	9,089,233	3,874,953	-	3,831,998	16,796,184

The annexed notes 1 to 46 form an integral part of these consolidated financial statements.

Imran Anwer President & Chief Executive



Syed Abbas Raza Chief Financial Officer

Feroz Rizvi Director

# engro polymer and chemicals limited consolidated statement of cash flows

for the year ended december 31, 2018

(Amounts in thousand)

# **CASH FLOWS FROM OPERATING ACTIVITIES**

Cash generated from operations Finance cost paid Long-term loans and advances Retirement benefits paid Income tax paid Net cash generated from operating activities

# **CASH FLOWS FROM INVESTING ACTIVITIES**

Purchases of:

- property, plant and equipment

- intangible assets

Proceeds from disposal of property, plant and equipment Income on short-term investments and bank deposits Net cash used in investing activities

# **CASH FLOWS FROM FINANCING ACTIVITIES**

Proceeds from long-term borrowings Repayments of long-term borrowings Issuance of right shares at premium Repayments of short-term borrowings Dividend payment

Net cash generated from / (used in) financing activities

Net increase / (decrease) in cash and cash equivalents

Cash and cash equivalents at beginning of the year

Cash and cash equivalents at end of the year

The annexed notes 1 to 46 form an integral part of these consolidated financial statements.

Imran Anwer

President & Chief Executive

Syed Abbas Raza

Annual Report 2018

Note	2018 	2017
	hapet	
36	10,357,258 (637,780) (8,709) (154,570) (278,088) 9,278,111	2,732,693 (606,772) (5,785) (104,226) (167,285) 1,848,625
	(4,241,635) (18,080) - 345,512 (3,914,203)	(1,066,480) (26,378) 9,412 49,186 (1,034,260)
	- (1,250,000) 5,365,469 - (1,242,483)	3,000,000 (3,416,903) - (300,000) (260,811)
	2,872,986	(977,714)
	8,236,894	(163,349)
	923,160	1,086,509
37	9,160,054	923,160

Syed Abbas Raza Chief Financial Officer

Feroz Rizvi Director

# engro polymer and chemicals limited consolidated notes to the financial statements

# for the year ended december 31, 2018

(Amounts in thousand)

- LEGAL STATUS AND OPERATIONS 1
- 1.1 The Group consists of Engro Polymer and Chemicals Limited and its wholly owned subsidiary company, Engro Polymer Trading (Private) Limited.

Engro Polymer and Chemicals Limited (the Company) was incorporated in Pakistan in 1997 under the now repealed Companies Ordinance, 1984. The Company is listed on the Pakistan Stock Exchange Limited.

- The Company is a subsidiary of Engro Corporation Limited (the Holding Company) which is a subsidiary of Dawood 1.2 Hercules Corporation Limited (the Ultimate Parent Company). The Company's principal activity is to manufacture, market and sell Poly Vinyl Chloride (PVC), Vinyl Chloride Monomer (VCM), Caustic soda and other related chemicals. The Company is also engaged in the supply of surplus power generated from its power plants to Engro Fertilizers Limited (a related party).
- 1.3 These financial statements denote the consolidated financial statements of the Company. Standalone financial statements of the Company and its subsidiary have been presented separately.
- The geographical location and addresses of all business units of the Company are as follows: 1.4

Business unit	Geographical location
Head office	12th Floor, Ocean Tower, G-3, Block 9, Clifton, Khayaban-e-Iqbal, Karachi
Manufacturing plant	EZ/I/P-II-I Eastern Zone, Port Bin Qasim Industrial Area, Karachi
Regional sales unit	1st Floor, 38 Z Block, Commercial Area, Phase III, DHA, Lahore

#### SUMMARY OF SIGNIFICANT TRANSACTIONS AND EVENTS 2.

Following is the summary of significant transactions and events that have affected the Company's financial position and performance during the year:

- In the year 2017, the Company undertook the reliability enhancement and debottlenecking of PVC plants to increase 2.1 annual capacity to 195,000 tons. The project became fully operational at the end of the year. As a result, the desired production level has been achieved during the year.
- EPCL has made an issuance of 245,454,525 right shares at a price of Rs. 22 to partially finance the expansion of the PVC 2.2 plant and VCM plant debottlenecking. Refer note 14.
- 2.3 The Company has incurred significant amount of capital expenditure in respect of various expansion projects. Refer note 5.4.2.
- The Company has made investments in term deposit receipts, treasury bills, Pakistan Investment Bonds and units of 2.4 mutual funds. Refer note 12.
- 2.5 The Company has recouped minimum turnover tax derecognized in prior years. Refer note 32.1.
- The Company has recognised provision for Super Tax relating to tax years 2018 and 2019. Refer note 32.3. 2.6
- 2.7 The Company has also recognised income in respect of insurance claim amounting to Rs. 841,790. Refer note 30.1.

(Amounts in thousand)

#### SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES З.

The significant accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated.

- 3.1 Basis of preparation
- 3.1.1 These consolidated financial statements have been prepared under the historical cost convention except that certain financial assets and financial liabilities (including derivative financial instruments) have been carried at fair value.
- 3.1.2 Statement of compliance
- 3.1.2.1 These consolidated financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards applicable in Pakistan comprise of:
  - notified under the Companies Act, 2017; and
  - Provision of and directives issued under the Companies Act, 2017.

Where provisions of and directives issued under the Companies Act, 2017 differ from the IFRSs, the provisions of and directives issued under the Companies Act, 2017 have been followed.

3.1.2.2 The Companies Act, 2017 (the Act) has also brought certain changes with regard to preparation and presentation of plant and equipment, change in nomenclature of primary statements, etc.

Further, the disclosure requirements contained in the fourth schedule to the Act have also been revised, resulting in the:

- elimination of duplicative disclosures with the IFRS disclosure requirements; and
- incorporation of significant additional disclosures.

Keeping in view of the above, the presentation of these consolidated financial statements has been realigned with the provisions contained in the Act.

- 3.1.3 The preparation of consolidated financial statements in conformity with the above requirements requires the use of assumptions and estimates are significant to the financial statements are disclosed in note 4.
- 3.1.4 Initial application of a standard, amendment or an interpretation to existing standards

# a) Standards, amendments to published standards and interpretations effective during the year

The following amendments to the published accounting and reporting standards are mandatory for the financial year beginning January 1, 2018 and are relevant to the Company:

provided.

- International Financial Reporting Standards (IFRSs) issued by the International Accounting Standards Board (IASB) as

financial statements of the Company. These changes also include change in respect of surplus on revaluation of property,

certain critical accounting estimates. It also requires the management to exercise its judgment in the process of applying the Company's accounting policies. The areas involving higher degree of judgment or complexity, or areas where

- IAS 7, 'Cash flow statements: Disclosure initiative' (effective for periods beginning on or after January 1, 2017). This amendment requires disclosure to explain changes in liabilities for which cash flows have been, or will be classified as financing activities in the statement of cash flows. The amendment only covers consolidated statement of financial position items for which cash flows are classified as financing activities. In case other items are included within the reconciliation, the changes in liabilities arising from financing activities will be identified separately. A reconciliation of the opening to closing balance is not specifically required but instead the information can be provided in other ways. In the first year of adoption, comparative information need not be

The other new standards, amendments to published accounting and reporting standards and interpretations that are mandatory for the financial year beginning on January 1, 2018 are considered not to be relevant or to have any significant effect on the Company's financial reporting and operations.

# b) Standards, amendments to published standards and interpretations that are not yet effective and have not been early adopted by the Company

The following new standards and amendments to published accounting and reporting standards are not effective for the financial year beginning on January 1, 2018 and have not been early adopted by the Company:

- IFRS 9, 'Financial instruments' (effective for periods beginning on or after July 1, 2018). IFRS 9 addresses the classification, measurement and recognition of financial assets and financial liabilities and replaces the guidance in IAS 39 "Financial Instruments: Recognition and Measurement" that relates to the classification and measurement of financial instruments. IFRS 9 retains but simplifies the mixed measurement model and establishes three primary measurement categories for financial assets: amortised cost, fair value through other comprehensive income (FVOCI) and fair value through profit or loss (EVPL). The basis of classification depends on the entity's business model and the contractual cash flow characteristics of the financial asset. Investments in equity instruments are required to be measured at fair value through profit or loss with the irrevocable option at inception to present changes in fair value in OCI not recycling. There is also a new expected credit losses model that replaces the incurred loss impairment model used in IAS 39. For financial liabilities, there were no changes to classification and measurement except for the recognition of changes in own credit risk in other comprehensive income, for liabilities designated at fair value through profit or loss. IFRS 9 relaxes the requirements for hedge effectiveness by replacing the bright line hedge effectiveness tests. It requires an economic relationship between the hedged item and hedging instrument and for the 'hedged ratio' to be the same as the one management actually uses for risk management purposes. The management is in the process of assessing the impact this standard will have on the consolidated financial statements of the Company.
- IFRS 15, 'Revenue from contracts with customers' (effective for periods beginning on or after July 1, 2018). This standard stipulates clarifications of the guidance on identifying performance obligations, accounting for License of intellectual property and the principal versus agent assessment (gross versus net revenue presentation). New and amended illustrative examples have been added for each of those areas of guidance. The IASB has also included additional practical expedients related to transition to the new revenue standard. Revenue is recognised when a customer obtains control of a good or service and thus has the ability to direct the use and obtain the benefits from the good or service. The standard replaces IAS 18 'Revenue' and IAS 11 'Construction contract's and related interpretations. The management is in the process of assessing the impact this standard will have on the consolidated financial statements of the Company.
- IFRS 16, 'Leases' (effective for periods beginning on or after January 1, 2019). This standard is yet to be notified by SECP. This standard replaces the current guidance in IAS 17 and is a far reaching change in accounting by lessees in particular. Under IAS 17, lessees were required to make a distinction between a finance lease (on consolidated statement of financial position) and an operating lease (off consolidated statement of financial position). IFRS 16 now requires lessees to recognize a lease liability reflecting future lease payments and a 'right-of-use asset' for virtually all lease contracts. The IASB has included an optional exemption for certain short-term leases and leases of low-value assets; however, this exemption can only be applied by lessees. For lessors, the accounting stays almost the same. However, as the IASB has updated the guidance on the definition of a lease (as well as the guidance on the combination and separation of contracts), lessors will also be affected by the new standard. At the very least, the new accounting model for lessees is expected to impact negotiations between lessors and lessees. Under IFRS 16, a contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. The management is in the process of assessing the impact this standard will have on the consolidated financial statements of the Company.

#### (Amounts in thousand)

There are number of other standards, amendments and interpretations to the published accounting and reporting standards that are not yet effective and have not been early adopted by the Company and, therefore, have not been presented here.

#### 3.2 **Property, plant and equipment**

Items of property, plant and equipment are stated at cost less accumulated depreciation and impairment, if any, except capital work-in-progress. Cost in relation to fixed assets signifies historical cost. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Capital work-in-progress is stated at historical cost less impairment, if any.

Depreciation on assets is charged to income using the straight line method to allocate their cost less the residual values over their estimated useful lives at rates given in note 5.1. Depreciation on additions is charged from the month in which the asset is available for use and no depreciation is charged in the month of disposal.

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repairs and maintenance costs are charged to income during the year in which these are incurred.

Assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount and the resulting impairment loss is recognized in income. The recoverable amount is the higher of fair value less expected selling expenses and value in use. Reversal of impairment is effected in the case of indications of a change in recoverable amount and is recognized in income, however, is restricted to the original cost of the asset. An impairment loss recognised in prior periods for an asset shall be reversed if, and only if, there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If this is the case, the carrying amount of the asset shall be increased to its recoverable amount. The increased carrying amount of an asset attributable to a reversal of an impairment loss shall not exceed the carrying amount that would have been determined (net of depreciation) had no impairment loss been recognised for the asset in prior years.

The gain or loss on disposal or retirement of an asset represented by the difference between the sale proceeds and the carrying amount of the asset is recognized as an income or expense in the period of disposal or retirement.

#### 3.3 Capital spares

Spare parts and servicing equipment are classified as property, plant and equipment rather than stores, spares and loose tools when they meet the definition of property, plant and equipment. Upon utilization, the capital spares and servicing equipment are depreciated over their useful life, or the remaining life of principal asset, whichever is lower.

#### 3.4 Intangible assets - computer software

Costs associated with developing and maintaining computer software programmes are recognized as an expense as incurred. Costs that are directly attributable to identifiable software and have probable economic benefits exceeding one year, are recognized as an intangible asset. Direct costs include the purchase cost of software and related overhead cost.

Expenditure, which enhances or extends the performance of computer software beyond its original specification and useful life is recognized as a capital improvement and added to the original cost of the software.

Computer software cost treated as intangible assets are amortized from the date the software is available for use on straight-line basis over a period of 5 to 10 years. The carrying amount of the intangible assets is reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized for the amount by which the assets carrying amount exceeds its recoverable amount and is charged in the statement of profit or loss. Reversal of impairment losses are also recognized in income, however, is restricted to the original cost of the asset.

#### 3.5 Investments in subsidiaries

Investments in subsidiaries are classified as long-term investments and are stated at cost net of provision for impairment, if any..

#### 3.6 **Financial instruments**

## 3.6.1 Financial assets

#### Classification

The Company classifies its financial assets in the following categories: 'at fair value through profit or loss', 'loans and receivables', 'held-to-maturity' and 'available-for-sale'. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

#### a) At fair value through profit or loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short-term. Derivatives are also categorized as held for trading unless they are designated as hedges. Assets in this category are classified as current assets if expected to be settled within 12 months; otherwise, these are classified as non-current.

#### b) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. These are included in current assets, except for maturities greater than 12 months after the reporting date, which are classified as non-current assets. The Company's loans and receivables comprise of 'trade debts', 'loans and deposits', 'other receivables' and 'cash and cash equivalents' in the consolidated statement of financial position.

# c) Held-to-maturity

Held-to-maturity financial assets are non-derivative financial assets with fixed or determinable payments and fixed maturity with a positive intention and ability to hold to maturity.

#### d) Available-for-sale

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories. These are included in non-current assets unless the investment matures or management intends to dispose off the financial assets within 12 months of the reporting date.

#### **Recognition and measurement**

Regular way purchases and sales of financial assets are recognized on the trade date – the date on which the Company commits to purchase or sell the asset. Financial assets are initially recognized at fair value plus transaction costs except for financial assets carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss. Financial assets are expensed in the consolidated statement of profit of loss. Financial assets are derecognized when the rights to receive cash flows from the investments have expired or have been transferred and the Company has transferred substantially all risks and rewards of ownership. Available-for-sale financial assets and financial assets at fair value through profit or loss are subsequently carried at fair value. Loans and receivables and held-to-maturity financial assets are carried at amortized cost using the effective interest method.

#### (Amounts in thousand)

Gains or losses arising from changes in the fair value of the 'financial assets at fair value through profit or loss' category are presented in the consolidated statement of profit or loss within 'other income / operating expenses' in the period in which these arise. Dividend income from financial assets at 'fair value through profit or loss' is recognized in the consolidated statement of profit of loss as part of 'other income' when the Company's right to receive payments is established. Gains or losses on sale of investments at 'fair value through profit or loss' are recognized in the consolidated statement of profit or loss as 'gains and losses from investment securities'.

When securities classified as available-for-sale are sold or impaired, the accumulated fair value adjustments recognized in the consolidated statement of profit or loss and other comprehensive income are included in the consolidated statement of profit or loss as 'gains and losses from investment securities'. Interest on available-for-sale securities calculated using the effective interest method is recognized in the consolidated statement of profit or loss as part of 'other income'. Dividends on available for sale equity instruments are recognized in the consolidated statement of profit or loss as part of 'other income' when the Company's right to receive payments is established.

The fair values of quoted investments are based on current bid prices. If the market for a financial asset is not active (and for unlisted securities), the Company establishes fair value by using valuation techniques. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, and option pricing models making maximum use of market inputs and relying as little as possible on entity-specific inputs.

The Company assesses at each reporting date whether there is objective evidence that a financial asset or a group of financial assets is impaired. In the case of equity securities classified as available-for-sale, a significant or prolonged decline in the fair value of the security below its cost is considered as an indicator that the securities are impaired. If any such evidence exists for available-for-sale financial assets, the cumulative loss fi measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognized in profit or loss is removed from equity and recognized in the consolidated statement of profit or loss. Impairment losses recognized in profit or loss.

#### 3.6.2 Financial liabilities

The Company recognises a financial liability in its consolidated statement of financial position when, and only when, it becomes party to the contractual provisions of the instrument. At initial recognition, the Company measures a financial liability at its fair value minus, in the case of a financial liability not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition or issue of the financial liability. Subsequently, financial liabilities are stated at amortised cost.

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expired. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in respective carrying amounts is recognized in the consolidated statement of profit or loss.

### 3.6.3 Offsetting of financial assets and liabilities

Financial assets and liabilities are offset and the net amount is reported in the consolidated statement of financial position if the Company has a legally enforceable right to offset the recognized amounts and intends either to settle on a net basis or to realize the asset and settle the liability simultaneously.

#### 3.7 Stores, spares and loose tools

These are valued at weighted average cost except for items in transit which are stated at invoice value plus other charges paid thereon till the reporting date. Provision is made for slow moving items older than ten years, and is recognized in the consolidated statement of profit or loss.

#### 3.8 Stock-in-trade

These are valued at the lower of cost and net realizable value. Cost in relation to raw materials represents the weighted average cost and in relation to finished goods and work-in-process represents weighted average cost comprising direct materials, labour and related manufacturing overheads.

Cost of stock-in-transit represents the invoice value plus other charges incurred thereon till the reporting date.

Net realizable value signifies the estimated selling price in the ordinary course of business less cost of completion and costs necessarily to be incurred in order to make the sales. Provision is made for slow moving stocks, where considered necessary.

#### 3.9 Trade debts and other receivables

Trade debts and other receivables are recognized initially at fair value and subsequently measured at amortized cost using the effective interest method, less provision for impairment. A provision for impairment is established when there is objective evidence that the Company will not be able to collect all amounts due according to the original terms of receivables. The amount of the provision is charged to income. Trade debts and other receivables considered irrecoverable are written-off.

Exchange gains and losses arising on translation in respect of trade debts and other receivables in foreign currency are added to the carrying amount of the respective receivables.

#### 3.10 Cash and cash equivalents

Cash and cash equivalents in the consolidated statement of cash flows include cash in hand and in transit, balance with banks and other short-term highly liquid investments with original maturities of three months or less and short-term finances. Short-term finances on the consolidated statement of financial position are shown as part of current liabilities.

#### 3.11 Share capital

Ordinary shares are classified as equity and recognized at their face value. Incremental costs, if any, directly attributable to the issue of new shares or options are recognized in equity as a deduction, net of tax, from the proceeds.

#### 3.12 Borrowings

Borrowings are recognized initially at fair value, net of transaction costs incurred, and are subsequently measured at amortized cost using the effective interest method.

Borrowings are classified as current liabilities unless the Company has an unconditional / contractual right to defer settlement of the liability for at least twelve months after the reporting date.

#### 3.13 Retirement and other service benefits

#### 3.13.1 Gratuity fund

The employees of the Company participate in a defined contributory gratuity fund (the Fund) operated and managed by Engro Corporation Limited - the Holding Company. As per the terms of the defined contribution plan, the Company contributes to the Fund at the rate of 8.33% of basic salary. Annual contribution by the Company is charged to the consolidated statement of profit or loss.

(Amounts in thousand)

#### 3.13.2 Provident fund

The employees of the Company participate in defined contributory provident fund (the Fund) operated and managed by Engro Corporation Limited - the Holding Company. Equal monthly contributions at the rate of 10% of the basic salary are made both by the Company and the employees to the Fund. Annual contribution by the Company is charged to the consolidated statement of profit or loss.

#### 3.13.3 Other benefits - Service Incentive Plan

Provision is made under a service incentive plan for certain category of experienced employees to continue in the Company's employment. The provision is made on the basis of management's estimates of incentives to be paid to employees on fulfillment of criteria given in the incentive plan.

#### 3.14 Trade and other payables

These are recognized initially at fair value and subsequently measured at amortized cost using the effective interest method. Exchange gains and losses arising on translation in respect of liabilities in foreign currency are added to the carrying amount of the respective liabilities.

#### 3.15 **Provisions**

Provisions are recognized when the Company has a present legal or constructive obligation as a result of past events, and it is probable that outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of obligation. Provisions are reviewed at each reporting date and adjusted to reflect current best estimate.

3.16 **Taxation** 

#### 3.16.1 Current

Provision for current taxation is based on the taxable income for the year, determined in accordance with the prevailing law for taxation on income, using prevailing tax rates. The charge for current tax also includes tax credits and adjustments, where considered necessary, for prior years determined during the year or otherwise considered necessary for such years.

#### 3.16.2 Deferred

Deferred income tax is provided using the liability method on all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. Deferred tax liabilities are generally recognized for all taxable temporary differences and deferred tax assets are recognized to the extent that it is probable that taxable profits will be available against which the deductible temporary differences, unused tax losses and tax credits can be utilized.

Deferred income tax is determined using tax rates that have been enacted or substantively enacted by the reporting date and are expected to apply when the related deferred income tax asset is realized or the deferred income tax liability is settled. Deferred tax is charged or credited in the consolidated statement of profit or loss except to the extent that it relates to the items recognized directly in equity, in which case it is recognized in equity.

#### 3.17 Foreign currency transactions and translation

These financial statements are presented in Pakistan Rupee, which is the Company's functional currency. Foreign currency transactions are translated into the functional currency using the exchange rate prevailing at the date of the transaction. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognized in the consolidated statement of profit or loss.

#### Derivative financial instruments and hedging activities 3 18

Derivatives are initially recognized at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. The method of recognizing the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. The Company designates certain derivatives as either:

- a) hedges of the fair value of recognized assets or liabilities or a firm commitment (fair value hedge); or
- b) hedges of a particular risk associated with a recognized asset or liability or a highly probable forecast transaction (cash flow hedge).

# Fair value hedge

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recorded in the statement of profit or loss, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk.

## Cash flow hedge

On an ongoing basis, the Company assesses whether each derivative continues to be highly effective in offsetting changes in the cash flows of hedged items. If and when a derivative is no longer expected to be highly effective, hedge accounting is discontinued.

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognized in the statement of profit or loss and other comprehensive income. The gain or loss relating to the ineffective portion is recognized immediately in the consolidated statement of profit or loss.

Amounts accumulated in the consolidated statement of profit or loss and other comprehensive income are reclassified to the consolidated statement of profit or loss in the periods when the hedged item affects consolidated statement of profit or loss i.e. when the transaction occurs. The gain or loss relating to the effective portion of interest rate swaps hedging variable rate borrowings is recognized in the consolidated statement of profit or loss or the cost of the related asset for which the borrowing is being utilized. However, when the forecast transaction that is hedged results in the recognition of a non-financial asset (e.g. stock-in-trade or property, plant and equipment) the gains and losses previously deferred in equity are transferred from equity and included in the initial measurement of the cost of the asset. The deferred amounts are ultimately recognized in cost of sales in case of stock-in-trade or in depreciation in case of property, plant and equipment.

When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in equity at that time remains in equity and is recognized when the forecast transaction is ultimately recognized in the consolidated statement of profit or loss or the cost of the related non-financial asset (e.g. stock-in-trade or property, plant and equipment) as applicable. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in equity is immediately transferred to the consolidated statement of profit or loss.

Movements on the hedging reserve are shown in consolidated statement of profit or loss and other comprehensive income. The full fair value of a hedging derivative is classified as a non-current asset or liability when the remaining maturity of hedged item is more than 12 months and as a current asset or liability when the remaining maturity of the hedged item is less than 12 months. Trading derivatives are classified as a current asset or liability.

(Amounts in thousand)

#### 3.19 **Revenue recognition**

Revenue is recognized to the extent it is probable that the economic benefits will flow to the Company and the amount of revenue can be measured reliably. Revenue is measured at the fair value of the consideration received or receivable and is recognized on the following basis:

- sales are recognized when the product is dispatched to customers;
- revenue from the supply of electricity is recognized based on the output delivered;
- dividend income is recognized when the Company's right to receive the payment is established; and
- return on deposits is recognized on accrual basis using the effective interest method

#### 3.20 Borrowing costs

Borrowing costs are recognized as an expense in the period in which these are incurred except where such costs are directly attributable to the acquisition, construction or production of a qualifying asset, in which case, such costs are capitalized as part of the cost of that asset. Borrowing costs include exchange differences arising from foreign currency borrowings to the extent these are regarded as an adjustment to borrowing costs.

#### 3.21 Earnings per share

#### i) Basic earnings per share

Basic earnings per share is calculated by dividing the profit attributable to owners of the Company, (excluding any costs of servicing equity other than ordinary shares) by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the year and excluding treasury shares.

#### ii) Diluted earnings per share

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account the after income tax effect of interest and other financing costs associated with dilutive potential ordinary shares and the weighted average number of additional ordinary shares that would have been outstanding assuming the conversion of all dilutive potential ordinary shares.

#### 3.22 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decisionmaker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Board of Directors of the Company that makes strategic decisions.

# 3.23 **Dividend and appropriation to reserves**

Dividend and appropriation to reserves are recognized in the financial statements in the period in which these are approved.

#### CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS 4

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The Company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. Estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are as follows:

#### 5.1 **Operating assets**

	Leasehold land	Building on leasehold	Plant and machinery		Pipel	nes		Furniture, fixtures and		
		land (note 5.1.1)		Water	VCM	Ethylene	Gas	equipment	Vehicles	Total
As at January 1, 2017					Rup	ees ———				
Cost	194,127	504,781	23,384,988	398,968	26,122	50,315	33,849	232,636	46,349	24,872,135
Accumulated depreciation	(44,821)	(161,888)	(8,964,343)	(205,634)	(22,387)	(17,822)	(14,198)	(162,496)	(32,884)	(9,626,473)
Net book value	149,306	342,893	14,420,645	193,334	3,735	32,493	19,651	70,140	13,465	15,245,662
Year ended December 31, 2017										
Opening net book value	149,306	342,893	14,420,645	193,334	3,735	32,493	19,651	70,140	13,465	15,245,662
Additions - note 5.4	-	91,707	674,554	-	-	-	-	30,283	45,507	842,051
Disposals - note 5.3										
Cost	-	(48,455)	-	-	-	-	-	(103)	(15,273)	(63,831)
Accumulated depreciation	-	27,675	_	_	-	-	-	98	11,776	39,549
	-	(20,780)	-	-	-	-	-	(5)	(3,497)	(24,282)
Impairment / write offs										
Cost	-	(164,788)	-	-	-	-	-	(582)	-	(165,370)
Accumulated depreciation	-	56,934	-	-	-	-	-	506	-	57,440
	-	(107,854)	-	-	-	-	-	(76)	-	(107,930)
Depreciation charge - note 5.2	(3,934)	(18,960)	(857,239)	(19,970)	(1,317)	(1,630)	(2,414)	(21,391)	(4,710)	(931,565)
Net book value	145,372	287,006	14,237,960	173,364	2,418	30,863	17,237	78,951	50,765	15,023,936
As at January 1, 2018										
Cost	194,127	383,245	24,059,542	398,968	26,122	50,315	33,849	262,234	76,583	25,484,985
Accumulated depreciation	(48,755)	(96,239)	(9,821,582)	(225,604)	(23,704)	(19,452)	(16,612)	(183,283)	(25,818)	(10,461,049)
Net book value	145,372	287,006	14,237,960	173,364	2,418	30,863	17,237	78,951	50,765	15,023,936
Year ended December 31, 2018										
Opening net book value	145,372	287,006	14,237,960	173,364	2,418	30,863	17,237	78,951	50,765	15,023,936
Additions - note 5.4	-	4,926	2,338,554	-	-	-	-	51,377	19,053	2,413,910
Reversal of impairment / write back										
Cost	-	164,788	-	-	-	-	-	-	-	164,788
Accumulated depreciation	-	(61,123)	-	-	-	-	-	_	-	(61,123)
		103,665								103,665
Depreciation charge - note 5.2	(3,931)	(11,996)	(879,702)	(19,969)	(1,317)	(2,414)	(1,630)	(28,126)	(9,522)	(958,607)
Net book value	141,441	383,601	15,696,812	153,395	1,101	28,449	15,607	102,202	60,296	16,582,904
As at December 31, 2018										
Cost	194,127	552,959	26,398,096	398,968	26,122	50,315	33,849	313,611	95,636	28,063,683
Accumulated depreciation	(52,686)	(169,358)	(10,701,284)	(245,573)	(25,021)	(21,866)	(18,242)	(211,409)	(35,340)	(11,480,779)
Net book value	141,441	383,601	15,696,812	153,395	1,101	28,449	15,607	102,202	60,296	16,582,904
Annual rate of depreciation (%)	2 to 2.14	2.5 to 10	2.5 to 25	5	5	5	5	<u>5 to 33</u>	5 to 25	

## (Amounts in thousand)

#### 4.1 Useful lives, depreciation / amortisation methods and residual values of property, plant and equipment and intangible assets

The Company reviews appropriateness of the useful life and residual value, where applicable, used in the calculation of depreciation / amortization of operating fixed assets and intangible assets on an annual basis. Further, where applicable, an estimate of recoverable amount of assets is made for possible impairment on an annual basis.

#### 4.2 **Provision for slow-moving stores and spares**

The Company regularly reviews the provision for slow moving stores and spares older than 10 years to assess the consumption of stores and spares, thereby ensuring that items meeting the criteria of 10 years are provided for.

#### 4.3 **Provision for stock-in-trade**

The Company regularly reviews the net realizable value of stock-in-trade to assess any diminution in the respective carrying values. Net realizable value is determined with reference to estimated selling price less estimated expenditure to make the sales.

### 4.4 **Provision for trade debts**

An estimate of the collectible amount of trade debts is made when collection of the full amount is no longer probable. For individually significant amounts, this estimation is performed on an individual basis. Any difference between the amounts actually collected in future periods and the amounts expected is recognized in the consolidated statement profit or loss and other comprehensive income.

#### 4.5 Income taxes

In making the estimates for current income taxes payable by the Company, the management looks at the applicable law and the decisions of appellate authorities on certain issues in the past.

#### 4.6 **Deferred tax asset**

In assessing the recognition of the deferred tax assets, management considers whether it is probable that some portion or all of the deferred tax assets will be realized. The ultimate realization of the deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences, become deductible. Management considers the scheduled reversal of deferred applies tax liabilities, projects future taxable income and tax planning strategies in making this assessment. The amount of deferred tax assets considered realizable, however, could change in the near term if future estimates of projected taxable income during the carry forward period are revised.

#### 5. **PROPERTY, PLANT AND EQUIPMENT**

	2018	2017	
	Rupees		
Operating assets, at net book value - note 5.1	16,582,904	15,023,936	
Capital work-in-progress - note 5.4	2,751,067	923,342	
Capital spares	63,792	63,792	
	19,397,763	16,011,070	
	19,097,700	10,011,070	

5.1.1 In 2017, an administrative building situated at Port Qasim in connection with the expansion projects of the Company was planned to be demolished and, accordingly, an impairment loss against this building of Rs. 107,854 was recorded . However, during the current year the Company entered into an agreement with Engro Fertilizers Limited for pruchase of land as stated in note 5.4.1 which it intends to use for its PVC expansion projects in addition to other activities Therefore, as at December 31, 2018 a reversal of impairment loss has been recorded in respect of the asset which represents the carrying value of the buildings as at that date had there been no impairment.

		2018	2017
5.2	Depreciation charge has been allocated as follows:	Rupees	
	Cost of sales - note 26	936,673	918,304
	Distribution and marketing expenses - note 27	3,831	3,224
	Administrative expenses - note 28	18,103	10,037
		958,607	931,565

#### The details of immovable fixed assets (i.e. land and buildings) are as follows: 5.3

Description of assets	Address	Total area of land (square yards)
- Leasehold land	EZ/I/P-II-I Eastern Zone, Bin Qasim, Karachi	299,714
- Production facilities	EZ/I/P-II-I Eastern Zone, Bin Qasim, Karachi	15,794
- Storage facilities	EZ/I/P-II-I Eastern Zone, Bin Qasim, Karachi	10,705
- Administration facilities	EZ/I/P-II-I Eastern Zone, Bin Qasim, Karachi	2,908

**Capital work-in-progress** 5.4

ouplut work in progress	Leasehold land (note 5.4.1)	Building on leasehold land	Plant and machinery (note 5.4.2)	Furniture, fixtures and equipments	Advances for vehicles and software	Total
			Rupe	ees ———		
Year ended December 31, 2017						
Balance as at January 1, 2017	-	9,655	654,647	4,596	10,408	679,306
Additions during the year	-	82,052	917,193	38,956	74,264	1,112,465
Transferred to: - Operating assets - note 5.1 - Intangible assets note - 6	-	(91,707)	(674,554)	(30,283) -	(45,507) (26,378)	(842,051) (26,378)
Balance as at December 31, 2017	-	-	897,286	13,269	12,787	923,342
Year ended December 31, 2018						
Balance as at January 1, 2018	-	-	897,286	13,269	12,787	923,342
Additions during the year	236,695	7,041	3,847,362	49,911	118,706	4,259,715
Transferred to: - Operating assets - note 5.1 - Intangible assets note - 6	I	(4,926)	(2,338,554)	(51,377) -	(19,053) (18,080)	(2,413,910) (18,080)
Balance as at December 31, 2018	236,695	2,115	2,406,094	11,803	94,360	2,751,067

(Amounts in thousand)

- 5.4.1 This represents ancillary cost in relation to the purchase of land (measuring 60 acres) from Engro Fertilizers Limited (EFL) physical possession of the land will be handed over to the Company.
- 5.4.2 Addition in plant and machinery represents cost partially incurred in respect of PVC III and VCM debottlenecking, debottlenecking of sodium hypochlorite, membrane replacement of caustic soda plant and other efficiency and reliability project.

#### 6. **INTANGIBLES - Computer software**

#### Net carrying value

Balance at beginning of the year Add: Additions at cost - note 5.4 Less: Amortisation charge for the year - note 28

Balance at the end of the year

# **Gross carrying value**

Cost Less: Accumulated amortisation

Net book value

6.1 The cost is being amortized over a period of 5 to 10 years

#### 7. LONG TERM LOANS AND ADVANCES - Considered good

Executives - notes 7.1, 7.2,7.4 and 7.7 Less: Current portion shown under current assets - note 1

Employees - notes 7.3 and 7.7 Less: Current portion shown under current assets - note 1

7.1 Reconciliation of the carrying amount of loans and advance

> Balance at beginning of the year Add: Disbursements Less: Repayments / amortizations Balance at end of the year

pursuant to an agreement entered into between the Company and EFL on February 23, 2018. The legal formalities in respect of the transfer of land from EFL to the Company are expected to be finalized in early 2019 subsequent to which

_	2018 Rupee	2017
	Парес	
	104,663	90,855
	18,080	26,378
	(15,970)	(12,570)
	(15,970)	(12,570)
-	106,773	104,663
-		
	220,487	202,407
	(113,714)	(97,744)
	(110,714)	(37,744)
-	106,773	104,663
-		
S.		
	2018	2017
	Rupe	es ———
	125,871	112,359
11	(41,406)	(36,603)
	84,465	75,756
	21	_
11	(21)	-
		-
	84,465	75,756
ices to executives is as follo	WS:	

112,359	101,029
66,893	70,769
(53,381)	(59,439)
125,871	112,359

- 7.2 These include interest free loans and advances to executives for house rent, vehicles, home appliances and investments given in accordance with the terms of employment. Loans for house rent are repayable in 12 to 18 equal monthly installments and investment are repayable in lump sum amount after 36 months. Loans for home appliances are repayable in 5 equal annual installments. Advances for vehicles are charged to statement of profit or loss over a period of 4 years.
- 7.3 These include interest free loans to employees for home appliances and investments, given in accordance with the terms of employment. Loans are repayable in accordance with the terms stated in note 7.2.
- The maximum aggregate amount due from the executives at the end of any month during the year was Rs. 130,578 (2017: 7.4 Rs. 120,429). These are secured by way of promissory notes.
- 7.5 Under the Company's Act, the definition of 'executives' has been revised. As a result, comparative figures have been restated to reflect the said change.
- 7.6 Maximum aggregate amount due from related parties at any time during the year with respect to month end balance is as follows: 2018 2017

	2010	2017
	Rupees	
	Парсез	
Mr. Aneeq Ahmed	2,212	1,995
Mr. Abdul Qayoom Sheikh	935	1,602
Mr. Jahangir Waheed	4,841	6,143
Mr. Vijay Kumar	2,665	2,393
Mr. Muhammad Imran Khalil	-	1,424
Mr. Salman Hafeez	590	-

The carrying values of these financial assets are neither past due nor impaired. The credit quality of these financial assets 7.7 can be assessed with reference to no material defaults in recent history.

7.8 The Company does not have any loans or advances placed under any arrangements permissible under Shariah.

		2018	2017
8.	STORES, SPARES AND LOOSE TOOLS	Rupees	
	Consumable stores and spares - note 8.1	1,886,897	1,880,330
	Less: Provision for slow moving stores and spares - note 8.2	324,130	277,943
		1,562,767	1,602,387

#### This includes goods in transit amounting to Rs. 135,955 (2017: Rs. 248,659). 8.1

8.2	The movement in the provision for slow moving stores and spares is as follows:	2018 Rupee	2017 es
	Balance at beginning of the year	277,943	61,326
	Add: Recognized during the year - notes 8.3 and 26	74,400	241,117
	Less:		
	- Reversal during the year note 26	(26,194)	(24,500)
	- Write-offs during the year	(2,019)	-
	Balance at end of the year	324,130	277,943

This pertains to a specific provision relating to slow moving stores and spares of the Company. 8.3

(Amounts in thousand)

#### 9. STOCK-IN-TRADE

Raw and packing materials - notes 9.1 and 9.2 Work-in-process Finished goods - own manufactured product - notes 9.1 a

- This includes stock held at storage facilities of the followin 9.1
  - Engro Vopak Terminal Limited, a related party
  - Fatima Fertilizer Company Limited
  - Al-Rahim Trading Company (Private) Limited
  - Al-Hamd Traders

9.2	This includes goods in t	ransit amounting to Rs. 794,005 (2
-----	--------------------------	------------------------------------

9.3

#### 10. **TRADE DEBTS - considered good**

Related parties - note 10.1 Others Secured - note 10.2 Unsecured

Considered doubtful - note 10.3

Less: Provision for doubtful debts - note 10.3

Due from related parties comprise of: 10.1

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Upto 1 month		2 to 6 r	nonths
2018	2017	2018	201

	Engro Fertilizers Limited		18,978	
10.1.1	The maximum aggregate (2017: Rs. 119,069).	amount due	from the re	elated pa
10.2	These debts are secured	by way of ba	ink guarante	ees and l

	2018 Rupe	2017 es
	2,439,712	2,440,340
	15,856	28,846
and 9.3	1,125,819	1,211,976
	3,581,387	3,681,162
ing parties:	2018 Rupe	2017
	554,035	1,251,591
	2,500	647
		21,700
	1,168	2,742
	557,703	1,276,680

2017: Rs. 242,561)

This includes carrying value of Poly Vinyl Chloride resin, net of realizable value reduction of Rs. nil (2017: Rs. 25,453).

		2018	NIDOOC	2017
	_	r	lupees	
		-		119,069
		270,867		287,211
		159,533		98,843
		430,400		386,054
	_	9,010	_	9,628
		439,410		514,751
		9,010		9,628
	_	430,400		505,123
S	More than	6 months		Total
17	2018	2017	2018	2017
— Rup	bees ——			

-	38,372	-	61,719	-	119,069

arty at the end of any month during the year was Rs. 211,301

These debts are secured by way of bank guarantees and letters of credit from customers.

		2018	2017
10.3	The movement in provision during the year is as follows:	Rupees -	
	Balance at beginning of the year	9,628	-
	Add: Provisions made during the year - note 27 Less: Reversal of provision during the year - note 27	(618)	9,628 -
	Balance at end of the year	9,010	9,628
11.	LOANS, ADVANCES, DEPOSITS, PREPAYMENTS AND OTHER RECEIVABLES	2018	2017
	Considered good Current portion of long term-loans and advances - note 7 - executive - employees	41,406 	36,603 
	Advances to employees - note 11.1 Advances to suppliers and others - note 11.2 Deposits Prepayments Receivable from Government of Pakistan	8,019 629,836 128,661 110,233	756 27,884 24,897 82,981
	- Sales tax and Federal excise duty refundable - Octroi / duty claims	156,869 152 157,021	417,439 152 417,591
	Due from related parties - note 11.3 - Engro Vopak Terminal Limited - Engro Foods Limited - Engro Energy Limited	385 5 331	215 5 86,724
	<ul> <li>Engro Elengy Terminal Private Limited</li> <li>Engro Digital Limited</li> <li>Engro Corporation Limited</li> <li>Engro Fertilizers Limited - note 11.4</li> <li>Engro Powergen Qadirpur Limited</li> </ul>	2,007 1,590 118,613 9	126 2,007 2,677 - 9
	Insurance receivable - note 30.1 Accrued mark-up Other receivables	122,940 483,131 13,568 4,842 1,699,678	91,763 - 60 696 683,231
	<b>Considered doubtful</b> Custom duty claims refundable - note 11.5 Less: Provision for impairment - notes 11.5 and 11.7	18,043 (18,043)	18,043 (18,043)
	Special Excise Duty (SED) refundable - note 11.6 Less: Provision for impairment - notes 11.6 and 11.7	36,687 (36,687)	36,687 (36,687) -
		1,699,678	683,231

# (Amounts in thousand)

- Mr. Abdul Qayyom Shaikh - note - Mr. Jahangir Waheed - note 11.1.2

- 11.1.1 The advances given to the parties are in accordance with the terms of employment.
- are incurred.

	services in the normal course of busines			balances	-	rency	
	Name of the Company	_ Jurisdiction		Foreign		Equivalent local	
	or undertaking			2018	2017	2018	2017
	Alfa Laval Middle East Limited	Middle East	EUR	93	-	14,030	-
	INEOS Technologies	Europe	EUR	186	-	25,261	-
	Oval Corporation	Japn	USD	112	-	15,511	-
	Bertrams Chemicals Plant Limited	Europe	EUR	682	-	106,581	-
	Wolong Electric Nanyang Explosion	China	USD	142	-	19,687	-
	China Tianchen Engineering	China	CNY	77,525	-	349,694	-
	China Tianchen Engineering	China	USD	132	-	21,008	-
	Xian Lynsn Electric Limited	China	CNY	251	-	5,076	-
11.3	Details of amounts due from related parti	es:					
				Agei	ng 2018		
		Maximum	Upt	0	2 To 6	More than	
	Name of the related parties	balance	1 Moi		Months	6 months	Total
		outsanding	1 110		montilo	e montile	
	Engro Powergen Qadirpur Limited	9	-		-	9	9
	Engro Foods Limited	5	-		-	5	5
	Engro Fertilizers Limited	118,613	117,615		-	998	118,613
	Engro Energy Limited	331	-		-	331	331
	Engro Vopak Terminal Limited	385	170		-	215	385
	Engro Digital Limited	2,007	-		-	2,007	2,007
	Engro Corporation Limited	1,590	76		401	1,113	1,590
		122,940	117,861		401	4,678	122,940
				Agei	ng 2017		
		Maximum	Upt	•	2 To 6	More than	
	Name of the related parties	balance	1 Moi		Months	6 months	Total
		outsanding			WOITIN	omontino	
	Engro Powergen Qadirpur Limited	9	-		-	9	9
	Engro Foods Limited	5	-		-	5	5
	Engro Elengy Terminal Private Limited	126	-		-	126	126
	Engro Energy Limited	86,724	86,724		-	-	86,724
	Engro Vopak Terminal Limited	215	-		-	215	215
		0.007			0.007		0.007
	Engro Digital Limited	2,007	-		2,007	-	2,007
	Engro Digital Limited Engro Corporation Limited	2,007 2,677	-		2,007 2,677	-	2,007 2,677

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11.1 Maximum aggregate amount due from related parties at any time during the year with respect to month end balance is as follows:

2018	2017
Rupees	
2,000 540	216

11.1.2 The amount represents advances to an employee to meet business expenses and are settled as and when the expenses

11.2 The amount includes Rs. 615,305 (2017: Rs. 6,134) made to foreign vendors for the purpose of supply of goods and services in the normal course of business. Details of significant vendor balances are given below:

- 11.4 This includes Rs. 113,500 (2017: Rs nil) due from Engro Fertilizers Limited which will be adjusted against the purchase consideration of land (as referred to in note 5.4.1) once the legal formalities in respect of transfer of land has been finalised and the title to the property has been transferred in favour of the Company.
- 11.5 The Customs Appellate Tribunal, Karachi Bench, through its order dated October 31, 2011, disposed of the Company's appeal filed on April 11, 2008 against the order of Collector of Customs, Port Muhammad Bin Qasim, Karachi, for the refund of custom duty paid during the period June 16, 2006 to July 24, 2006 on imports of Vinyl Chloride Monomer (VCM). The Tribunal was informed that all the aforementioned VCM consignments were released after the issuance of SRO 565(1) / 2006 dated June 6, 2006 and the benefit of five percent duty reduction was also passed onto the customers. However, as the price of the Company's product was increased which is linked with international market, the Tribunal inadvertently presumed that the said benefit had not been transferred to the customers and passed an order against the Company.

The Company has filed an appeal with the High Court of Sindh against the aforesaid order of the Tribunal. However, the Company is maintaining full provision against the aforementioned custom duty refundable till such time that all available legal forums are exhausted.

- 11.6 During 2007, Special Excise Duty (SED) amounting to Rs. 91,616 was paid on import of certain fixed assets. Out of the total SED paid, an amount of Rs. 54,299 was adjusted through input claim in sales tax returns. Subsequently, the remaining amount of Rs. 36,687 could not be adjusted as the said duty was disallowed as adjustment from output tax under section 7 of Sales Tax Act, 1990. Therefore, the Company has fully provided the said amount. However, the Company is pursuing recovery of the remaining amount from the tax authorities based on the view that the SED can be recovered as it was paid prior to the change in the Sales Tax Act.
- 11.7 As at December 31, 2018, receivables aggregating to Rs. 54,730 (2017: Rs. 54,730) were deemed to be impaired and have been provided for in full. The remaining balances of loans, deposits, due from related parties and other receivables are neither past due nor impaired.

		2018 Rupees	2017
12.	SHORT-TERM INVESTMENTS		
	Held to maturity		
	Term Deposits Receipts	-	240,410
	Pakistan Investment Bonds - note 12.3	1,499,908	-
		1,499,908	240,410
	At fair value through profit or loss		
	Treasury bills - note 12.1	6,098,104	-
	Investment in units of mutual fund - note 12.2	200,000	-
		6,298,104	-

This carries interest at the rate of 10.20% per annum and has matured on January 3, 2019. 12.1

12.2 This denotes investments made in Meezan Rozana Amdani Fund.

This carries interest at the rate of 10.26% per annum and has matured on January 3, 2019. 12.3

#### (Amounts in thousand)

#### **CASH AND BANK BALANCES** 13.

Cash in hand

Cash at bank: - in current accounts - note 13.1 - in saving accounts - note 13.2

- 13.1 These include Rs.140,738 (2017: Rs. 31,783) held in foreign currency bank account.
- These carry mark-up at rates ranging between 2.40% and 8.00% per annum (2017: 2.40% and 5.75% per annum). 13.2

#### SHARE CAPITAL 14.

#### Authorized capital

1,250,000,000 (2017: 800,000,000) ordinary shares of Rs. 10 each

400,000,000 (2017: 400,000,000) preference shares of Rs. 10 each

#### Issued, subscribed and paid-up capital

908,923,333 (2017: 663,468,788) ordinary shares of Rs. 10 each, fully paid in cash - notes 14.1 and 14.2

14.1 Movement in issued, subscribed and paid-up capital

2018	2017	
Number of shares		
663,468,788	663,468,788	Opening shares outsanding
245,454,545		Rights share issued - note 14.2
908,923,333	663,468,788	

- premium of Rs. 12 per share.
- 14.3 As at December 31, 2018, Engro Corporation Limited (the Holding Company) and Mitsubishi Corporation (and associated denoting 56.19% (2017: 56.19%) and 11.01% (2017: 10.24%) of the share capital of the Company.
- 14.4 There is a shareholders' agreement between Engro Corporation Limited (ECL) and Mitsubishi Corporation (MC) which includes provisions in respect of board selection, voting rights, rights of first refusal.

240,410

7,798,012

2018 Dupooo	2017
392	1,140
220,206	60,606
1,141,444	621,004
1,361,650	681,610
1,362,042	682,750

2018 Puppos	2017		
nupees	Rupees		
12,500,000	8,000,000		
4,000,000	4,000,000		
9,089,233	6,634,688		
2018 Rupees	2017		
6,634,688	6,634,688		
2,454,545	-		
9,089,233	6,634,688		

14.2 During the year, the Company has issued 245,454,545 right shares at a price of Rs. 22 per share which includes a share

company) held 510,733,450 (2017:372,809,989) and 100,053,562 (2017:67,949,998) ordinary shares of Rs.10 each

#### LONG TERM BORROWINGS 15.

Mark-up rate per annum	Number	Commencing	———— Ru	ipees ———
		from		
months KIBOR + 0.8%	10 half yearly	July 1, 2019	1,500,000	1,500,000
months KIBOR + 0.8%	10 half yearly	July 1, 2019	1,500,000	1,500,000
months KIBOR + 0.8%	10 half yearly	June 28, 2019	750,000	750,000
months KIBOR + 0.8%	10 half yearly	June 28, 2019	-	1,250,000
months KIBOR + 0.8%	6 half yearly	June 28, 2019	1,000,000	1,000,000
months KIBOR + 0.4%	6 half yearly	June 30, 2020	750,000	750,000
months KIBOR + 0.4%	6 half yearly	June 26, 2020	2,000,000	2,000,000
			7,500,000	8,750,000
ilities			-	-
			7,500,000	8,750,000
	months KIBOR + 0.8% months KIBOR + 0.8% months KIBOR + 0.8% months KIBOR + 0.4%	months KIBOR + 0.8%10 half yearlymonths KIBOR + 0.8%10 half yearlymonths KIBOR + 0.8%6 half yearlymonths KIBOR + 0.4%6 half yearlymonths KIBOR + 0.4%6 half yearly	months KIBOR + 0.8%10 half yearlyJune 28, 2019months KIBOR + 0.8%10 half yearlyJune 28, 2019months KIBOR + 0.8%6 half yearlyJune 28, 2019months KIBOR + 0.4%6 half yearlyJune 30, 2020months KIBOR + 0.4%6 half yearlyJune 26, 2020	months KIBOR + 0.8%       10 half yearly       June 28, 2019       750,000         months KIBOR + 0.8%       10 half yearly       June 28, 2019       -         months KIBOR + 0.8%       6 half yearly       June 28, 2019       1,000,000         months KIBOR + 0.4%       6 half yearly       June 30, 2020       750,000         months KIBOR + 0.4%       6 half yearly       June 26, 2020       2,000,000         months KIBOR + 0.4%       6 half yearly       June 26, 2020       2,000,000         ilities

15.1 During the year, the Company upgraded all the charges on the financing facilities to joint pari passu charge over all the present and future moveable fixed assets (excluding land and building) of the Company.

15.2 Following are the changes in the long-term borrowings (i.e. for which cash flows have been classified as financing activities in the statement of cash flow):

	2018	2017
	Rupee	es ———
Balance as at January 1	8,750,000	9,166,903
Disbursements during the year	-	3,000,000
Amortization of transaction cost	-	-
Repayments made during the year	(1,250,000)	(3,416,903)
Balance as at December 31	7,500,000	8,750,000

15.3 In order to finance the PVC expansion, VCM debottlenecking projects and other capital projects, the Company has entered into an Ijarah Agreement with International Finance Corporation (IFC). Under the agreement, the Company has obtained a facility of US \$ 35 million repayable in five year including a grace period of two years. No draw downs have been made as at year end.

15.4 Subsequent to the year ended December 31, 2018, the Company has reprofiled its debt structure through issuance of Sukuk bonds of Rs. 8,750,000. These carry a quarterly rental rate of 3 months KIBOR+ 0.9% and are repayable over a period of 7.5 years with the first payment commencing in June 2024.

#### (Amounts in thousand)

#### **DEFERRED TAXATION - NET** 16.

Credit balances arising due to: - accelerated tax depreciation

Debit balances arising due to:

- recoupable carried forward tax losses note 16.1
- recoupable minimum turnover tax note 16.2
- recoupable alternative corporate tax
- unpaid liabilities
- provision for Gas Infrastructure Development Cess and Special Excise Duty
- provision for net realizable value of stock-in-trade
- provision for slow moving stores and spares
- provision bad debts
- share issuance cost, net to equity
- 16.1 December 31, 2018 amount to Rs. 1.539.979 (2017; Rs. 4.810.730).
- the Company has recognized deferred tax asset on recoupable minimum turnover tax.

#### 17. SERVICE BENEFIT OBLIGATIONS

Service incentive plan - note 17.1

17.1 This represents provision for annual employment benefits payable to eligible employees who have successfully completed 3 years of vesting period with the Company.

2018	2017
Rup	Dees
3,085,702	3,224,307
431,194	1,443,219
537,505	510,131
469,544	111,655
100,340	104,263
1,004,673	924,358
-	7,515
91,935	82,066
2,535	2,888
57,830	49,467
2,695,556	(3,235,562)
390,146	(11,255)

Deferred income tax asset is recognized for tax losses available for carry-forward to the extent that the realization of the related tax benefit through future taxable profits is probable. The aggregate tax losses available for carry-forward as at

16.2 During the year, the Company has recognized net deferred tax asset on recoupable minimum turnover tax in respect of current year amounting to Rs. 27,374 (2017: Rs. 341,472) as the Company, based on its financial projections, expects to recoup it in the ensuing years. In 2013, the High Court of Sindh, in respect of another company, overturned the interpretation of the Appellate Tribunal on Section 113 (2) (c) of the Income Tax Ordinance, 2001 and decided that minimum turnover tax cannot be carried forward where there is no tax paid on account of loss for the year or carried forward losses. The Company's management is however of the view, duly supported by the legal advisor, that the above order would not be maintained by the Supreme Court, which the Company intends to approach if required. Accordingly,

2018	2017
hupees	
55,354	45,953

#### 18. SHORT-TERM RUNNING FINANCE UNDER MARK-UP AGREEMENT

18.1 The aggregate facilities for running finance available from various banks as at December 31, 2018, representing the sales price of all mark-up arrangements amounted to Rs. 2,900,000 (2017: Rs. 3,425,000). The corresponding purchase price is payable on various dates during the ensuing year. Mark-up is chargeable at rates net of prompt payment rebate, ranging from relevant period KIBOR plus 0.5% to 1% (2017: relevant period KIBOR plus 0.1% to 1%) per annum. These facilities are secured by a joint parri passu charge over stocks and book debts of the Company and are currently under renewal.

19.	TRADE AND OTHER PAYABLES	2018	2017
		Rupee	es ———
	Trade and other creditors - note 19.1	3,446,781	1,714,553
	Accrued liabilities - notes 19.1 and 19.2	1,858,400	1,623,408
	Advances from customers	643,303	883,418
	Retention money	1,545	13,249
	Security deposits - note 19.3	24,710	28,959
	Payable to provident funds	6,852	15,874
	Payable to gratuity funds	576	-
	Payable to pension funds	-	-
	Workers' Welfare Fund	65,871	53,198
	Withholding tax payable	9,016	6,742
	Workers' Profits Participation Fund - notes 19.4 and 29	342,876	163,661
	Others	35,976	19,746
		6,435,906	4,522,808
10.1			
19.1	Includes due to the following related parties:		

- Engro Corporation Limited	40,545	18,459
- Mitsubishi Corporation	344,807	1,461
- Engro Fertilizers Limited	43	6,622
- Engro Vopak Terminal Limited	119,241	87,390
	504,636	113,932

19.2 This includes Sindh Infrastructure Development Cess amounting to Rs. 595,500 (2017: 496,988).

19.3 These represent interest-free deposits from dealers for the performance of their service as defined in the dealership agreements. The deposits are refundable on termination of dealership agreements and are payable on demand. The amount is fully utilised in business in accordance with the requirement of written agreements and in terms of section 217 of the Act.

		2018	2017
		Rupees	S ———
19.4	The movement in WPPF payable is as follows:		
	Balance at the beginning of the year	163,661	62,424
	Allocation for the year	342,876	163,661
	Interest charges on funds utilised	592	-
		507,129	226,085
	Less: Payments during the year	(164,253)	(62,424)
	Balance at the end of the year	342,876	163,661

(Amounts in thousand)

#### 20. UNPAID DIVIDEND

The balance represents unpaid dividend to Mitsubishi Corporation, a related party. The dividend repatriation requires approval from the State Bank of Pakistan which is in process.

#### 21. ACCRUED INTEREST / MARK-UP

Mark-up accrued on: - long-term borrowings

- short-term borrowings

#### 22. TAXES PAYABLE

#### 22.1 Tax year 2008

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The Deputy Commissioner Inland Revenue (DCIR) through an order dated November 26, 2009 raised a tax demand of Rs. 213,172. The demand arose as a result of additions on account of trading liabilities of Rs. 47,582 under section 34(5) of the Income Tax Ordinance, 2001 (the Ordinance), disallowance of provision for retirement benefits of Rs. 5,899, addition of imputed interest on loans to employees and executives of Rs. 16,069 to income, disallowance of finance cost of Rs. 134,414 and disallowance of adjustment of minimum tax paid for tax years 2004 to 2007 against the above demand.

The Company filed an appeal against the aforesaid order before the Commissioner Inland Revenue Appeals [CIR(A)], but discharged the entire demand through adjustment against assessed refunds of Rs. 180,768 and payment of the balance of Rs. 32,404 'under protest'. Through his appellate order, the CIR(A) maintained certain additions aggregating Rs. 189,810 including finance cost amounting to Rs. 134,414 and remanded back the issue of imputed interest on loans to employees and executives and directed the DCIR to allow credit of the minimum tax charged for the period from tax years 2004 to 2007. An appeal against the said appellate order was filed by the Company before the Appellate Tribunal Inland Revenue (ATIR). The department also filed an appeal against the said appellate order challenging the actions of the CIR(A).

In 2013, the ATIR issued an order whereby the aforementioned appeal was disposed of by accepting Company's position except for additions on account of trading liabilities to the extent of Rs. 20,280 and minimum turnover tax for tax years 2004 and 2007 to the extent of Rs. 19,692 and Rs. 7,300 respectively, which were maintained.

The Company filed a reference with the High Court of Sindh against the additions maintained by ATIR. Likewise, the tax department has also filed reference with the High Court of Sindh against the order passed by the ATIR in favour of the Company. The management of the Company, based on the advice of its tax consultants, is confident that the ultimate outcome of the aforementioned matters would be favorable and, accordingly, has not recognized the effects for the same in these consolidated financial statements.

2018 Dupor	2017
Rupee	38
64,911	131,475
	3,612
64,911	135,087

#### 22.2 Tax year 2009

The DCIR through his order dated November 30, 2010 raised a tax demand of Rs. 163, 206. The demand arose as a result of disallowance of finance cost of Rs. 457,282, additions to income of trading liabilities of Rs. 21,859 under section 34(5) of the Ordinance, disallowance of provision for retirement benefits of Rs. 14,239, disallowance of provision against Special Excise Duty refundable of Rs. 36,687, addition of imputed interest on loans to employees and executives of Rs. 20,599 and not considering net loss.

The entire demand of Rs. 163,206 was adjusted against assessed tax refunds and an appeal was filed by the Company before the CIR(A). Through his appellate order, the CIR(A) maintained certain additions aggregating to Rs. 493,971 (including disallowance of finance cost amounting to Rs. 457,282) and remanded back the issue of imputed interest on loans to employees and executives. An appeal against the said appellate order was filed before the ATIR. The department also filed an appeal against the said appellate order challenging the action of CIR(A), regarding deletion of addition on account of provision for the retirement benefits.

In 2013, the ATIR issued an order whereby the aforementioned appeal was disposed of by accepting Company's position except for additions on account of SED provision of Rs. 36,687 and imputed interest on loans to employees and executives to the extent of Rs. 17,430, which were maintained.

The Company filed a reference with the High Court of Sindh against the additions maintained by ATIR. Likewise, the tax department has also filed reference with the High Court of Sindh against the order passed by the ATIR in favour of the Company. The management of the Company, based on the advice of its tax consultants, is confident that the ultimate outcome of the aforementioned matters would be favorable and, accordingly, has not recognized the effects for the same in these consolidated financial statements.

		2018	2017
		Rupee	s
23.	PROVISIONS		
	Provision for Gas Infrastructure Development Cess - note 23.1	4,121,435	3,112,619
	Provision for gas price revision - note 23.2	517,392	-
		4,638,827	3,112,619

#### 23.1 Provision for Gas Infrastructure Development Cess (GIDC)

Under the Gas Infrastructure Development Cess Act, 2011, the Government of Pakistan levied Gas Infrastructure Development Cess (GIDC) on all industrial gas consumers at the rate of Rs. 13 per MMBTU. Subsequently, the GIDC rates were enhanced through notifications under OGRA Ordinance 2002, Finance Act, 2014 and GIDC Ordinance 2014 against which the Company has obtained ad-interim stay orders from the High Court of Sindh. However, on prudent basis the Company recognized a provision of Rs. 1,345,789 till May 21, 2015.

On May 22, 2015 the Gas Infrastructure Development Cess (GIDC) Act, 2015 was promulgated whereby cess rate of Rs.100 per MMBTU and Rs.200 per MMBTU were fixed for industrial and captive power consumption, respectively. The GIDC Act, 2015 was made applicable with immediate effect superseding the GIDC Act, 2011 and the GIDC Ordinance, 2014.

The Company, based on the advice of its legal counsel, is of the view that as per GIDC Act, 2015, the uncollected portion of cess levied through GIDC Act, 2011 and GIDC Ordinance 2014, shall not be collected from the industrial sector. Therefore, the Company reversed the provision relating to industrial portion of GIDC amounting to Rs. 753,664 for the period prior to promulgation of GIDC Act, 2015 and retained GIDC provision amounting to Rs. 592,125 in respect of captive power.

#### (Amounts in thousand)

Further, the Company has also obtained ad-interim stay order against the GIDC Act, 2015 from the High Court of Sindh. This stay order has restrained Sui Southern Gas Company Limited (SSGCL) from charging and / or recovering the cess under the GIDC Act, 2015 till the final decision on this matter. However, based on prudence, the Company has recognized a further provision of Rs.1,008,816 (2017: Rs. 982,855) pertaining to the period subsequent to the promulgation of GIDC Act. 2015.

23.2 During the year ended December 31, 2017, the Company had filed suits in the Sindh High Court (SHC), against the Company has recognised a provision of Rs. 517,392 for the period from December 2017 to December 2018.

#### 24 CONTINGENCIES AND COMMITMENTS

- 24.1 The Deputy Commissioner Inland Revenue (DCIR) through order dated January 8, 2016, raised a sales tax demand of Rs. confident of favorable outcome of this matter, accordingly, no provision has been made in this respect.
- 24.2 The aggregate facilities for issuance of performance guarantees by the banks on behalf of the Company as at December Rs. 1,856,000 (2016: Rs. 1,238,450).
- 24.3 The facility for opening letters of credit as at December 31, 2018 aggregates to Rs. 15,800,000 (2017: Rs. 13,550,000). commission at rates running between 0.05% and 0.1% (2017: 0.05% and 0.1%).
- 24.4 The Company has entered into operating lease arrangements with Al-Rahim Trading Company (Private) Limited and Fatima aggregate lease payments under these arrangements are as follows:

## Not later than 1 year Later than 1 year and no later than 5 years

24.5 The Company has entered into contracts with Engro Vopak Terminal Limited (a related party) for the storage and handling of Ethylene which is valid till March 2026. Contracts in respect of the storage of Vinyl Chloride Monomer (VCM) and Ethylene Di-Chloride (EDC) dated December 2018 are in the process of being renewed. Annual fixed cost payable to Engro Vopak Terminal Limited under these contracts approximates to US \$ 9,165.

increase in tariff of natural gas sold to industries and captive power plants notified by Oil and Gas Regularity Authority (OGRA) vide SRO no. (1)/2016 dated December 30, 2016 whereby the Company cited the increase as illegal and unconstitutional. The SHC has granted an interim order in favour of the Company which is still operational. However, the

524,589 on account of alleged short payment of sales tax due on the finished products that would have been produced and sold from the excess wastage of raw material. The Company filed thereagainst before the Commissioner Inland Revenue Appeals [CIR(A)] on the grounds that the order passed against the Company was absolutely baseless as the DCIR had used inappropriate theoretical assumptions for calculating the sales tax liability. The CIR(A) through his order dated March 10, 2016, has decided the matter in favor of the Company. However, the department has challenged the said order of CIR(A) before Appellate Tribunal Inland Revenue (ATIR). No proceedings regarding this matter have been carried out by ATIR, till the year end. The management of the Company, based on the advice of its tax consultants, is

31, 2018 amounts to Rs. 1,896,000 (2017: Rs. 1,297,000). The amount utilized there against as at December 31, 2018 is

The amount utilized thereagainst as at December 31, 2018 was Rs. 6,453,000 (2017: Rs. 1,010,000). These facilities carry

Fertilizer Company Limited, for the storage and handling of Ethylene Di Chloride (EDC) and caustic soda, respectively. The total lease rentals due under these lease arrangements are payable in monthly installments till July 2019. The future

2018	2017
Rupee	S
14,053	16,875
-	8,400
14,053	25,275

25.

#### 2018 2017 – Rupees – NET REVENUE 40,704,079 Gross local sales 32,396,032 Less: - Sales tax 5.903.435 4,688,089 360,984 455,744 - Discounts 6,264,419 5,143,833 34,439,660 27,252,199 Export sales 772,435 419,338 Supply of electricity - note 25.1 59,540 59,199 35,271,635 27,730,736

25.1 This represents revenue against supply of surplus power to Engro Fertilizers Limited - a related party.

		2018	2017
26.	COST OF SALES	Rupe	es ———
	Opening stock of work-in-process	28,846	2,635
	Raw and packing materials consumed	16,956,345	12,764,487
	Salaries, wages and staff welfare - note 26.1	1,133,216	957,767
	Fuel, power and gas	4,818,222	4,433,764
	Repairs and maintenance	362,399	400,729
	Depreciation - note 5.2	936,673	918,304
	Consumable stores	386,250	346,018
	Purchased services	225,307	240,751
	Storage and handling	1,371,309	1,067,613
	Training, conveyance and travelling	141,980	139,792
	Communication, stationery and other office expenses	10,760	7,158
	Rent, rates and taxes	25,372	31,500
	Insurance	110,985	97,194
	Reversal of impairment / impairment of property, plant and equipment - note 5.1	(103,665)	107,854
	Provision for slow moving stores and spares - note 8.2	74,400	241,117
	Reversal of provision for slow moving stores and spares - note 8.2	(26,194)	(24,500)
	Other expenses	13,114	28,442
		26,436,473	21,757,990
	Closing stock of work-in-process	(15,856)	(28,846)
	Cost of goods manufactured	26,449,463	21,731,779
	Opening stock of finished goods	1,211,976	1,145,523
	Closing stock of finished goods	(1,125,819)	(1,211,976)
	5 5	86,157	(66,453)
		26,535,620	21,665,326

26.1 These includes Rs. 76,709 (2017: Rs. 76,653) in respect of staff retirement and other service benefits.

(Amounts in thousand)

#### 27. DISTRIBUTION AND MARKETING EXPENSES

Salaries, wages and staff welfare - note 27.1
Sales promotion
Product transportation and handling
(Reversal of provision) / provision for doubtful debt - note 1
Write off trade debts
Rent, rates and taxes
Purchased services
Depreciation - note 5.2
Training, conveyance and travelling
Communication, stationery and other office expenses
Others

27.1 These includes Rs. 12,287 (2017: Rs. 12,330) in respect of s

## 28. ADMINISTRATIVE EXPENSES

Salaries, wages and staff welfare - note 28.1 Rent, rates and taxes Purchased services Insurance Depreciation - note 5.2 Amortization - note 6 Training, conveyance and travelling Communication, stationery and other office expenses Others

28.1 These includes Rs. 23,645 (2017: Rs. 19,284) in respect of staff retirement and other service benefits.

29. OTHER OPERATING EXPENSES

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Legal and professional charges Auditors' remuneration - note 29.1 Donations - note 29.2 Foreign exchange loss - net Workers' Welfare Fund Workers' Profits Participation Fund

	2018 	2017
	hapoot	
	158,336	160,825
	187,137	162,389
	966,405	917,046
10.3	(618)	9,628
	409	-
	29,497	41,339
	8,438	8,080
	3,831	3,224
	15,711	12,991
	3,163	3,648
	2,658	8,854 1,328,024
	1,374,907	1,320,024
staff retirement and other s	service benefits.	
	2018	2017
	Rupees	ŝ
	305,506	274,015
	41,046	81,031
	212,264	110,720
	3,839	2,941
	18,103	10,037
	15,970	12,570
	39,427	40,631
	25,642	23,104
	7,103	29,114
	668,900	584,163

2018 Dura e	2017
Rupee	es
88,678	72,198
5,577	3,910
89,085	3,397
279,969	112,519
65,905	300
342,876	163,661
872,090	355,985

		2018	2017
29.1	Auditors' remuneration	Rupees	
	Fee for:		
	- Annual statutory audit	1,109	950
	- Half yearly review	297	241
	- Review of compliance with the Code of Corporate Governance	43	40
	Taxation and other advisory services	3,825	2,434
	Reimbursement of expenses	303	245
		5,577	3,910

29.2 These include donation made to the Citizens Foundation, Engro Foundation, Sina Health Education & Welfare Trust and The Water Foundation of Rs. 55,540, Rs. 5,253, Rs. 15,700 and Rs. 8,299 respectively. Mr Imran Anwar, (the Chief Executive of the Company), and Mr. Ghias Khan, (the Chairman of the Board of Directors) are the trustees of Engro Foundation.

		2018	2017
		Rupees	
30.	OTHER INCOME		
	On financial assets		
	Income on bank deposits	45,694	34,511
	Income from short-term investments	299,818	14,675
	On non-financial assets		
	Gain on disposal of operating assets	-	68,525
	Scrap sales	7,198	6,361
	Insurance claim - note 30.1	841,790	-
	Others	54,893	13,266
		1,249,393	137,338

- 30.1 For the period from February 2017 to July 2018, the Company experienced business interruption due to delay in the supply of Ethylene from ADNOC (a foreign supplier) as a result of this it had to make purchases at spot from other available suppliers. The Company had an insurance cover in respect of this interruption through which the differential of the contracted price and spot price was reimbursable to it by the insurer. The total amount acknowledged by the insurer in respect of this claim amounted to Rs. 841,790 of which Rs. 358,659 were received during the year ended December 31, 2018.
- 30.2 During 2016, the Supreme Court of Pakistan issued a judgement dated November 11, 2016, as a result of which changes made through the Finance Acts of 2006 and 2008 in the Workers' Welfare Ordinance, 1971 were held to be ultra-vires to the Constitution. Subsequently, a civil review petition against the aforementioned judgement has been filed by the taxation authorities which is in the process of being heard. In this respect, till December 2014, the Company had accrued for Workers' Welfare Fund (WWF) based on the amendments brought through Finance Act 2008, however, no payment were made thereagainst.

In light of above and based on the advice of the legal advisor the provision for WWF amounting to Rs. 53,083 has been written back.

#### (Amounts in thousand)

#### FINANCE COSTS 31.

Interest / mark-up on:

- long-term borrowings

- short-term borrowings

- running finances

Guarantee commission Bank charges and others

#### TAXATION 32

#### Current

- for the year - notes 32.1, 32.2 and 32.3

- for prior year - note 32.3

Deferred

- for the year

- 32.1 the adjustment of unabsorbed depreciation in the Finance Act, 2018.
- 32.2 The Company has claimed tax credit of the investment under 65B of Income Tax Ordinance, 2001 amounting to Rs. 233.831.
- 32.3 This includes 'Super tax for rehabilitation for temporarily displaced persons' at the rate of 3% and 2% on specified income for the tax years 2018 and 2019 respectively levied through the Finance Act, 2018.
- 32.4 sufficient for the purpose.
- 32.5. Relationship between tax expense and accounting profit

Profit before taxation

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Tax calculated at applicable rate of 29% (2017: 30%) Tax effect of presumptive tax regime and income subject Prior year tax charge - net Effect of inadmissible expenses / permanent differences Impact of change in tax rates Super tax for the current year Effect of recognition of minimum turnover tax Others

2018	2017
Парс	
567,156 - 448 567,604	706,919 10,026 <u>13,818</u> 730,763
17,444 21,100 606,148	2,604 86,408 819,775
2018 Pupe	2017
Rupe	
980,699 <u>152,686</u> 1,133,385	458,984 65,362 524,346
<u> </u>	537,439 1,061,785

During the period, the Company has recouped carry forward losses equal to half of the taxable income and minimum turnover tax amounting to Rs. 542,426 derecognized in prior years. This has resulted because of the restriction placed on

The company has tax provision in its consolidated financial statements of Rs. 190,895, Rs. 240,423, and, Rs 586,500 for year ended 2015, 2016 and 2017, respectively, whilst the tax assessed for these years is Rs. 189,999, Rs. 173,539 and Rs. 279,509 respectively. Management has assessed that the tax provisions in the consolidated financial statement are

	6,463,303	3,114,801
t to lower tax rates	1,874,358 (72,038) 152,686	934,440 (16,985) 65,362
	13,725 (30,212) 137,071	17,947 61,703 -
	(542,426) (32) 1,533,132	- (1,194) 1,061,273

#### **EARNINGS PER SHARE - Basic and diluted** 33.

There is no dilutive effect on the basic earnings per share of the Company, which is based on:

	2018 ————— Rupe	2017 es
Profit for the year	4,930,171	2,053,016
	Number in th	ousands ———
Weighted average number of ordinary shares	792,188	700,059
	—— Number in th	ousands ——— (Restated)
Earnings per shares (basic and diluted)	6.22	2.93

2018

- Rupees

2017

#### **RETIREMENT AND OTHER SERVICE BENEFITS** 34.

- 34.1 In 2013, the Company replaced its provident fund with the provident fund (the Fund) operated and managed by Engro Corporation Limited - the Holding Company.
- 34.2 The investments out of the provident funds have been made in accordance with the provisions of Section 218 of the Companies Act, 2017 and the conditions specified there under.

#### 35. **REMUNERATION OF CHIEF EXECUTIVE, DIRECTORS AND EXECUTIVES**

The aggregate amounts for remuneration, including all benefits, to chief executive, directors and executives of the Company are given below:

		2018			2017	
	Dire	ctor		Dire	ctor	
	Chief Executive	Others	Executives	Chief Executive	Others	Executives (note 36.3)
			Rup	ees —		
Managerial remuneration	24,047	-	578,414	23,080	-	532,692
Retirement benefit funds	3,464	-	93,484	2,972	-	85,876
Bonus	18,936	-	89,384	16,571	-	80,709
Other benefits	3,416	-	148,308	3,385	-	132,514
Directors fee	-	1,250	-	-	1,350	-
Total	49,863	1,250	909,590	46,008	1,350	831,791
Number of persons including those who						
worked part of the year	1	2	179	1	2	184

(Amounts in thousand)

- 35.1 executives.
- 35.2 (2017: Rs. 509).
- restated to reflect the said change.

#### 36. **CASH GENERATED FROM OPERATIONS**

Profit before taxation

## Adjustments for non cash-charges and other items:

Provision for staff retirement and other service benefits Depreciation - note 5.2 Amortization - note 6 (Reversal of provision) / provision for doubtful debts - note Write off trade debts (Reversal of impairment) / impairment of property, plant at Provision for slow moving stores and spares - note 8.2 Reversal for provision for slow moving stores and spares (Reversal of provision) / provision for net realizable value of stock-in-trade, net - note 9.3 Income on bank deposits and short-term investments - no Finance costs - note 31 Gain on disposal of operating assets - note 30 Provision against GIDC - note 23.1 Provision for gas price revision - note 23.2 Working capital changes - note 36.1

#### WORKING CAPITAL CHANGES 36.1

#### (Increase) in current assets

Stores, spares and loose tools Stock-in-trade Trade debts Loans, advances, deposits, prepayments and other receivables - net

Increase / (decrease) in current liabilities

Trade and other payables

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The Company also provides certain household items and vehicles for the use of the Chief Executive Officer and certain Expense charged in respect of directors' indemnity insurance policy purchased by the Company amounts to Rs. 262 35.3 Under the Company's Act, the definition of 'executives' has been revised. As a result, comparative figures have been

> 2018 2017 - Rupees -

> > 6,463,303 3,114,801

	163,974	106,147
	958,607	931,565
	15,970	12,570
te 10.3	(618)	9,628
	409	-
and equipment - note 5.1	(103,665)	107,854
	74,400	241,117
- note 8.2	(26,194)	(24,500)
	(25,453)	425
ote 30	(345,512)	(49,186)
	567,604	730,763
	-	(68,525)
	1,008,816	982,855
	517,392	-
	1,088,225	(3,362,821)
	10,357,258	2,732,693
	(8,586)	(273,623)
	125,228	(657,319)
	74,932	(58,355)
	(1,016,447)	(163,290)
	(824,873)	(1,152,587)
	1,913,098	(2,210,234)
	1,088,225	(3,362,821)

		2018 Rupee	2017
37.	CASH AND CASH EQUIVALENTS		
	Short-term investments - note 12	7,798,012	240,410
	Cash and bank balances - note 13	1,362,042	682,750
		9,160,054	923,160
			<u>`</u>
		2018 Rupee	2017
38.	FINANCIAL INSTRUMENTS BY CATEGORY		
38.1	Financial assets as per consolidated statement of financial position		
	Held to maturity		
	Short-term investments	1,499,908	240,410
	Fair value through profit and loss		
	Short-term investments - investments in units		
	of mutual funds and treasury bills	6,298,104	
	Loans and receivables at amortized cost		
	Long-term loans	84,465	75,756
	Trade debts - considered good	430,400	505,123
	Loans, deposits and other receivables	794,569	154,019
	Cash and bank balances	1,362,042	682,750
		2,671,476	1,417,648
38.2	Financial liabilities as per consolidated statement of financial position		
	Financial liabilities measured at		
	amortized cost		
	Long-term borrowings	7,500,000	8,750,000
	Trade and other payables	5,374,840	3,399,915
	Accrued interest / mark-up	64,911	135,087

(Amounts in thousand)

#### 39. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

#### Financial risk factors 39.1

The Company's activities expose it to a variety of financial risks including market risk, credit risk and liquidity risk. The Company's risk management program focuses on the unpredictability of financial markets and seeks to minimize the potential adverse effects on the Company's financial performance. The Company uses derivative financial instruments to hedge certain risk factors, where it deems appropriate. Risk management is carried out by the Company's finance division under the guidance of the Company's Board of Directors.

#### a) Market risk

Market risk is the risk that the fair value of future cash flows of financial instruments will fluctuate due to changes in market prices. It comprises of the following risks:

#### i) Currency risk

Currency risk represents the risk that the fair values of future cash flows of financial instruments will fluctuate because of changes in foreign currency rates. The Company is exposed to foreign exchange risk arising from currency exposures primarily with respect to US Dollar. The risk arises from outstanding payments for imports, assets and liabilities denominated in foreign currencies and future commercial transactions. In the current economic environment, the Company is significantly exposed to currency risk because of the expected volatility in exchange rates. The Company, at its discretion, manages the currency risk through forward exchange contracts.

At December 31, 2018, the financial assets and liabilities exposed to foreign exchange risk amount to Rs.140,738 (2017: Rs. 147,514) and Rs. 2,740,237 (2017: Rs. 1,024,857) respectively.

At December 31, 2018, if the Pakistan Rupee had weakened / strengthened by 5% against the US Dollar with all other variables held constant, post-tax profit / loss for the year would have been lower / higher by Rs. 91,755 (2017: Rs. 30,707), mainly as a result of foreign exchange losses / gains on translation of uncovered US Dollardenominated liabilities. However, this change in profits or losses would be partially offset by a corresponding change in margins as bulk of revenues is linked with movements in exchange rates.

#### ii) Yield / interest rate risk

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Yield / interest rate risk represents the risk that the fair value of future cash flows of financial instruments will fluctuate because of changes in market interest rates. The Company is exposed to interest rate risk arising from borrowings and running finance facilities utilised under mark-up arrangements. Borrowing at variable rates exposes the Company to cash flow interest rate risk, whereas, borrowing at fixed rate exposes the Company to fair value interest rate risk.

12,285,002

12,939,751

To manage its cash flow interest rate risk, the Company has the ability to enter into floating to fixed rate interest swaps on its floating rate borrowings. Under the interest rate swap agreements, the Company can agree with the banks to exchange, at half yearly intervals, the difference between contracted rates and the floating rate interest amounts calculated by reference to the agreed notional amounts.

As at December 31, 2018, if interest rate on Company's unhedged borrowings had been 1% higher / lower with all other variables held constant, post tax profit for the year would have been lower / higher by approximately Rs. 55,078 (2017: Rs. 61,250) mainly as a result of higher / lower interest charged on variable rate borrowings.

#### iii) Other price risk

Price risk represents the risk that the fair vale of future cash flows of financial instruments will fluctuate because of changes in market prices (other than those arising from currency risk or interest rate risk), whether those changes are caused by factors specific to the individual financials instruments or its issuers or factors affecting all similar financial instruments traded in the market. The Company is exposed to price risk as at December 31, 2018 as the Company holds investments in units of open-end collective investment schemes. A one percent increase / decrease in the net assets value of these investments as at December 31, 2018 would have a negligible impact on post-tax profits for the years.

#### b) Credit risk

Credit risk represents the risk of financial loss being caused if counter parties fail to discharge their obligations. Credit risk arises from deposits with banks and financial institutions, trade debts, loans, deposits and other receivables. The maximum exposure to credit risk is equal to the carrying amount of financial assets.

The Company is not materially exposed to credit risk as unsecured credit is provided to selected parties with no history of default. Moreover, major part of trade debts are secured by bank guarantees and letters of credit from customers. Furthermore, credit risk on liquid funds is limited because the counter parties are banks with reasonably high credit ratings.

The Company monitors the credit quality of its financial assets with reference to historical performance of such assets and available external credit ratings. The carrying values of financial assets, subject to credit risk which are neither past due nor impaired, are as follows:

	2018	2017
	Rupees	
Long-term loans	84,465	75,756
Trade debts	430,400	505,123
Loans, deposits and other receivables	794,569	154,019
Short-term investments	7,798,012	240,410
Bank balances	1,361,650	681,610
	10,469,096	1,656,918

#### (Amounts in thousand)

The credit quality of receivables can be assessed with reference to their historical performance with no defaults in recent history. As at December 31, 2018 the credit quality of the Company's bank balances can be assessed with reference to external credit ratings assigned to the respective banks as follows:

Bank	Rating agency	2018 Rating		2017 Rating	
		Short term	Long term	Short term	Long term
Allied Bank Limited	PACRA	A1+	AA+	A1+	AA+
Askari Bank Limited	PACRA	A1+	AA	A1+	AA
Bank Alfalah Limited	PACRA	A1+	AA	A1+	AA
Bank AL Habib Limited	PACRA	A1+	AA+	A1+	AA+
Habib Bank Limited	JCR-VIS	A-1+	AAA	A-1+	AAA
Citibank N.A.	Moody	P-1	A1	P-1	A1
Deutsche Bank A.G	Moody	P2	Baa2	P2	Baa2
Faysal Bank Limited	PACRA	A1+	AA	A1+	AA
Industrial and Commercial Bank of China	Moody	P-1	A1	P-1	A1
MCB Bank Limited	PACRA	A1+	AAA	A1+	AAA
Meezan Bank Limited	JCR-VIS	A-1+	AA	A-1+	AA
National Bank of Pakistan	JCR-VIS	A-1+	AAA	A-1+	AAA
Standard Chartered Bank (Pakistan) Limited	d PACRA	A1+	AAA	A1+	AAA
Summit Bank Limited	JCR-VIS	A-1	A-	A-1	A-
United Bank Limited	JCR-VIS	A-1+	AAA	A-1+	AAA
The Bank of Punjab	PACRA	A1+	AA	A1+	AA
JS Bank Limited	PACRA	A1+	AA-	A1+	AA-
Bank Islami Pakistan Limited	PACRA	A1	A+	A1	A+
Dubai Islamic Bank	JCR-VIS	A-1	AA-	-	-
Bank of China	Standered and Poors	A-1	А	-	-

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#### c) Liquidity risk

Liquidity risk represents the risk that the Company will encounter difficulties in meeting obligations associated with financial liabilities. The Company's liquidity management involves maintaining sufficient cash and marketable securities, the availability of funds through an adequate amount of credit facilities and through its ability to close out market positions. Due to the dynamic nature of the business, the Company aims at maintaining flexibility in funding by keeping committed credit lines available.

The general nature of credit facilities available to the Company under any contract and not availed as at the date of consolidated statement of financial position has been disclosed in note 18.

The table below analyses how management monitors net liquidity based on details of the remaining contractual maturities of financial liabilities. The amounts disclosed in the table are the contractual undiscounted cash flows:

		2018			2017	
	Maturity upto one year	Maturity after one year	Total	Maturity upto one year	Maturity after one year	Total
			——— Rup	ees ———		
Financial liabilities						
Long-term borrowings	-	7,500,000	7,500,000	-	8,750,000	8,750,000
Trade and other payables	5,374,840	-	5,374,840	3,399,915	-	3,399,915
Accrued interest / mark-up	64,911	-	64,911	135,087	-	135,087
	5,439,751	7,500,000	12,939,751	3,535,002	8,750,000	12,285,002

#### **CAPITAL RISK MANAGEMENT** 40

The objective of the Company when managing capital is to safeguard its ability to continue as a going concern and to provide expected returns to its shareholders by maintaining optimum capital structure to minimize the cost of capital. To maintain or adjust the capital structure, the Company may issue new equity, manage dividend payouts to its shareholders or sell assets to reduce debt.

The Company manages capital by maintaining gearing ratio at certain levels. This ratio is calculated as long term borrowings, as disclosed in note 14, divided by total capital. Total capital is calculated as 'equity' as shown in the consolidated statement of financial position plus long-term borrowings.

#### (Amounts in thousand)

The gearing ratio of the Company is as follows:

Long-term borrowings - note 15 Total equity Total capital

Gearing ratio

#### 41. SEGMENT INFORMATION

- 41.1 Based on the internal management reporting structure, the Company is organized into three business segments based on the products produced and sold as follows:
  - mainly in Asia Region.
  - mostly to textile and soap industry.

Management monitors the operating results of abovementioned segments separately for the purpose of making decisions about resources to be allocated and of assessing performance. Segment performance is evaluated based on profit / (loss) after tax for that segment, which in certain respects, as explained in table below, is measured differently from profit or loss in the financial statements. Items which are directly attributable to a particular segment have been allocated to the respective segment, while those which are not directly attributable have been allocated on the basis of revenue.

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2018 2017	
Rupe	es ———
7,500,000	8,750,000
16,796,184	7,760,109
24,296,184	16,510,109
0.309	0.530

- Poly Vinyl Chloride (PVC) and allied chemicals: The segment is formed to manufacture and sell PVC and allied chemicals to various industrial customers including pipe manufacturers, shoe and packaging industry. The Company supplies the products throughout Pakistan mainly through dealers. Moreover, PVC is also exported to various countries

- Caustic soda and allied chemicals: The segment is formed to manufacture and sell caustic soda and allied chemicals

- Power supplies: The segment supplies surplus power generated from its power plants to Engro Fertilizers Limited.

41.2 The following table presents the profit or loss and total assets for the operating segments of the Company:

	Chloric and	Vinyl le (PVC) allied nicals	Cau soda alli chem	and ed	Powe Supp		To	otal
	2018	2017	2018	2017	2018	2017	2018	2017
Segment profit and loss				Rupe	es ———			
Revenue	29,491,590	22,793,920	5,720,505	4,877,617	59,540	59,199	35,271,635	27,730,736
Less:								
Cost of sales	(23,493,608)	(18,666,278)	(2,992,787)	(2,960,691)	(49,225)	(38,357)	(26,535,620)	(21,665,326)
Distribution and								
marketing expenses	(1,004,136)	(980,621)	(370,831)	(337,775)	-	-	(1,374,967)	(1,318,396)
Administrative expenses	(583,446)	(549,113)	(85,454)	(35,050)	-	-	(668,900)	(584,163)
Other operating expenses	(693,116)	(281,775)	(120,403)	(82,691)	(485)	(1,147)	(814,004)	(365,613)
Other income	128,518	76,272	279,082	61,066	-	-	407,600	137,338
Finance costs	(600,533)	(807,836)	(5,558)	(10,430)	(57)	(1,509)	(606,148)	(819,775)
Profit before tax	3,245,269	1,584,569	2,424,554	1,512,046	9,773	18,186	5,679,596	3,114,801
Taxation	(985,885)	(601,988)	(859,113)	(453,614)	(3,285)	(6,183)	(1,848,283)	(1,061,785)
	2,259,384	982,581	1,565,441	1,058,432	6,488	12,003	3,831,313	2,053,016
Insurance claim (post tax)							556,432	-
Minimium Tax recognised							542,426	-
Profit for the year	2,259,384	982,581	1,565,441	1,058,432	6,488	12,003	4,930,171	2,053,016
Segment assets								
Total segment assets (note 41.3)	16,088,188	15,100,195	5,771,628	5,459,465	11,928	129,865	21,871,744	20,689,525
Unallocated assets (note 41.3)							14,151,543	3,674,801
Total assets							36,023,287	24,364,326

41.3 Segment assets consist primarily of property, plant and equipment, stores and spares, stock in trade and trade debts. Unallocated assets include long term investment, long term loans and advances, loans, advances, prepayments and other receivables, taxes recoverable, and cash and bank balances.

(Amounts in thousand)

#### TRANSACTIONS WITH RELATED PARTIES 42.

42.1 arrangements or agreements in place during the year:

Name of related parties	Direct shareho
Engro Corporation Limited	56.19%
Mitsubishi Corporation - note 42.1.1	11.01%
Engro Fertilizers Limited	N/A
Engro Energy Limited	N/A
Engro Digital Limited	N/A
Engro Foundation	N/A
Engro Elengy Terminal Private Limited	N/A
Engro Powergen Qadirpur Limited	N/A
Engro Vopak Terminal Limited	N/A
Pakistan Oxygen Ltd	
(formerly known as Linde Pakistan Limited)	N/A
Pakistan Institute Corporate Governance	N/A
Retirement funds	
- Provident fund	N/A
- Gratuity fund	N/A
- Pension fund	N/A
Mr. Nadir Salar Qureshi - note 42.1.2	N/A
Mr. Feroz Rizvi - note 42.1.2	N/A
Mr. Imran Anwer - note 42.1.2	N/A
Mr. Mohammad Asif Sultan Tajik - note 42.1.2	N/A
Mr. Noriyuki Koga - note 42.1.2	N/A
Mr. Hasnain Moochhala - note 42.1.2	N/A
Mr. Ghias Uddin Khan - note 42.1.2	N/A
Mr. Aneeq Ahmed	N/A
Mr. Syed Ali Akbar	N/A
Mr. Abdul Qayoom Shaikh	N/A
Mr. Jahangir Waheed	N/A
Mr. Muhammad Imran Khalil	N/A
Mr. Salman Hafeez	N/A
Mr. Vijay Kumar	N/A
Mr. Syed Abbas Raza	N/A

essentials as well as resources development, infrastructural-related, financial and logistic businesses.

Based on the audited financial statement issued for the year ended March 31, 2018, MC has a reported consolidated net profit of \$ 5,759,000 and has consolidated assets of \$ 59,105,000 as at that date. The auditors have issued an unmodified opinion on the consolidated financial statements.

42.1.2 These denote elected directors of the Company.

Following are the name of associated companies and related parties with whom the Company had entered into transactions or had

areholding	Relationship	
19%	Parent company	
01%	Associated company	
I/A	Common directorship	
I/A	Post employment benefits	
I/A	Post employment benefits	
I/A	Post employment benefits	
I/A	Director	
I/A	Key management personnel	

42.1.1 Mitsubishi Corporation (MC) has its registered office in Tokyo, Japan. The name of its Chief Executive is Takehiko Kakiuchi. MC is engaged in trading and manufacturing of a wide range of products related to energy, metals, machinery, chemicals and living

42.2 Transactions with related parties, other than those which have been disclosed elsewhere in these financial statements, are as follows:

Nature of relationship	Nature of transactions	2018	2017
Holding Company			
- Engro Corporation Limited	Mark-up on subordinated loan	-	284,937
<b>G</b>	Reimbursement made	59,125	16,171
	Reimbursement received	6,552	4,059
	Intangible asset	45,341	-
	Purchase of services	203,244	87,259
	Life insurance contribution	610	553
	Medical insurance contribution	229	174
	Sub-ordinated long-term loan repaid	-	3,000,000
Member of the Group			
- Engro Fertilizers Limited	Sale of goods	14,201	18,850
	Sales of utilities	91,571	99,033
	Purchase of services	11,550	1,158
	Use of operating assets	-	8,000
	Reimbursement received	2,112	-
	Purchase of land	138,995	-
	Reimbursement made	3,525	12,820
- Engro Vopak Terminal Limited	Purchase of services	1,210,771	1,139,282
	Reimbursement made	17,043	2,408
	Sale of goods	-	-
	Reimbursement received	4,345	1,911
- Engro PowerGen Qadirpur Limited	Reimbursement received	-	3,428
	Reimbursement made	105	6,006
- Engro Digital Limited	Reimbursement received	-	88
- Engro Energy Limited	Reimbursement received	4,028	-
	Sales of office	-	83,469
- Engro Foods Limited	Sale of goods	-	6,300
	Reimbursement received	-	-
	Reimbursement made	-	1,549
	Use of operating assets	-	-

#### (Amounts in thousand)

Nature of relationship	Nature of transactions	2018 Rupees -	2017
- Engro Foundation	Donation	5,253	-
- Sindh Engro Coal Mining Company Limited	Reimbursement received Reimbursement made	-	- 2
- Overseas Investors Chamber of Commerce & Industries	Annual subscription	-	763
Other related party - Arabian Sea Country Club	Purchase of services	-	134
<b>Directors' fee</b> Directors	Fee Repayment of advance	1,250 -	1,350
Contribution to staff retirement benefits	Managed and operated by the Holding Company - Provident fund - Gratuity fund - Pension fund	65,134 52,230 3,285	60,194 44,956 3,115
Key management personnel	Managerial remuneration Retirement benefit funds Bonus Other benefits	106,046 16,385 81,276 23,439	86,491 13,468 66,517 18,720
42.3 The related party status of outstanding b	palances as at December 31, 2018 is dis	closed in the respective no	tes.
43. GENERAL		2018	2017
43.1 Number of employees		Rupees	
- Total number of employees		455	439
- Average number of employees		447	429

43.1.1 Included herein are 385 (2017: 368) employees working at the plant of the Company as at December 31, 2018 and average number of these employees during the year was 378 (2017: 360).

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43.2	Production capacity	Designed Annual Capacity		Actual Production		Remarks
		2018	2017	2018	2017	
			——— Kilo t	ons ———		
	PVC	195	178	202	187	Production
	EDC	127	127	107	107	planned as per market demand
	Caustic soda	106	106	105	105	and in house
	VCM	204	204	195	180	consumption needs
			——— Mega	Watts		
	Power	66	66	48	48	

## 44. NON-ADJUSTING EVENT AFTER THE REPORTING PERIOD

The Board of Directors in its meeting held on January 31, 2019 has proposed a final cash dividend of 0.3 (2017: Rs. 0.80) per share in addition to an interim cash dividend already paid at Rs. 0.80 (2017: Rs. 0.45) per share for the year ended December 31, 2018. This appropriation will be approved by the members at the Annual General Meeting to be held on April 1, 2019.

#### 45. CORRESPONDING FIGURES

Corresponding figures have been rearranged and reclassified for better presentation, wherever considered necessary, the effects of which are not material.

#### 46. **DATE OF AUTHORIZATION FOR ISSUE**

These consolidated financial statements were authorized for issue on January 31, 2019 by the Board of Directors of the Company.

Imran Anwer President & Chief Executive



**Syed Abbas Raza** Chief Financial Officer



Feroz Rizvi Director

# NOTICE OF AGM AND ANNEXURES





# **Notice of Annual General Meeting**

NOTICE IS HEREBY GIVEN that the Twenty First Annual General Meeting of Engro Polymer & Chemicals Limited will be held at Karachi School of Business & Leadership, National Stadium Road Opp, Liaguat National Hospital, Karachi on Monday, April 1, 2019 at 10:00 a.m. to transact the following business:

## **A. Ordinary Business**

- 1. To receive and consider the audited accounts for the year ended December 31, 2018 and the Directors' and Auditors' Reports thereon.
- 2. To appoint Auditors and fix their remuneration.
- 3. To declare a final dividend at the rate of PKR 0.30 per share for the year ended December 31, 2018.

Karachi Dated: January 31, 2019

Notes:

## By Order of the Board

NOTICE OF AGM AND ANNEXURES

## **MEHREEN IBRAHIM**

Company Secretary

- 1. The Share Transfer Books of the Company will remain closed from Monday, March 25, 2019 to Monday April 01, 2019 (both days inclusive). Transfers received in order at the office of our Registrar, Messrs. FAMCO ASSOCIATES (PRIVATE) LIMITED, 8-F, near Hotel Faran, Nursery, Block 6, PECHS, Shahrah-e-Faisal, Karachi PABX Nos (+9221) 34380101-5 and email info.shares@famco.com.pk by the close of business (5:00 p.m.) on Friday March 22, 2019 will be treated as being in time for the purposes of payment of final dividend to the transferees and to attend and vote at this Meeting.
- 2. A member entitled to attend and vote at this Meeting shall be entitled to appoint another person, as his/her proxy to attend, speak and vote instead of him/her, and a proxy so appointed shall have such rights, as respects attending, speaking and voting at the Meeting as are available to a member. Proxies, in order to be effective must be received by the Company not less than 48 hours before the Meeting. A proxy need not be a member of the Company.
- 3. Pursuant to Companies (Postal Ballot) Regulations 2018 for the purpose of election of Directors and for any other agenda item subject to the requirements of sections 143 and 144 of the Companies Act, 2017, members will be allowed to exercise their right of vote through postal ballot, that is voting by post or through any electronic mode, in accordance with the requirements and procedure contained in the aforesaid Regulations.
- 4. In accordance with the provisions of Section 242 of the Companies Act, 2017, a listed company, is required to pay cash dividend ONLY through electronic mode directly into the bank account designated by the entitled shareholders. Accordingly, the shareholders are requested to provide the information mentioned on an E-Dividend Mandate Form available at the Company's website www.engropolymer.com and send the same to your brokers/the Central Depository Company Ltd. if the shares are held in the electronic form or to the Company's Shares Registrar if the shares are held in paper certificate form.



- 5. In accordance with the directives of the Securities and Exchange Commission of Pakistan, the dividends of shareholders whose CNIC copies have not been received by the Company shall not be electronically credited until receipt thereof. Therefore, the individual shareholders who have not submitted their CNIC copies are to provide their NTN. The shareholders while sending CNIC or NTN certificates, as the case may be, must quote the share registrar of the Company and in case of CDC shareholders to their broker (participants).
- 6. In compliance with section 150 read with Division I of Part III of the First Schedule of the Income Tax Ordinance, 2001 withholding tax on dividend income will be deducted for 'filer' and 'non-filer' shareholders at 15% and 20% all shareholders are advised to ensure that their names appear in the latest available ATL on FBR website, otherwise tax on their cash dividend will be deducted at 20% for non-filers. Withholding tax exemption from the dividend income, shall only be allowed if a copy of valid tax exemption certificate is made available to M/s FAMCO ASSOCIATES (PVT.) LTD, by the first day of book closure.
- 7. The FBR has clarified that in case of joint account, each holder is to be treated individually as either a filer or non-filer and tax will be deducted on the basis of shareholding of each joint holder as may be notified by the shareholder, in writing as follows, to the Company's share registrar, otherwise it will be assumed that the shares are equally held by the joint shareholders:

Company Name	Folio/CDS Account No.	Total Share

holding in aggregate 10% or more shareholding residing at geographical location to participate in the meeting through video conference at least seven (7) days prior to the date of Annual General Meeting, the Company will arrange video conference facility in that city subject to availability of such facility in that city. To avail this facility please provide the following information to the Shares Registrar of the Company:

I/We. of being a member of Engro Polymer and Chemicals Limited holder of Ordinary Share(s) as per Register Folio No/CDC Account No, . \_\_\_\_\_ hereby opt for video conference facility at

Signature of member

requested to send the same at the earliest to the share registrar of the Company. Corporate entities are requested their respective folio numbers. The physical shareholders are requested to notify any change in their addresses to

respectively. A 'filer' is a taxpayer whose name appears in the Active Taxpayers List (ATL) issued by the FBR from time to time and a 'non-filer' is a person other than a filer. To enable the Company to withhold tax at 15% for filers,

res	Principal	Shareholders	Joint S	hareholder
		Shareholding Proportion No. of shares		Shareholding Proportion No. of shares

8. In pursuance to Circular No 10 of 2014 dated May 21, 2014, if the Company receives consent from members



# **Calendar of Major Events**

18th April, 2018	Q1 financial statements
2nd August, 2018	Q2 financial statements
13th August, 2018	TCC Contract signing
07th September, 2018	H2O2 Project Board Approval
12th October, 2018	Q3 financial statements
22nd November, 2018	CCPS Regional Conference
12th December, 2018	SPA signing
31st January, 2019	Annual financial statements

engropolymer & chemicals

## **Standard Request Form Circulation of Annual Audited Accounts**

The Share Registrar Engro Polymer & Chemicals Ltd. FAMCO Associates (Pvt.) Ltd. 8-F. Near Hotel Faran Nursery, Block-6, P.E.C.H.S., Shahra-e-Faisal KARACHI. E-mail: info.shares@famco.com.pk Telephone No. (9221) 3438 0101-5, 3438 4621-3

Dear Sirs,

Subject: Request for Hard Copy of Annual Report of Engro Polymer & Chemicals Limited.

As notified by the Securities and Exchange Commission of Pakistan (SECP) vide S.R.O. 470(I)/2016 dated May 21, 2016 and approved by the Shareholders in the Annual General Meeting of the Company held on April 14, 2017, the Company is circulating its annual balance sheet, and profit and loss account, auditor's report and directors report etc. ("Annual Audited Accounts") to its members through CD/DVD/USB at their registered addresses, save for those who opt for a hardcopy of the Annual Audited Accounts by filling out the details below and sending it to the Company's share registrar and Company Secretary.

S/o, D/o, W/o being a registered shareholder of Engro Polymer & Chemicals Ltd. with the particulars as mentioned below would request that my name be added to the list of Shareholders of the Company who opt for delivery of a hardcopy of the Annual Audited Accounts of the Company and hereby request you send to me the Annual Audited Accounts in hard copy form at my registered address as contained in the member register instead of providing the same through CD/DVD/USB.

# Name of Shareholder

Folio No. / CDC ID No. CNIC/NICOP/ Passport No. Land Line Telephone No. (if any) Cell No. (if any)

Yours truly,

Shareholder's Signature

Copy to: Company Secretary Engro Polymer & Chemicals Ltd. 12th Floor, Ocean Tower, G-3, Block 9 Clifton, Khayaban-e-Igbal, Karachi-75600. E-mail: skamil@engro.com

Dated:

Particulars



# **Proxy Form**

I/We _			
of			_being a member of
ENGRO	D POLYMER AN	D CHEMICALS and holder of	Ordinary shares as
per sh	nare(Number c	f Shares)Register Folio No	and/or
		. Noand Sub Account No	
		of	
		ofas my	0
and o	n my/our be	half at the 20th Annual General Meeting of the 0	
Signed	this	day of2019.	
Witnes	sses:		
(1)	Signature Name Address	Signature	
	CNIC or		
	Passport No.	: v	(Signature should agree vith the specimen registered
(2)	Signature Name Address	: : :	with the Company)
	CNIC or		
	Passport No.	:	

## Notes:

Proxies in order to be effective, must be received by the Company not less than 48 hours before the meeting. A Proxy need not be a member of the Company.

CDC Shareholders and their proxies are each requested to attach an attested photocopy of their Computerized National Identity Card or Passport with this proxy form before submission to the Company. engropolymer & chemicals

بطورا ينكرو يوليمر ايند كيميكلز كاركن اور		
 تعداد)عام حصص حبیبا کے رجبٹر فولیونمبر اور/یاسی ڈی سی شراکت دارشناخت	(حصص)	ے ابل ر
لورد) ۲۵۰ م. محرف مرد بر مقرر المنتخب ال مقرر المنتخب		
·		یا جاتا ہے یاانگی نا کامی کی صورت میں
) بحیثیت میرے <i>اہم</i> ارے قائم مقام <i>ا</i> نمائندہ اور میرے <i>اہم</i> ار کی جانب سے ووٹ دینا اور اس کے		
		عتبام/التواءتك_
		<u>,</u>
		دد نه
		وابان
		څط څط
		(*
		*
		اختی کارڈنمبر
		إسپورٹ نمبر:
		ب خط مینی کےرجسڑ سے منفق ہونا چاہیے
		تخط
		^
		^
		* **
		ناختی کارڈنمبر پاسپورٹ نمبر:
		پا چورے م <sup>سر</sup>
لا زم موصول ہوجانی چاہیے۔نمائندہ/ قائم مقام کو مینی کارکن ہوناصر وری نہیں ہے۔		.ك:

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# كلاب اقتصادى منظرنامهر

کلال اقتصادی (Macroeconomic) کے حوالے سے 2018ء اتار چڑھا وَاور چیلنجز سے جمر پورسال رہا۔سال کا آغاز مقامی سیکٹرز پرسر ما یہ کاری کے حامل بڑے منصوبوں کے ساتھ بہترین انداز میں ہوا۔تاہم ، متحرک سیاسی منظر نامے کے سبب معیشت گرنا شروع ہوگئی اور خصوصاً زرمبادلہ کی شرح اور مقامی سطح پرطلب میس کمی پرخصوصی دباؤ دیکھا گیا۔ یہاں اس بات کی نشاند ہی ضروری ہے کہ اگر مقامی کھلاڑیوں اور کمپنیوں کو سازگار ماحول فراہم کیا جائے تو ہ ہوائی اور برا مدات کا پلیٹ فارم مہیا کر کے غیر ملکی زرمبادلہ سے بحران کے حل میں مدد کر سکتے ہیں۔

ہم پرامید ہیں کہ معاشی اصلاحات کے لیے حکومت کا مضبوط عزم ویفین تطوی اقدامات کی شکل میں سامنے آئے گا اور اس سے پاکستان کے مجموعی معاشی منظرنا مے کی بہتر ی میں مدد ملے گی۔ ہم اس بات کی نشاند ہی کرنا چاہتے ہیں کہ 2018ء کی آخری سہ ماہی کے دوران حکومت نے گیس کی قیمتوں میں تیزی سے 30 فیصد کا اضافہ کیا، جس کی وجہ سے ہماری لاگت میں اضافہ ہوا۔

اس کے ساتھ ساتھ، کیس کی تر سل میں تخفیف کے حوالے سے جاری مذاکرات سے بھی کاروبارکوشد بدخطرات لاحق میں۔ یہاں یہ بچھناا نہتائی ضروری ہے کدا گر EPCL کو گیس کی تر سل میں تخفیف کی جاتی ہے تو پاکستان کے شیمے پرانتہائی بر از اور اسے زیادہ عرصے کے لیے ذخیرہ نہیں کیا جا ہوتو پاکستان کے ٹیکسٹاکل کے شیمے پرانتہائی بر ےاثرات مرتب ہوں گے کیونکہ ٹیکسٹاکل کے شیمے کے لیے کا سٹک سوڈ ابنیادی خام مال (feedstock) ہے اور اسے زیادہ عرصے کے لیے ذخیرہ نہیں کیا جا سکتا۔ جہاں ہم حکومت کی جانب سے ملک کی ٹیکسٹاکل کی برآمدات کو بڑھانے کی کو ششوں میں حکومت کے ساتھ شاند بشانہ میں، ہم محسوس کرتے ہیں کہ یہ ہماری ذمے داری ہے کہ صنعت کو در پیش اس اہم مسئلے کواجا گر کریں۔ ہم حکومت سے مطالبہ کرتے ہیں کہ وہ مذہر ف ٹیکسٹاکل کے شیمے بلکہ اس کے ساتھ ساتھ سپال ترزکوا پن کمل سپورٹ فراہم کرے۔

جہاں ہم مندرجہ بالاگیس کی فراہمی کے مسلمے کے حوالے سے پریشان ہیں، وہیں ہما پنی آپریشنل افادیت اور پیدادار کے مقابلے میں فی یونٹ گیس کی کھپت میں کمی کے لیے بھی شوں اقدامات کررہے ہیں تا کہ ہمارے کاروبار پرگیس کی فراہمی کے اتار چڑھاؤ کے کم سے کم اثرات مرتب ہوں۔

# وينائل ماركيٹ

سال 2018ء میں عالمی سطح پر pvc کی طلب تقریباً 44 ملین ٹن پر برقراررہی، یعنی 2017ء کے مقابلے میں 3 فیصد کا اضافد دیکھا گیا۔گزشتہ سال کے مقابلے میں معتدل شرح نموکو میکر داکنا مک مسئلہ تصور کیا جاسکتا ہے، جس میں مختلف ترقی پذیر معیشتوں میں ڈالرکی قدر میں داضح کی، عالمی سطح پر بڑھتی ہوئی شرح سوداور سال کے دوسرے حصے میں متعارف کرائی جانے دالی تجارتی پابندیاں شامل ہیں۔ سپلائی ک بات کی جائے تو مجموعی صلاحیت ثابت قدمی کے ساتھ برقر ارد ہی۔

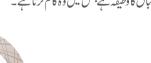


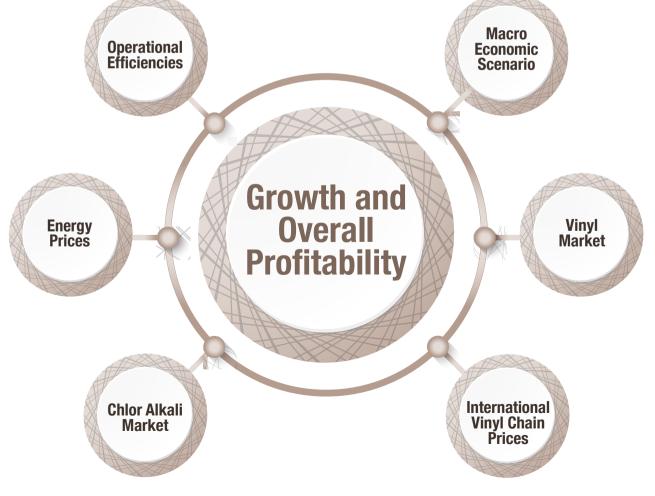
شالی امریکا

سال 2018 میں ثالی امریکا کلیدی سپلائی زون رہا۔قدرتی آفات سے متاثرہ گھروں کی دوبارہ فتمیر کے سبب ثالی امریکا میں اضافہ ہوا۔ ثالی امریکا نے عالمی معیشت میں PVC کی برآمدات میں کلیدی کردارادا کیا۔ engro polymer & chemicals

31 دسمبر 2018ء کواختام پذیر ہونے والے سال کے لیے اینگر و پولیمر اینڈ کیمیکاز لمیٹڈ کے تمام ڈائز کیٹر زسالا نہ رپورٹ اور آڈٹ کردوہ اکاؤنٹس پیش کرتے ہوئے نہایت مسر یے محسوں کرتے ہیں۔ اس سال کے دوران کمپنی کی آمد نی گزشتہ سال کی 7,731 ملین پاکستانی رو پول کے مقابلے میں 35,272 ملین پاکستانی روپے رہی اور بعد از تیکس منافع گزشتہ سال کے 2,053 ملین روپے ک مقابلے میں 4,930 ملین روپے رہا جس کے نتیج میں گزشتہ سال نی تصور آمد نی 2013 کے مقابلے میں اس سال آمد نی 25.62 ملین پاکستانی روپے رہی اور بعد از تیکس منافع گزشتہ سال کے 2,053 ملین روپ کے مقابلے میں 4,930 ملین روپے رہا جس کے نتیج میں گزشتہ سال نی تصور آمد نی 2013 کے مقابلے میں اس سال آمد نی 25.62 م ووپے فی شیئر کے حساب سے انٹیز میں ڈیویڈیڈ اور 3,00 روپ فی شیئر کے حساب سے فائل کیش ڈیویڈیڈ کی بھی منظوری دی، جس سے سال 2018ء میں فی شیئر کل آمد نی 1,00 م نمایاں سرگر میاں

اینگرو پولیمر ایند کیمیکز کمینٹر ("EPCL" یا ''سمپنی'') اینگرو کارپوریشن کمینٹر ("EPCL" یا EPCL" یا The Holding Company of EPCL") کی ذیلی سمپنی ہے، جو داؤد ہرکولیس کارپوریشن لمینٹر (" DH Corp" یا DH Corp" یا ''سمپنی'') اینگرو کارپوریشن کمینٹر ("The Holding Company of EPCL" کو کمپنیز آرڈینینس 1984 کے تحت 1997ء میں پبلک کمینڈ کمینی بنایا گیا تھا اور اس نے کمرشل آ پریشنز کا آغاز بھی 1997ء بنی میں کیا تھا۔ کمپنی کے صص پاکستان اسٹاک ایک پینی ہے۔ کمپنی کا بنیادی کا مکلور و ینائل مصنوعات بنانا اور ان کی مارکینڈ کمین کی یا یا گیا تھا اور اس نے کمرشل آ پریشنز کا آغاز بھی 1997ء بنی میں کیا تھا۔ کمپنی کے صص پاکستان اسٹاک ایک پینی میں کھٹر ہیں۔ کمپنی کا بنیادی کا مکلور و ینائل مصنوعات بنانا اور ان کی مارکینڈ کرنا ہے جس میں پولی و دینائل کلورائیڈ (PVC)، و ینائل کلورائیڈ مونو مر (VCM)، کا سنگ سوڈا، ہائیڈ روکلورک ایسڈ اور سوڈ یم ہائیوکلورائیٹ شال ہیں۔ کمپنی کا فلیگ شپ برانڈ ''سر'' (SABZ) ملک میں معیاری PVC کا دوسرا نام تصور کیا جاتا ہے۔ اینگرو پولیمر اینڈ کیمیکڑا پنیکر ایند اور دولیوں اور دوساند میں اور دینائر میں تو تی کر میں معیاری PVC کا دوسرا نام



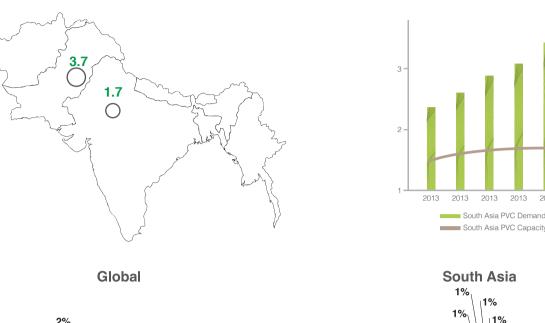


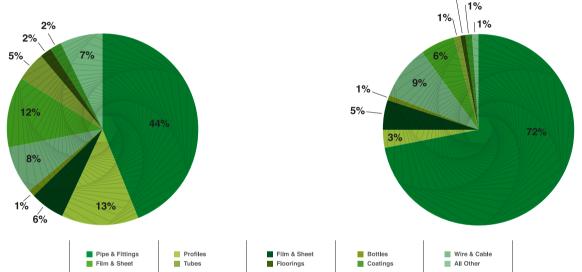
Annual Report 2018

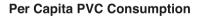
**Annual Report 2018** 

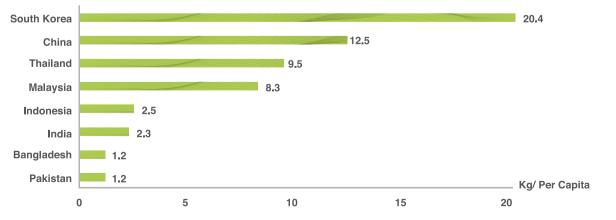
کاروباراورکاروباری ما ڈل کی نوعیت اینگرو پولیمر اینڈ ٹیمیکلزلمیٹڈ کلور۔وینائل کے شعبے میں کا م کرتا ہےاوراس کا منافع اس کاروباری سیاق وسباق کا وطیفہ ہے جس میں وہ کا م کرتا ہے۔













2013

2013

South Asia PVC Capacity

South Asia

2013 2013

engropolymer & chemicals

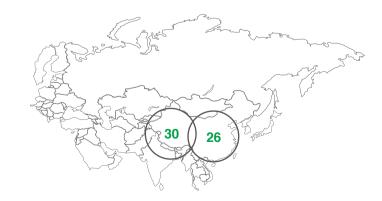
PVC کے لیےایشیا ہم مارکیٹ برقرار رہا۔ چین اور بھارت جیسی تیزی سے ترقی کرتی ہوئی معاشی قوتوں نے عالمی سطح پر PVC کی طلب میں اضافے میں سب سے زیادہ کردارادا کیا۔طلب میں اس اضافے کو تعمیراتی شعبے بر توجہ، مکانوں کی بڑھتی ہوئی طلب اور شہروں کی بڑھتی ہوئی حدود ہے منسوب کیا جا سکتا ہے۔

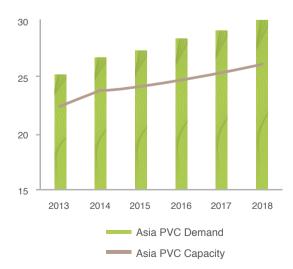
سال 2018ء میں بھی ایشیامیں PVC کی خاصی طلب رہی۔ایشین مارکیٹ PVC برآ مدکرنے والوں کے لیے یورا سال منافع بخش رہی جہاں یور یہ اور ثالی امریکا سے مال کی ترسیل جاری رہی۔ایشیامیں سپلائی کی صورتحال برقرارر ہے گی اوراس کی استعداد میں اضافے کے ساتھ مزید ترقی کا امکان ہے۔

PVC کی قیمتیں عالمی اقتصادی محرکات کے اہم جزو کے طور پر برقر ارر ہیں گی۔اس سال کے دوران PVC کی قیمتوں پر بنیا دی طور پر سپلائی میں رکاوٹوں، چین اورامریکا کے درمیان جاری تجارتی جنگ کی صورتحال اور دیگر تر قی پذیریما لک میں تر تی کے اثرات مرتب ہوتے رہے۔امریکا کی جانب سے عائدتحارتی پابندیوں کے سب چین کی تر قی کے امکانات تا حال دباؤ کا شکار ہیں۔البتہ آنے والے سالوں میں بھارت کی طلب میں اضافے کے قو می امکانات موجود ہیں۔

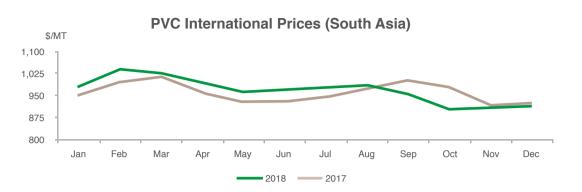
جنوبي ايشيا جنوبي ايشيا كاجائزه ليس توماركيث ميں تقريباً 8 فيصد كامضبوط اضافيد ديکھا گيا۔تقريباً 4 ملين ثن كى قدرتى طلب كے حامل اس خطيميں پيداوارى صلاحت صرف تقريباً 2 ملين ثن ہے۔جنوبي ايشيا PVC كے حوالے سے تیز ی سے تر تی کرتا ہوا خطہ ہے، جس میں مزید تیز ی سے تر تی کی پیشکوئی کی گئی ہے۔ تقریباً 1.8 ارب آبادی اور PVC کی نمایاں کم کھیے کی وجہ سے خطے میں تیز ی سے تر تی کی پیشکوئی کی گئ ہے۔جنوبی ایشیا کی طلب میں اضافے کا بڑاسب بھارت رہا، جہاں زراعت اور بنیادی دیمی انفراسٹر کچر پر کیے جانے والے اخراجات کی وجہ سے PVC کی طلب میں اضافہ ہوا۔ خطے میں PVC کی طلب میں اضافے کا انحصارانفراسٹر کچر پراخراجات، سیاسی ایتحکام اور متعارف کرائی جانے والی PVC کی نسبتاً نٹی ایپلی کیشنز پر ہوگاجنھیں خطے میں بہت متبولیت حاصل ہوئی ہے۔

جوبي ايشياميں 2018ء ميں بنيادى طور يتعميراتى شعبه ميں بھارى طلب كى وجہ سے شرح نمو ميں مستقل اضافہ د كيھنے كوملا۔جنوبي ايشياميں PVC كى طلب تقريباً 7.5 ملين ٹن تھى جبكہ رسد صرف 1.7 ٹن تھی، یعنی رسد کے مقابلے میں طلب 100 فیصد سے بھی زیادہ ہے۔اس وجہ سے خطےکا مرکز می درآ مدکنندہ کی حیثیت برقر اررہی۔ بڑھتی ہوئی آبادی اور کم فی س کھپت سے خطے میں PVC کی ما تک میں مزید اضافه ہوااور ستقبل میں اس میں مزیداضافے کاامکان ہے۔ ہمارے اس یقین کواس حقیقت سے مزید تقویت ملتی ہے کہ اس وقت جنوبی ایشیا میں PVC کا استعال صرف چندروایتی شعبوں جیسے پا ئپوں اور فننگ جبکہ عالمی سطح پراس کااستعال پلاسٹک کی بوتلوں اور پیکیجنگ وغیرہ کے لیے بھی کیا جاتا ہے جواس کی فروخت میں نمایاں اضافہ کرتا ہے۔

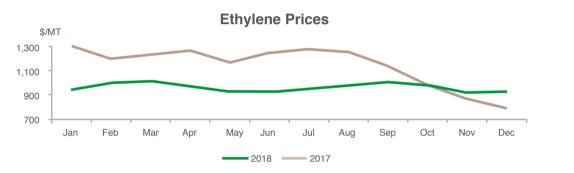








PVC کے لیے بنیادی خام مال Ethylene ہے۔2018ء میں Ethylene کی عالمی مارکیٹ میں اتار چڑھا وَدیکھا گیا۔سال کا آغاز بہترین انداز میں ہوااور خطے میں رسد میں تناؤ کے سبب تیسر ی سہ ماہی تک قیستیں برقرار میں البتہ چوتھی سہ ماہی میں صورتحال میں بہتری دیکھی گئی اورنیتجاً قیتوں پرمجموعی دباؤبھی کم ہوا۔



# کلورالگلی مارکیٹ (Chlor Alkali)

کلورالگلی (Chlor Alkali) کی عالمی مارکیٹ اپنی مالیت اور جم دونوں ہی کے حساب سے کیمیکل کی بڑی صنعتوں میں سے ایک ہے۔کا سنگ سوڈا کی قیمتیں پورے سال کے دوران غیر متحکم رہیں۔ایثیا میں طلب پر دباؤ کی وجہ بھارتی حکام کی جانب سے کا سنگ سوڈا کے لیے متعارف کرائے گئے نئے درآ مداتی قوانین تھے جس کے تحت ہیوروآف انڈین اسٹینڈ رڈز (BIS)کا سرٹیفکیٹ درکار ہوتا ہے۔اس نئے قانون کے سبب ثال مشرقی ایثیا میں پیداوار کرنے والوں نے بھارت جانے والے اپنے مال کوروک لیا۔ اس کے نتیج میں جاپان میں پیداوار کرنے والوں کی انونٹری کی شرح میں اصاف ہوا اور نی قیمتیں ہو میں کمی اور برآ مدی کا رگوکی دستایی یقنی ہوئی۔ آگے چل کر جنوبی کوریا میں بڑے پیانے پرتو سیچ متوقع ہے جس سے خطے میں کا سنگ سوڈا کی طلب میں اضاف میں مدد حلے گی۔

کاسٹک سوڈا کی مقامی صنعت کی بات کی جائز قریم شائل کے شعبے میں بہتری کے سبب بیصنعت بر ستور مضبوط رہی۔ البتہ، اس شعبے کے قد رتی گیس پرزیادہ انحصار کے سبب فراہمی کے مسائل اورگیس کی برطتی ہوئی قیمتیں ایک بڑا مسلہ بنی ہوئی ہیں۔ کاسٹک سوڈا کی فراہمی رکنے سے ٹیک شائل کے شعبے پر براہ راست انتہائی برے اثر ات مرت ہوں گے اور برآ مدات میں اضافے کے حکومتی ویژن کو دھچکا لگے گا۔ کلور الحکلی کے سیکمنٹ میں شامل دیگر مصنوعات میں سوڈ کم ہائی کو کور اکٹ (جسے ٹیک شائل کے شعبے پر براہ راست انتہائی برے اثر ات مرت ہوں گے اور برآ مدات میں اضافے کے حکومتی ویژن کو دھچکا لگے گا۔ کلور الحکلی کے سیکمنٹ میں شامل دیگر مصنوعات میں سوڈ کم ہائی کولور اکٹ (جسے ٹیک شائل کی صنعت میں بلیچنگ ایجنٹ ، الفل ایک ایک انداز کی مصنوعات میں سوڈ کم ہائی کولور اکٹ (جسے ٹیک شائل کی صنعت میں بلیچنگ ایجنٹ ، کار الحکلی کے سیکمنٹ میں شامل دیگر مصنوعات میں سوڈ کم ہائی کولور اکٹ (جسے ٹیک شائل کی صنعت میں بلیچنگ ایجنٹ ، کی مسلمان اور بلیز میں ایک بڑی میں شامل دیگر مصنوعات میں سوڈ کم ہائی کولور کی صنعت میں بلیچ تک ایجنٹ ، کار الحکلی کے سیکس کو رائٹ (جسے ٹیک شائل کی صنعت میں بلیچنگ ایجنٹ ، بعد کا مربقہ میں میں ایک بر معنو ہے ) اور ہائیڈ رو کلورک ایسڈ نے (جسے پاور پائٹ ، واعل میں سوڈ کم ہائی کی صنعت ، پانی کے فضلے کا ٹریٹنٹ ، چاول کے گوکوز کی صنعت وغیرہ میں استعمال کیا جاتا ہے ) سال بھر کے دوران بہتر کار کرد گی دکھائی نے ہمیں تو قع ہے کہ آ گے چل کر پانی کی صفائی کے لیے کلور ایٹ کی طور ایک لیے طور پر میں سے پار میٹ ہو ہیں ہوئے کے بعد HCL کی کھی بھی



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. پاکستان میں جب بھی پلاسٹ کی بات کی جاتی ہے تو مٹیریل میں ہمیشہ PVC پہلا انتخاب ہوتا ہے، ابتدائی طور پر پاکستان میں PVC کی مارکیٹ صرف پائیوں اور فننگ کی حدتک محدودتھی، تاہم، حالیہ برسوں میں متعدد نگی چیز وں میں اس کے استعال سے ثابت ہوا کہ اس میں بھر پورصلاحیت موجود ہے اور اس شاندارا متزاج نے EPCL کواپٹی سیز متنوع بنانے کے قابل بنایا ہے۔ 2018ء میں PVC فوم بورڈ اور PVC وال پینل بہترین مصنوعات ثابت ہو کیں، ان دونوں ہی میں طاق طاق میں شرح نمو میں اضاف د یکھا گیا اور مارکیٹ میں انھیں بہت زیادہ مقبولیت ملی۔

مجموعی طور پر معاشی محرکات کودیکھاجائے تو حکومت کا ملک میں مکانوں کے انفرااسٹر کچرکو بہتر بنانے کاعز م اور PVC کے شعبے میں تیزی سے ہوتی ہوئی توسیع کودیکھتے ہوئے امید کی جاتی ہے کہ PVC کی فن س کھپت میں اضافہ جاری رہے گا،جس کے منتجہ میں PVC کی شرح نمو میں بہتری آئے گی۔

مار کیٹ کی ترقی کی سرگرمیاں مار کیٹ میں PVC پیدا کرنے والے سب سے بڑےادارے کی حیثیت سے ہم صنعت کی ترقی اور فروغ کے لیے ستقل کو شاں ہیں۔اس سلسلے میں ہم مختلف تجارتی نمائنٹوں صنعتی میلوں اور کا نفرنسوں میں شرکت کررہے ہیں تا کہ مکنہصار فین کو معلومات دینے کے ساتھ اپنی مصنوعات کی خصوصیات بھی ہتا سکیں۔

اپنی روایات پر کاربندر ہے ہوئے ہم نے پلڈ ایثیا کانفرنس کے بعد آبادانفرنیشنل ایکسپومیں بھی شرکت کی۔ان نمائشوں میں PVC سے تیار کردہ معیاری مصنوعات جیسے دروازےاور کھڑ کیاں، پائپ اور فننگ، گارڈن پائپ، چھتیں، وال پینلز، geo-membranes،فلورنگ، کمیلز، PVC میٹس، اسپائر و پائپ، PVC فوم بورڈ کے دروازے / کمیبنیٹ وغیرہ کی نمائش کی گئی۔ان نمائشوں میں EPCL نے PVC مصنوعات بنانے والوں اور صارفین جیسے آرکیٹیکٹ، بلڈرز اور کنٹر بکٹرز کے درمیان ثالث کا کردارادا کیا۔

PVC مصنوعات میں جدت اور ترقی کے حوالے سے آگا ہی اور صارفین کا ان ٹیکنالوجیز کے عالمی تیارکنندگان سے رابط یقینی بنانے کے لیے EPCL نے اپنے صارفین کے ایک وفد کے ہمراہ شنگھائی میں منعقدہ چائنا پلاس نمائش کا دورہ کیا تھا۔اس اقدام کا مقصد نگی اور جدید معارف کر انا اور جدید ٹیکنالوجی کی مدد سے موجودہ مصنوعات کو بہتر بنانا تھا جو صنعت کی ترقی کے لیے ناگز رہے۔

PVC کی تجارت دنیا بحرمیں کی جاتی ہے،اس کی قیمتیں مختلف خطوں میں تبدیل ہوتی رہتی ہیں۔ پاکستان میں جنوبی ایثیا کی قیمتوں کا اطلاق ہوتا ہے(ان قیمتوں کا اطلاق پاکستان کے ساتھ ساتھ بھارت، بنگلہ دیش سری انگا پربھی ہوتا ہے)۔ 2018ء میں PVC کی طلب بہت زیادہ رہی لیکن ثنالی امریکا اور یورپ سے مال کی مستقل آمد نے مقامی قیمتوں کو قابو میں رکھا۔ ثنالی امریکا اور یورپ سے آنے والے مال کے سبب ایشیا میں مقامی آپریٹرزخصوصاً پاکستان میں اپنی مکمنہ اقتصادی قدر سے محروم ہو گئے۔

## بين الاقوامي وينائل چين کي قيمتيں



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آ پریشن اہلیتیں پورےسال آ پریشن اہلیت توجہ کا مرکز رہی۔اہم اقد امات کے نتیج میں پلانٹ کا استعال 100 فیصد سے زائدر ہا جہاں قابل ستائش آ پریشنل اہلیت کی بدولت کمپنی نے اپنی اب تک کی سب سے زیادہ PVC اور VCN کی پیداوار کی۔اس سال کے دوران پلانٹ کومزید معتبر اور موثر بنانے کے حوالے سے متعدد منصوب شروع کیے گئے جن میں پاپنی electrolyzers کی membranes کی تبدیلی شامل ہے جس کے نتیج میں کارکردگی میں بہتری اور قدرتی گیس کا تحفظ یقنی بنا۔

پلانٹ کے معیارکو برقر ارر کھنے اور اس کا تحفظ یقینی بنانے کے لیے سائٹ پر سالانہ بنیادوں پر تمام چیز وں کا جائزہ لیا جا تا ہے تا کہ تمام اہم آلات کی افادیت کومزید بہتر بنایا جا سکے جس سے آنے والے برسوں میں آپریشنل فضیلت کے حصول میں مدد ملے گی۔

2018ء کے دوران کمپنی نے 4 ہزار300 ملین کا بعداز عیک منافع حاصل کیااس کے مقابلے میں2017ء میں بعداز عیک منافع 2 ہزار53 ملین تھا۔ بہتر ہوتے ہوئے بین الاقوامی محرکات اور ملک میں تیزی سے بڑھتی ہوئی طلب ویناکل کے شعبے کے لیے سود مند ثابت ہوئی۔ چوں کہ EPCL نے اپنے سپلائر میں کومتنوع کیا جس کی بدولت وہ عالمی مارکیٹ سے ایتھا تکلین حاصل کرنے میں کا میاب رہااور موژ طریقے سے پلانٹ کا آپریشن جاری رکھا۔ سال بدسال ،معتبر پلانٹ آپریشن کے ساتھ موثر تناسب نے نچلی سطح پراور شیئر ہولٹر را ایت میں معاونت کی ۔

ساس صلاحیتوں اوراستعدادکار کے بہترین استعال اور مضبوط طلب کے شاندارا متزاج کے نتیج میں بہت زیادہ منافع حاصل ہوا۔ کمپنی نے پورے سال مستقل PVC کی ریکارڈ پیداواری سطح تک رسائی یقنی بنائی اور بیہ ب178kt سے 195kt کی کامیاب de-bottlenecking کی بدولت ممکن ہوا۔ اس کے ساتھ معیاراورکارکردگی میستقل توجہ سے منیں اعلیٰ خدمت کا عضریقینی بنااور پیداواری فضلے میں کمی ہوئی۔

2017ء میں کمپنی نے اپنی توسیع کے منصوبے کے حصے کے طور پر پلانٹ پرواقع ایک انتظامی عمارت کوڈ ھانے کا منصوبہ بنایا تھا۔لہذا کمپنی نے 31 دسمبر 2017ء کوختم ہونے والے سال کے مالی گوشوارے میں محارت کی کمز وری کی مدمیں 108 ملین روپے کا نقصان ریکارڈ کرایا۔

البتہ 2018ء میں کمپنی PVC کی توسیع سے منصوبوں اور دیگر کاروباری سرگرمیوں کے لیے استعال کی جانے والی زمین کی خریداری کے لیےا ینگروفر ٹیلائز رزلمیٹڈ سے معامدہ ہوا۔لہذا درج بالا عمارت کو مسارنہیں کیا گیا۔اس کے نتیج میں کمپنی نے عمارت گرانے کے سلسلے میں ہونے والے نقصان کی والپسی کے سلسلے میں مالی گوشوارے میں رقم کمی کے ساتھ 104 ملین ریکارڈ کرائی۔



# ليكويثريڻ اوركيش فلو

کمپنی کی بہتر مالیاتی کارکردگی کے نیتج میں آپریشنز سے زیادہ نفذرقم کی پیدواریقینی ہوئی۔اس کے ساتھ ستند صص کے اجرا ہے 5.4 ارب روپے نفذ کی پیداوار سے کمپنی کو معقول نفذرقم دستیاب ہوئی۔ نفذ کی دستیابی نے کمپنی کواپنے غیر ملکی قرضے کو کم رکھنے میں مدد دی جس کی بلدولت ان بڑے نقصانات سے بنچ میں مدد ملی جو سال بحر میں مقامی کرنسی کی قدر میں کمی کے نیتج میں ہو سکتے تھے۔علاوہ ازیں، زائد کیش کے T-Bills میں دوبارہ سرمایہ کاری کردی گئی تھی جس نے نچلی سطح پرمزید شبت اثرات مرتب کیے۔

# فنانسنگ/ماليات

بیکن شیٹ ڈیٹ کے بعد کمپنی نے 75.8ارب روپے کے سکوک (SUKUK) کا اجرا کا میابی سے کمل کیا جس اڑھ 7 سال کی مدت میں ادا کیا جانا تھا، اس کے لیے ساڑھے پانچ سال کی رعایتی مدت دلی گئی۔ان سکوک کے اجرا کا مقصد کھا توں میں نظر آنے والے کمپنی کے موجودہ طویل المدتی قرضوں کو profile کرنا تھا۔سکوک کے اجرا کے بعد کمپنی کی طویل مدتی فنڈنگ کلی طور پر شریعت کے عین مطابق ہے۔

# كريڑٹ ريٹنگ

ہمیں اس بات کا اعلان کرتے ہوئے انتہائی خوشی محسوس ہورہی ہے کہ کمپنی کی کریڈٹ ریٹنگ کو سال میں دومر تبہ اپ گریڈ کیا گیا۔ جنوری میں PACRA نے کمپنی کی طویل مرتی /قلیل مدتی ریٹنگ ''A1/A'' سے بڑھا کر''+A1+/A'' کردی۔ کمپنی کی منتحکم بنیاداور مضبوط لیکویڈیٹی کود یکھتے ہوئے PACRA نے ریٹنگ بڑھا دی اور VIS-JCR نے VIS-JCR '' کی کریڈٹ ریٹنگ دی جو کمپنی کی تاریخ میں سب سے بہترین ریٹنگ ہے

اب تک کی سب سے بہترین ریڈنگ کمپنی کی مضبوط مالی حالت ، پنجمنٹ کی قوت اور سا کھ کا منہ بولتا ثبوت ہے جو سال بھر کے دوران مالیاتی ڈھانچ میں کیے جانے والے ردوبدل کے دوران سرما میکاروں کا اعتماد حاصل کرنے میں مددگار ثابت ہوئی۔مضبوط ریڈنگ کے ثمرات ابھی سے سکوک کے مسابقتی ریٹ پرحتی اجرا کی صورت میں سامنے آنے لگے ہیں تا کہ طویل المدتی قرضوں کی بیلنس شیٹ کی تاریخ کے بعد re-profiling کی جاسکے۔

> سرمائے کا ڈھانچہ کمپنی کے اثاثوں میں 21:79 کی شرح سے قرض اور ایکویٹی میں فنانسنگ کی گئی اس کے مقابلے میں 2017ء میں یہ 36:64 تھی۔

ائر يكٹرزريورٹ

## توانائي كي مينجمنٹ اور تحفظ

## مالياتي جائز داور مينجهنك

## عمارتوں کی کمزوری



رسك مينجمنت فريم ورك (Risk Management Framework) ا ئینکروپولیمر اورکیمیکازلمیٹڈ نے 2011ء میں رسک مینجنٹ فریم ورک کی آزادانٹر پرائز کااجرا کیا۔ یہ EPCL کی پالیسی کالازمی جزومے کہ وہ جمارے کارپوریٹ اہداف اور مقاصد کے حصول میں مکنہ طور پر رکاوٹ کا سبب بننے والے رسک اور غیر یقینی صورتحال سے نمٹنے ہوئے رسک پنجمنٹ کوشیئر ہولڈرویلیو کی تخلیق ، حفاظت اور بہتری کے لیے اہم تصور کرے۔ ہم تسلیم کرتے ہیں کہ ہم ایک پیچیدہ کا روباری ماحول میں کام کررہے ہیں اور کمپنی تنظیم کی حکمت عملی اور خطرے کی شدت کی جانچ کا تکم دیتی ہے کہ entity ادارے بھر میں مناسب طور پر ذمے داریاں تفویض کر کے تسلیم کرنے پر راضی ہے۔EPCL تما م سطحوں پر جوابد ہی کوتفویض کرتا ہےاور مستفل بنیا د پر خطرات کے ماحول میں نگرانی ،ابلاغ اورر پورٹنگ کی تبدیلیوں اور تشخیص کردہ خطرات سے نمٹنے کے لیے موثر اقدامات کرنے کامطالبہ کرتا ہے۔

خطرات کی تشخیص پوری تنظیم میں کی جاتی ہےاوراثرات اورامکانات کے لحاظ سےان کی درجہ بندی کی جاتی ہے۔خطرات کی پیچان کرنے کے بعدا کی حکمتِ عملی تیار کی جاتی ہےتا کہاں کے نفی اثرات کو کم کیا جاسکےاورا نظامی کمیٹی با قاعدگی سےاس کی نگرانی کرتی ہے۔خطرات سے نمٹنے کے طریقۂ کار کی نگرانی چیف رسک آفیسر (CRO) کی جانب سے کی جانب ہے کی اقدیق بورڈ آڈئی کمیٹی (BAC) کرتی ہے۔

منیچنٹ با قاعدگی سے حتمی مصنوعات اور بنیادی خام مال کی قیتوں کا جائزہ لیتی ہے۔ اس کی بنیادادارے کے اندر کیے جانے والے قیمت کے تعین اخریداری کی حکمت عملی پر ہوتی ہےتا کہ مارکیٹ کی حرکیات پر سرمایہ کاری کی جائے

گیس کی قیتوں میں اضافے کے اثرات کوکارکردگی میں اضافے کے ذریعے سنجالا جارہا ہے۔





# مالياتي خطره لكويثريثي رسك ابينس شيث يروفائل حكمت عملي سمپنی کی بیلنس شیٹ کمل طور re-profile ہوگئی جس میں الگلے ساڑھے یا خچ سال دورانیے کے اختتام کے بعد، EPCL نے موجودہ طویل المدتی قرضہ جات کو کے لیے موجودہ طویل المدتی قرضوں کی مدمیں کوئی بارنہیں ہے سکوک (SUKUK) سے تبدیل کردیا ہے جس کی رعایتی مدت ساڑھے یا پنج سال ہے زرمبادله كاخطره حكمة يحملي رویے کی قدر میں پیش بنی کی دجہ سے ڈالر پر پنی LCs میں کمی کرکے یا کستانی رویے کلیدی معاشیاتی اشاروں پر باریک بینی سے نظرر کھنے کے ساتھ ہم مالیاتی اداروں کے اشتراک کی قدر میں کمی کے باعث مرتب ہونے والے اثرات کو کم کیا سے زرمبادلہ کی وجہ سے اپنے واجبات پر ہونے والے اثرات کی تلافی کے لیےکوشاں رہتے ہیں، اگرىيەدسائل دستىياب ہوں كاروبارى شلسل كامنصوبه

ہم مکمنہ رکاوٹوں سے کاروباری امور کے تحفظ اوراس کوجاری رکھنے کی ذمہداری کومحسوں کرتے ہیں۔اس ویژن اورارادے کے ساتھ ہم نے سال 2013ء میں کاروباری تسلسل کامنصوبہ تفکیل دیااور 2018ء میں اس کواپ گریڈ کیا۔ بینصوبہ سی بھی نادیدہ خطرے یا تباہی کی صورت میں اہم کاروباری طریقہائے کار (processes ) کوبلار کا دف جاری رہنے کونیتی بنا تا ہےاوراس کے درج ذیل مقاصد ہیں : خوشگوارنتائج اورایک مؤثر رقمل کی صلاحت کو پردان چڑھانے کے لیےایک فریم ورک فراہم کرماجو برانڈ اورویلیو میں اضافہ کرنے والی سرگرمیوں ، ساکھاوراہم اسٹیک ہولڈرز کی دلچ پسی کا محافظ ہو۔

• اپنے کام/آپریشنز کولاحق خطرات کی جانچ کرنااور کاروباری ترجیحات اورادارتی با ہمی انحصار کو مدنظرر کھتے ہوئے اگر پرچیقیقت کاروپ دھارنے لگیں توان خطرات کے اثرات کو سمجھنا۔

• کسی بھی ممکنہ انتشار کے رقمل اور انجام کا مؤثر اور موزوں طرز پرانتظام کرنا تا کہ اس کے اثرات کو کم سے کم کیا جا سکے۔

• سمی بھی حادثے کے بیٹیج میں ہمارےاہم کاروباری اموریا سپورٹ سروسز میں انتشار پیدا ہونے کی صورت میں کاروباری امورکو پہلے سے طے شدہ وقت میں جلداز جلد قابل قبول سطح تک بحال کرنا۔

• کاروباری شلسل میں مددکرنے والے منصوبوں کی باضابطہ طور پر جانچ اور نظر ثانی اور ضرورت کے مطابق اس کی تصحیح کرنا۔

• یہ منصوبہ ہماری حکمت عملی برائے ردمل، آپریٹنگ کے کم سے کم مطالبات، BCP ٹیم کی آرگنا ئزیشن، نقصان کا تخیینہ اور سائٹ کی بحالی کے لیے بنیادی سرگرمیوں کا احاطہ کرتا ہے۔ بیحاد ثات کی بحالی کے طریقہ کار کے کلیدی عناصر کی منظریشی کرتے ہوئے قیمتی مواد کی حفاظت یقینی بناتا ہے۔ ہماری انتظامیہ اپنے کاروباراورانفراسٹر کچرکولاحق اندیشوں کی با قاعدگی سے جائچ کرتی ہےاورا کی حکمت عمل تیار کرتی ہے جو کسی بھی غیر متوقع چینج کی صورت میں موز وں حل تلاش کر سکے

زربورط

کاروباری/ آیریشنل خطره اشا کی بین الاقوامی قیمتیں حكمت عملي ادارے کے اندر منظم کاروباری انگیجنس ، olefin کے بین الاقوامی تجربیکاروں پرشتمل نیٹ ورک کا قیام تا کہ قیمتوں کے بین الاقوامی ر جحان اور مارکیٹ کی حرکیات کی وضاحت کرنے والے بنیا دی عناصر کی بہتر بصیرت مل سکے توانائي كي قيمتيں

حكمت عملي توانانى كوبچانے دالے منصوبوں كااطلاق كيا گياادر قدرتى گيس كى مختلف قيمتوں کے مختلف درجوں کے لیے حکمت عملی اختراع کی گئی



# صح<mark>ت عامہ</mark> SINA کے ساتھ معاہدہ

EPCL نے SINA کے ساتھا یک معاہدے پردستخط کیے تا کہ بن قاسم ٹاؤن اور گھگر چھا ٹک کے رہائشدوں اور قریبی کمیونٹیز کو صحت کی بہتر سہولیات فراہم کرنے کے لیے صحت عامد کا ایک بنیا دی مرکز قائم کیا جا سکے جس پر سرما بیکاری کا خربی تقریبًا 16 ملین رو پے تک آیا۔ بیخد مات مکمل طور پر مفت فراہم کی گئیں۔



دى دائر فاؤنڈیش كے ساتھ شراكت دارى كرتے ہوئے پانى كى صفائى كے ليے لگائے گئے پلانٹ پينے كاصاف پانى دور در از گاؤں اور دور پرے كے علاقوں ميں رہنے دالے ہمارے بہت ہے ، من بھا ئيوں كے ليے ايک نعمت ہے۔ ہم نے اس سال دى دائر فاؤنڈیش كے ساتھ ايک معاہدے پر د ستخط كيے جس كا مقصد ايسے دور در از علاقوں ميں رہنے والے قوام كو پينے كے صاف پانى تك رسائى ميں مد دفر اہم كر ناتھا۔ اس اقد ام كر تحت بن قاسم ٹاؤن كر اچى اور تھا كر تھا تك كے علاقوں كار د گر در ہنے والوں كے ليے پانى كى صفائى كے 5 پلانٹ نصب كيے گئے۔ پانى كى صفائى كے اس پلانٹ كى تنصيب سے 6000 سے زائد تھر وں كوصاف يا فى مل سے گا۔

# خون کاعطیہ دینے کی مہم

کمپنی نے انڈس میپتال کے ساتھ اشتر اک کرتے ہوئے2017ء اور 2018ء میں EPCL کے ہیڈ آفس اور پلانٹ پرخون کا عطیہ دینے کی مہم کا انعقاد کیا۔ ملاز مین نے اس مہم میں حصہ لیتے ہوئے اس عظیم مقصد کے لیے عطیات دیے۔ ہم نے خون کے تقریباً 100 عطیات سے امداد کی۔

# أ وَثْي بِي مِتْا وَ

بین الاقوامی عالمی یوم صحت کے موقع پر اینگرو پولیمر اور کیمیکر کمیٹر نے انڈس میں تال میں کلینک قائم کیا۔اس کلینک میں آنے والوں کو ٹیو بر کلوزز کی علامات اور علاج اور ان عوامل سے آگاہ کیا گیا جواس کے مکنہ مریض کو خطرات سے دو جا رکر سکتے ہیں۔





# **ماحول** سنریورٹ کااقدام

جہازوں کی آمدورفت اور کارگو کے نقل وحمل کے سبب بندرگاہ پر ہونے والی آلودگی ایک باعث زحمت امر ہے جس نے ہماری ساحلی پٹی پر غیر ضروری اوران چاہا مولیاتی دباؤ پیدا کر دیا ہے۔ اپنی بندرگاہ کے علاقوں کو سرسبز اور صاف سقرا بنانے کے لیے ایک ملکی سی کوشش میں کمپنی نے اپنے پورٹ قاسم پلانٹ پر شجر کاری مہم کوفر وغ دیا۔

شجرکاری میں TCF اسکول کے طالبِ علم، PQA کے چیئر مین، EPCL کے چیف ایگزیکٹو آفیسر اور دیگر ملاز مین شامل تھے تا کہ ماحولیاتی صفائی ستحرائی کی سمجھ اور نٹی نسل میں رضا کاری کا جذبہ پیدا کیا جا سکے۔





# کاروباری اخلاقیات اوراینٹی کر پشن

کاروباری اخلاقیات ہماری بنیادی اقدار ہیں اور جو پچھ بھی ہم کرتے ہیں بیاس کے قلب میں بستا ہے۔ کمپنی کے بورڈ آف ڈائر کیٹرز نے 'ضابط اخلاق' میں قابل قبول کاروباری ضابط ممل اور رویوں کوواضح طور پر ان کج کیا ہے تا کہ اعلیٰ معیاری اخلاقی اقدار کو برقر ارر کھتے ہوئے ہمارے تمام کاروباری معاملات کو تیفنی بنایا جا سکے۔ ہم کسی بھی طرح کی غیر اخلاقی حرکت کو قطع برداشت نہیں کریں گے چا ہے اس کا کتنا ہی برانقصان کیوں نہ اٹھانا پڑے۔ اس کی تحقیق مؤثر طریقے سے تیار کردہ اور تعیل شدہ آڈٹ پلانز اور ضافتی طریقہ کار کے اطلاق کے ذریعے کی جاتی ہے جو کسی بھی قسم کردہ اور تعیل شدہ آڈٹ پلانز اور ضافتی طریقہ کار کے اطلاق کے ذریعے کی جاتی ہے جو کسی بھی قسم والے معاملات کو تا تون کے تحفظ سے خارج کرتا ہے اور کار وباری ضا بطے کی راہ میں آن والے معاملات کو نمایاں کرتا ہے۔ مزید بر اس ، ہمارے اسٹیک ہولڈرز کے لیے متعدد ذرائع ہیں جن کے ذریعے وہ اپنی آواز پہنچانے کے ساتھ ساتھ ایسے معاملات اور رویں کو تھی پیچان سکتے ہیں جو ہماری بنیا دی اور مرکزی اقد ارکے لیے نا قابل برداشت ہوں۔

کار پوریٹ گورننس ہماری تمپنی کے نظم ونت اور دلچیپی رکھنے والے فریقوں کے ساتھ ہمارے تعلقات پر اثر انداز ہوتی ہے۔ انتظامیہ شفافیت اور اخلاقی ضابطوں پر خصوصی زور دیتی ہے جو ہمارے ملاز مین اور گا ہکوں اور خدمات فراہم کنندگان کی حیثیت میں ہم سے لین دین کرنے والوں کوذ مہدار پر فیشنلز اور کار پوریٹ شہری بنانے میں بنیا دی کر دارادا کرتے ہیں۔

# صحت ،سلامتی اور ماحول

حفاظت ہماری کمپنی کی اولین بنیا دی اقد ار میں سے ایک ہے۔ مینجنٹ کاعزم اور احساس ذمہ داری اور ملاز مین کی اصولوں اور طریقہائے کار سے وابستگی ایک اور محفوظ سال کی وجہ بنی۔ کمپنی نے 2018ء کے لیے متعین کردہ حفاظت کے تمام KPI کو پورا کیا۔ طبی امداد کے صرف ایک معاط کے ساتھ ریکارڈ شدہ مجموعی انجری کی شرح (KRIR) 20.17 کے ہدف سے کہیں کم 0.05 پر بند ہوئی جس نے آئندہ سالوں کے لیے نئی بلند یوں اور او نچے معیارات کا تعین کیا۔ فلیٹ ایسیڈنٹ فریکوئیتی ریٹ (FAFR) 2018 پر بند ہوا۔ 2018ء کے لیے پر اسیس سیفٹی سیفٹی ٹوٹل انی ڈینٹ ریٹ (South 2010ء کے ایک پر اسیس سیفٹی

آڈٹس کے روڈ میپ کا حصہ ہونے کے باعث سمپنی سینڈ اور تھرڈ پارٹی کی تکرانی کے آڈٹ سے گزری۔

ذمه دارانه شهریت اور CSR سرکرمیاں

پہماندہ طبقات کی ترقی اورانھیں غربت سے نحبات دلانے کے لیے کمپنی نے سال 2018ء میں 85 ملین مالیت کے متعدداقد امات کیے۔

> لعلیم دی سٹیزنز فاؤنڈیشن(TCF) کے ساتھ اسکول کی کعمیر کا پروگرام

مزید برآن ہم نے TCF کے ساتھ آسٹن کیمیں اسکول میں 180 سے زائد بچوں کی ٹنجائش کی حامل ایک اور شفٹ کے آغاز کے لیے بھی کام کیا۔



عطیات جمع کرنااوران کی تقسیم عطیات EPCL کے صدر دفتر ، پلانٹ اور اوشین ٹاور بلڈنگ سے اکٹھا کیے گئے جن میں اسکول بیگ، کتابیں، جوتے اور یو نیفارم وغیرہ شامل ہیں اور انھیں محروم طبقہ میں تعلیم کے فروغ کے لیے تقسیم کردیا گیا تا کہ ان میں امید کی ایک کرن جگائی جائے۔





پلانٹ پراندرونی گیمنگ اور جمنازیم کے کمرے کا افتتاح کیا گیا تا کہ ہماری افرادی قوت وقفوں کے دوران آ رام کر سکے اور صحتہ ندانہ انداز میں اپنے ساتھیوں کے ساتھ پُرسکون ماحول میں میل جول کرسکیں۔

سال2018ء کے دوران دباؤمیں کمی ساراسال برقر اررہی۔

# اسٹیک ہولڈرز کی مشغولیت اور تعلقات

سمپنی اس امر پریفین رکھتی ہے کہ اسٹیک ہولڈرز کو ہر سطح پر مطلع کرنا چاہیے، اس سال کے دوران ہم نے پریس ریلیز وں، سہ ماہی اور سالا نہ نتائج پر سکیور ٹیز تجز بیکاروں کی بریفنگ ، اسٹاک ایکیچینج میں اسٹرینجٹ مواقع کی تشہیر، پلانٹ کی سیر اور متعلقہ اسٹیک ہولڈرز کے ساتھ غیر رسمی گفت وشنید کے ذریعے اس کو یقینی بنایا۔

سمپنی تمام انضباطی ضروریات پڑمل پیراہے اوراس ضمن میں متعلقہ نگران اداروں کے ساتھ قریبی روابط قائم رکھے ہوئے ہے جن میں اسٹاک ایمچینج ، ٹیکس حکام اور پاکستان کی سکیور ٹیز اور ایمچینج کمیشن شامل ہیں۔

EPCL کے پاس بینلڑوں خدمات فراہم کنندگان اور گا مکہ میں اور ہم انھیں اپنے ساتھ مشغول رکھنے کے لیے وفقاً فو قناً رسمی اور غیر رسمی اجلاس اور کانفرنسز کی کوششوں میں مصروف ہیں۔ اپنی صنعت کے مفاد میں ہم اپنے گا کہوں کو با قاعدگی کے ساتھ را لبطے میں رکھنے کے لیے ان کے کاروباروں مے متعلق تکنیکی امداد فراہم کرتے ہیں۔

سمپنی اپنے ملاز مین کوتر قی کا جزوِ لاز متجھتی ہے، ہم ملاز مین کی ترغیب وتسلی کی پیائش متعدد معیارات اور نتائج سے کرتے ہیں اور ان نتائج کو متعلقہ میٹر ز کے سامنے رکھتے ہیں جس کے بعد ہیومن ریسورس کی حکمت عملی کو نشان زد کیے گئے حصول کو بہتر کرنے کی مناسبت سے تبدیل کیا جا تا ہے۔

# حکومت کی جانب سےضر ورکی سپورٹ

گیس کی بڑھتی ہوئی قیمتیں کمپنی کو در پیش اہم چیلنجز میں سے ایک ہے جس کے لیے حکومتی سپورٹ کی ضرورت ہے۔2018ء کی آخری سہ ماہی میں حکومت نے قدرتی گیس کی قیمتوں میں 30 فیصد تک اضافہ کیا جس کے نتیج میں مصنوعات کے لیے بچپت کے تناسب میں کمی واقع ہوئی۔ مقامی صنعتوں کی مدد کرنے اور انھیں بین الاقوامی کھلاڑیوں کے مد مقابل کھڑا کرنے کے لیے ضروری ہے کہ حکومت توانائی کی قیمتوں پرنظرر کھے۔



صنعتى تعلقات

ہیو**من ریسور**س

اس سال متعدد نئے کاروباری اقدامات اور منصوبوں کی منظوری لی گئی اور اس کے مطابق نئے اقدامات کیے گئے تا کہ مؤثر طریقے سے کاروبارانجام دینے ، آر گنا نزیشن کی سطح پر ابلاغ کو مضبوط بنانے اور بالآخر اپنے کاروباری اہداف حاصل کرنے کے لیے لوگوں کی صلاحیتوں کو پردان چڑھاتے ہوئے اُخصیں مصروف کیا جائے۔

2018ء میں کیریئر کی تمام سطحوں کے لیے سیکھنے کے نئے فریم ورک کا اجرا کیا گیا جو نہ صرف سپر وائز رز اور افراد کے منیجر زبلکہ انفرادی شراکت داروں کے لیے مخصوص پر وگرام پر شتمل تھا۔ 'ہارورڈ منیج مینٹر' کے اشتراک سے لوگوں کے لیے شروع کیے گئے آن لائن ڈیجیٹل لرننگ پر وگرام کو بہت پیند کیا گیا جس نے ملاز مین نے لیے ایس کچک فراہم کی جہاں وہ ہارورڈ کی جانب سے تیار کی گئی کلاس موڈ یول میں سیکھنے اور آ کے بڑھنے رکمن چا ہے دائرہ کا روں کا انتخاب کر سکیں۔

EPCL Cares کاعلم بردارا قدام ملاز مین میں سب سے زیادہ مقبول رہا جو ملاز مین کے دلوں کو چھوجانے والے تج بات اور اشارات کے امتراج پر شتمل اقدام تھا جس نے اس بات کو واضح کیا کہ کمپنی کو اپنے ملاز مین اور ان کے خاندا نوں کی قکر ہے۔ ملاز مین اور ان کی قیملیز نے اپنی زند گیوں کے خاص موقعوں پر خوشیاں منانے کے لیے جیسے گئے مختلف تحفوں کی پذیرائی کی۔ ہیومن ریسورس Cares EPCL کے پلیٹ فارم کو مزید بہتر بنانے اور ملاز مین اور ان کی قیملیز کے لیے مزید قریب کرنے والے اقد امات کا اضافہ کرنے کی منصوبہ سازی کر رہا ہے۔

ہومن ریسورس نے اپنی روایت کو جاری رکھتے ہوئے ماہا نہ روبر واeskip leve اجلاسوں کا انعقاد کیا تاکہ دسمبر 2018ء تک معاملات کے 91 فیصد تک ریزولوثن ریٹ ( resolution ) ( rate ) کے ساتھ تمام سطحوں پر بلانغطل ابلاغ کو جاری رکھا جا سکے۔



• مارش اور مِک لینن کی جانب سے انشوررر سک سروے (Insurer Risk Survey) ہوا۔

دیگر متعددکلیدی سرگرمیاں بھی منعقد ہوئیں جو پہلے سے مضبوط اور وقت سے ثابت شدہ سسٹم کی مؤثر مینجنٹ میں مدد گارر ہیں جس میں شامل ہیں:

- EPCL PVC اور VCM DBN کی توسیح کے لیے سندھ EPA سے انوائر منٹ امپیکٹ اسسمنٹ (EIA) کے NOC کی منظوری حاصل کی گئی۔
- منصوب کے مطابق (PHA) Process Hazard Analysis (PHA) کی مشق منعقد کی گئ جس کے ساتھ ساتھ PVC-III کی پہلے سے منظوری اور کا سنگ فلیکر پراجیکٹ ( Caustic جس کے ساتھ ساتھ ڈیزائن PHA حاصل کیا گیا۔
- EPCL کی جانب سے 22 نومبر 2018 ءکو پا کستان میں سب سے پہلی CCPS کا نفرنس کی میز بانی کی گئی جس میں وسط ایشیا، جنوبی افریقہ اور جا پان کے نمائندوں کے ساتھ ساتھ ملک بھر سے مختلف صنعتوں اوراداروں کی میز بانی بھی کی گئی۔

## انفار ميشن مستحز

2018ء میں بورڈ آف ڈائر کیٹرز نے ایک تین سالہ 2020 ڈیجیٹائزیشن کی حکمت عملی کی منظوری دی۔ EPCL کی انفار میشن ٹیکنالو جی کی حکمت عملی پراسیسز اور معلومات کی ڈیجیٹائزیشن پر جنی ہے تاکہ آرگنائزیشن کوpperlessاور wireless بنا دیا جائے جس سے ملاز مین کوکہیں سے بھی، کسی بھی وقت اور کسی بھی ڈیوائس سے کام کرنے کے قابل بنایا جا سکے۔ میڈودکاری کواستعال کرتے ہوئے انسانی امداد کے بغیر فروخت کے آپریشز، بھی فراہم کر کے گ کیم جنوری 2018ء سے الحاف الماد کے بغیر فروخت کے آپریشز، بھی فراہم کر کے گ ٹیکنالو جی میں ضم کیا گیا جس کی بدولت تمام اینگر وکمپنیوں کے لیے انفار میش ٹیکنالو جی کی ایک بی مروں متعارف کر وائی گئی۔2020 ڈیجیٹائزیشن حکمت عملی کے نفاذ کا اچتمام OF کی سر براہی میں بزنس (EPCL کے دمہ ہے۔ Tاکا انفام این سی تھ تھر ایک اسٹیئر تک کیلیٹی کے ساتھ ساتھ دیگراینگرو کمپنیز کے ساتھ ساتھ حکمت کا ایک معیار مرتب کیا۔

2020 ڈیجیٹائزیشن کا مقصد EPCL کو ڈیجیٹل خطوط پر استوار ماڈل کمپنی بنانا ہے۔ یہاں نافذ ہونے والے سولیوشنز اینگروکی تمام کمپنیوں پر نافذ ہوں گے۔ او پر دیے گئے تمام شعبوں میں کام جاری ہے اور 2019ء کے دوران اس کام کوکمل کرلیا جائے گا۔ مزید برآل ، ملاز مین کے تربیتی پروگرام اور اس کے ساتھ ساتھ موبائل ایپلیکیشن پرمینی سولیوشنز بنا کر روزانہ کی بنیاد پر ایمپلائی سروسزکوڈ یجیٹائز کرنے پر توجہ مرکوز کی جائے گی۔



# **Category of Shareholding**

Information of shareholding required under the reporting framework is as follow:

## 1. Associated Companies, Undertaking and Related Parties

Shareholders' Category	
Engro Corporation Limited	510,733,450
Mitsubishi Corporation	100,053,562
EPCL Employees' Trust	1,040,840
	611,827,852

#### 2. Modarabas and Mutual Funds

Name of Shareholders	
CDC - TRUSTEE ABL INCOME FUND - MT	9,500
CDC - TRUSTEE ABL ISLAMIC PENSION FUND - EQUITY SUB FUND	58,699
CDC - TRUSTEE ABL PENSION FUND - EQUITY SUB FUND	78,699
CDC - TRUSTEE ABL STOCK FUND	1,973,870
CDC - TRUSTEE AKD INDEX TRACKER FUND	103,497
CDC - TRUSTEE AL AMEEN ISLAMIC DEDICATED EQUITY FUND	7,108,454
CDC - TRUSTEE AL MEEZAN MUTUAL FUND	3,229,041
CDC - TRUSTEE AL-AMEEN ISLAMIC ASSET ALLOCATION FUND	2,129,890
CDC - TRUSTEE AL-AMEEN SHARIAH STOCK FUND	5,946,972
CDC - TRUSTEE ALFALAH CAPITAL PRESERVATION FUND II	123,000
CDC - TRUSTEE ALFALAH GHP ALPHA FUND	1,362,000
CDC - TRUSTEE ALFALAH GHP ISLAMIC DEDICATED EQUITY FUND	984,000
CDC - TRUSTEE ALFALAH GHP ISLAMIC STOCK FUND	3,527,500
CDC - TRUSTEE ALFALAH GHP ISLAMIC VALUE FUND	119,000
CDC - TRUSTEE ALFALAH GHP SOVEREIGN FUND - MT	137,500
CDC - TRUSTEE ALFALAH GHP STOCK FUND	2,145,000
CDC - TRUSTEE ALFALAH GHP VALUE FUND	937,500
CDC - TRUSTEE ALHAMRA ISLAMIC STOCK FUND	4,671,614
CDC - TRUSTEE APF-EQUITY SUB FUND	150,000
CDC - TRUSTEE APIF - EQUITY SUB FUND	164,500
CDC - TRUSTEE ASKARI ASSET ALLOCATION FUND	25,000
CDC - TRUSTEE ATLAS INCOME FUND - MT	6,500
CDC - TRUSTEE ATLAS ISLAMIC STOCK FUND	680,000
CDC - TRUSTEE ATLAS STOCK MARKET FUND	2,550,000
CDC - TRUSTEE FAYSAL ASSET ALLOCATION FUND	180,500



engropolymer & chemicals

2018ء میں EPCL نے مجموعی طور پرایک حکمت عملی تیار کی جس کا مقصد انٹرنیشن فوٹ پرنٹ میں پاکستان کو پولیم زاورالا ئیڈیم یکز میں سب سے آگے لے جانے کے اپنے خواب کو بایہ بحیل تک پہنچانا تھا۔ اس من میں متعدد منصوبوں کوکا میابی سے مکمل کیا گیا، نئے منصوبوں کا اعلان کیا گیااور مختلف تحقیقات کا آغاز کیا گیا۔ یہاں اس نکتہ برغور کرنے کی ضرورت ہے کہ 2018ء میں ہم نے کمپنی کی آمدن اور خرچ کا ایک صحتمند گوشوارہ اس طرح بنایا کہادائیکیوں کو 2024 ء تک دھکیل دیا گیا ہے جس کے باعث ہم نہ صرف اپنے اعلان کیے گئے منصوبوں کو کمل کرنے کے قابل ہوں گے بلکہا یسے منفر دمواقع میں سرما پہ کاری بھی کر سکیں گے جوشیئر ہولڈرویلیوکوزیادہ سے زیادہ کرنے کے ہمارےخواب اور مقصد ہے ہم آ ہنگ ہیں۔ ب منصوبوں کی تازہ ہرین معلومات درج ذیل ہیں:

• PVC/VCM کی توسیع: میگامنصوبے میں 100,000 میٹرکٹن (295,000 میٹرکٹن کی گُل گنجائش لیتے ہوئے) کی گنجائش کے ساتھ PVC پلانٹ کی شمولیت اور VCM پلانٹ کی کشادگی کے لیے50,000 میٹرکٹن کی اضافی گنجائش شامل ہیں۔چین میںEPC کنٹر یکٹرز کے ساتھ پہلا اجلاس منعقد کیا گیا اورکنٹر یکٹر کے لیےا کی اضافی گنجائش شامل ہیں۔چین میں EPC کنٹر یکٹرز کے ساتھ پہلا اجلاس منعقد کیا گیا ورکنٹر یکٹر کے لیےا کی اضافی گنجائش شامل ہیں۔چین میں EPC کنٹر یکٹرز کے ساتھ پہلا اجلاس

کاستک فلیکر یلانٹ: کلورالکلی کے سیکمنٹ میں فلیکر (flaker) ہماری نٹی یروڈ کٹ لائن ہوگی، 20,000 میٹرکٹن کامنصوبہ 2019ء کی پہلی ششماہی میں آن لائن آنے کی امید ہے۔ اس منصوبہ 2010 میٹر بلانٹ: کلورالکلی کے سیکمنٹ میں قائل آنے کی امید ہے۔ اس منصوبہ 20

• آسیجن پیٹن VCM کی پیدادار: EPCLمستقبل میں کامیابی کے ساتھ ویلیوکو بڑھانے کے لیے تکنیکی فروغ کی اہمیت کو تسلیم کرتا ہے، اس ضمن میں، بورڈ آف ڈائر کیٹرز نےVCM کی پیدادار کے لیے منصوبے کوہوا پرینی روایتی طریقے سے تبدیل کر کے تنیکی طور پرجدید آسیجن پرینی طریقہ کاراختیار کرنے کی منظوری دی ہے۔اس منصوبے سے خام مال کے خرچ میں 2 فیصد تک کی کمی کی توقع ہےاوراس کے

ہائیڈروجن برآ کسائیڈ:EPCLاینے کاسٹک کے مینوفی چرنگ پراسس سے ہائیڈروجن اخذ کرتا ہے۔ فی الحال ہائیڈروجن بڑے پیانے پرایندھن کے طور پراستعال ہورہی ہے جو دستیاب ہائیڈروجن کے

آگے بڑھتے ہوئے یہ منصوبہ جات ترجیحی طور پر ہمارے مرکز نگاہ رہیں گے۔ مزید برآں، اس سال کے دوران کلور اکلی کی متعلقہ مصنوعات کی de-bottlenecking کی استعداد کی پنگیل ادر membrane کی تبریلی کے ساتھ ہم مؤثر انداز میں پیداداری تمل کی روانی سے حاصل ہونے والے فوائد کی تو قع رکھتے ہیں۔ جاری منصوبوں کے ساتھ ساتھ، کمپنی این متحکم آیریشنل کارکردگی کا مظاہرہ کرنے میں یُراعتماداور 2019ء میں PVC مارکیٹ کی متحکم ترقی حاری رہنےاور مجموعی طور پرمذہت معاشی ربحان کے لیے یُرامید ہے۔

## **Corporate Review**

## Shareholding in the Company

The shareholding in the company as at December 31, 2018 is as follow:

Shareholders Category	No. of Shareholders	No. of Shares held	% of holding
Directors, Chief Executive Officer, spouse and minor children	7	7	0.00
Associated Companies, undertaking and related parties	3	611,827,852	67.31
Banks, DFIs, Non-Banking Financial Institutions	5	4,080,696	0.45
Insurance Companies	19	21,480,062	2.36
Modarabas and Mutual Funds	90	130,031,659	14.31
Shareholders holding 10%	2	610,787,012	67.20
General Public (Individuals)			
a. Local	29,064	95,316,858	10.49
b. Foreign	0		
Others	227	46,186,199	5.08

- تمام تفصيلات درج تقيس بے مزيد برآل، VCMde-bottlenecking کے ليے de-bottlenecking کی خريداری بھی احسن طریقے سے جاری ہے۔
  - کمپنی جنوبی مارکیٹ کے لیے قریبی ذاتی فوائد برسر مایہ کاری کرنے اورسمندر کے ذریعے برآ مدات بڑھانے کے قابل ہو سکے گی۔
  - 2020ء کے اختیام تک آن لائن آنے کی تو قع ہےاور CAPEX کی مالی امداداندرونی طور پر جمع کی گئی رقم سے کی جائے گی۔
- لیے بہترین ویلیو پیدانہیں کرتا۔لہٰذا، بورڈ آف ڈائر کیٹرز نے فیصلہ کہا ہے کہ گرین فیلڈ مینوفیکچرنگ ہوات کے ذریعے ہائیڈ روجن پر آ کسائیڈ کا کاروبارشروع کیاجائے۔



Name of Shareholders	No. of Shares held
CDC - TRUSTEE NAFA MULTI ASSET FUND	379,123
CDC - TRUSTEE NAFA STOCK FUND	7,470,069
CDC - TRUSTEE NIT INCOME FUND - MT	8,000
CDC - TRUSTEE PAKISTAN CAPITAL MARKET FUND	632,687
CDC - TRUSTEE PAKISTAN INCOME FUND - MT	96,000
CDC - TRUSTEE PICIC GROWTH FUND	2,443,699
CDC - TRUSTEE PICIC INVESTMENT FUND	1,283,462
CDC - TRUSTEE UBL ASSET ALLOCATION FUND	497,368
CDC - TRUSTEE UBL DEDICATED EQUITY FUND	109,613
CDC - TRUSTEE UBL INCOME OPPORTUNITY FUND - MT	125,500
CDC - TRUSTEE UBL RETIREMENT SAVINGS FUND - EQUITY SUB FUND	650,372
CDC - TRUSTEE UBL STOCK ADVANTAGE FUND	4,292,898
CDC TRUSTEE - MEEZAN DEDICATED EQUITY FUND	1,517,644
CDC-TRUSTEE AL-AMEEN ISLAMIC RET. SAV. FUND-EQUITY SUB FUND	1,176,990
CDC-TRUSTEE ALHAMRA ISLAMIC ASSET ALLOCATION FUND	4,054,248
CDC-TRUSTEE FIRST HABIB ISLAMIC STOCK FUND	88,000
CDC-TRUSTEE HBL ISLAMIC STOCK FUND	1,872,066
CDC-TRUSTEE NAFA ASSET ALLOCATION FUND	668,357
CDC-TRUSTEE NAFA SAVINGS PLUS FUND - MT	109,000
M C F S L-TRUSTEE ASKARI ISLAMIC ASSET ALLOCATION FUND	30,000
MC FSL TRUSTEE JS - INCOME FUND	84,000
MCBFSL - TRUSTEE ABL ISLAMIC STOCK FUND	1,397,175
MCBFSL - TRUSTEE HBL ISLAMIC DEDICATED EQUITY FUND	503,000
MCBFSL - TRUSTEE PAK OMAN ADVANTAGE ASSET ALLOCATION FUND	5,000
MCBFSL - TRUSTEE PAK OMAN ISLAMIC ASSET ALLOCATION FUND	105,000
MCBFSL TRUSTEE ABL ISLAMIC DEDICATED STOCK FUND	707,690
MCBFSL-TRUSTEE ABL ISLAMIC ASSET ALLOCATION FUND	165,000
TOTAL	129,785,460





Name of Shareholders	No. of Shares held
CDC - TRUSTEE FAYSAL ISLAMIC ASSET ALLOCATION FUND	575,000
CDC - TRUSTEE FAYSAL MTS FUND - MT	38,000
CDC - TRUSTEE FAYSAL SAVINGS GROWTH FUND - MT	2,500
CDC - TRUSTEE FAYSAL STOCK FUND	325,000
CDC - TRUSTEE FIRST CAPITAL MUTUAL FUND	20,000
CDC - TRUSTEE FIRST HABIB ASSET ALLOCATION FUND	25,000
CDC - TRUSTEE FIRST HABIB INCOME FUND - MT	74,000
CDC - TRUSTEE FIRST HABIB STOCK FUND	80,000
CDC - TRUSTEE HBL - STOCK FUND	2,572,079
CDC - TRUSTEE HBL EQUITY FUND	154,596
CDC - TRUSTEE HBL IPF EQUITY SUB FUND	149,885
CDC - TRUSTEE HBL ISLAMIC ASSET ALLOCATION FUND	558,931
CDC - TRUSTEE HBL ISLAMIC EQUITY FUND	472,452
CDC - TRUSTEE HBL MULTI - ASSET FUND	55,000
CDC - TRUSTEE HBL PF EQUITY SUB FUND	140,814
CDC - TRUSTEE JS ISLAMIC PENSION SAVINGS FUND-EQUITY ACCOUNT	81,000
CDC - TRUSTEE JS LARGE CAP. FUND	488,500
CDC - TRUSTEE JS PENSION SAVINGS FUND - EQUITY ACCOUNT	130,000
CDC - TRUSTEE KSE MEEZAN INDEX FUND	879,771
CDC - TRUSTEE LAKSON EQUITY FUND	2,502,080
CDC - TRUSTEE LAKSON ISLAMIC TACTICAL FUND	117,616
CDC - TRUSTEE LAKSON TACTICAL FUND	488,778
CDC - TRUSTEE MCB DCF INCOME FUND	3,500
CDC - TRUSTEE MCB PAKISTAN ASSET ALLOCATION FUND	2,795,536
CDC - TRUSTEE MCB PAKISTAN STOCK MARKET FUND	14,385,155
CDC - TRUSTEE MEEZAN ASSET ALLOCATION FUND	1,300,761
CDC - TRUSTEE MEEZAN BALANCED FUND	2,038,954
CDC - TRUSTEE MEEZAN ISLAMIC FUND	18,880,721
CDC - TRUSTEE MEEZAN TAHAFFUZ PENSION FUND - EQUITY SUB FUND	3,176,709
CDC - TRUSTEE NAFA INCOME FUND - MT	523,500
CDC - TRUSTEE NAFA INCOME OPPORTUNITY FUND - MT	709,000
CDC - TRUSTEE NAFA ISLAMIC ACTIVE ALLOCATION EQUITY FUND	984,916
CDC - TRUSTEE NAFA ISLAMIC ASSET ALLOCATION FUND	2,813,500
CDC - TRUSTEE NAFA ISLAMIC PRINCIPAL PROTECTED FUND - II	16,029
CDC - TRUSTEE NAFA ISLAMIC STOCK FUND	3,351,980





## 8. Details of purchase/sale of shares by Directors, Executives and their spouse/minor children

Name	Shares Purchased	Shares Sold	Rate	Date of Purchase / Sale
Ahsen Aqeel	2,000	-	38.4	24.4.2018
Syed Muhammad Farooq Ahmed	-	20,000	39.29	25.4.2018
Ibrar ahmed	-	28,000	7.85	5.7.2018
Ibrar ahmed	-	301	7.61	5.7.2018
Hussain Hasanali	110,986	-	22	20.7.2018
Muhammad Bilal Ahmed	135,034	-	22	18.7.2018
Ali Mohsin Bhagat	7,070	-	22	23.7.2018
Afsheen Nouman	235	-	22	16.7.2018
Rizwan Ahmed Taqi	62,892	-	22	23.7.2018



3. Directors and their spouse and minor children

Shareholders' Category	No. of Shares hel
Mr. Ghias Uddin Khan	1
Mr. Imran Anwer	1
Mr. Noriyuki Koga	1
Mr. Hasnain Moochhala	1
Mr. Nadir Salar Qureshi	1
Mr. Mohammad Asif Sultan Tajik	1
Mr. Feroz Rizvi	1

#### 4. Executives

Shareholders' Category

Executives (approximately)

## 5. Public sector companies and corporations

### Shareholders' Category

Public sector companies and corporations

## 6. Banks, Development Finance Institutions, Insurance, Takaful, Modarabas & Pension Funds

## Shareholders' Category

Banks, Development Finance Institutions, Non-Banking Finance Modarabas & Pension Funds

## 7. Shareholding five percent or more voting interest in the Company

## Shareholders' Category

Engro Corporation Limited

Mitsubishi Corporation



No. of Shares held
829,311

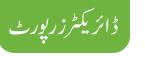
No. of Shares held
250,000

	No. of Shares held
e Companies, Insurance, Takaful,	28,664,861

No. of Shares held	% of holding
510,733,450	56
100,053,562	11



No. of Shareholders	Size of	Holding	No. of Share
	From	То	
5	155,001	160,000	788,674
6	160,001	165,000	978,217
3	165,001	170,000	501,892
1	175,000	180,000	175,000
2	180,001	185,000	362,000
5	185,001	190,000	937,164
7	195,001	200,000	1,397,948
1	200,001	205,000	200,500
6	205,001	210,000	1,243,219
2	210,001	215,000	429,500
1	215,001	220,000	217,000
3	225,000	230,000	681,042
4	230,001	235,000	930,936
1	235,001	240,000	237,000
1	240,001	245,000	244,512
7	250,000	255,000	1,760,385
6	270,001	275,000	1,645,973
1	285,001	290,000	286,000
5	295,000	300,000	1,495,000
2	300,001	305,000	602,095
2	315,001	320,000	636,134
4	325,000	330,000	1,309,094
2	335,001	340,000	676,995
1	340,001	345,000	344,589
1	360,001	365,000	362,892
1	370,001	375,000	373,991
1	375,001	380,000	379,123
1	380,001	385,000	381,532
2	395,001	400,000	797,999
2	410,000	415,000	820,986
2	430,001	435,000	864,188
1	455,001	460,000	458,147
1	465,001	470,000	465,707
1	470,001	475,000	472,452



engro polymer & chemicals

## 9. Pattern of Shareholding – As At December 31, 2018

No. of Shareholders	Size of Holding		No. of Share
	From	То	
531	1	100	13,719
18,377	101	500	8,709,847
6,076	501	1,000	4,486,094
2,581	1,001	5,000	6,395,776
622	5,001	10,000	4,795,361
265	10,001	15,000	3,428,645
162	15,001	20,000	2,953,733
106	20,001	25,000	2,453,690
95	25,001	30,000	2,661,793
64	30,001	35,000	2,134,220
27	35,001	40,000	1,036,147
35	40,001	45,000	1,487,485
47	45,001	50,000	2,301,231
27	50,001	55,000	1,431,168
18	55,001	60,000	1,046,717
16	60,001	65,000	1,012,573
24	65,001	70,000	1,648,563
13	70,001	75,000	960,174
15	75,001	80,000	1,174,160
9	80,001	85,000	740,649
6	85,001	90,000	524,512
7	90,001	95,000	652,380
27	95,001	100,000	2,669,852
9	100,001	105,000	928,971
9	105,001	110,000	978,502
6	110,001	115,000	683,796
4	115,001	120,000	472,062
8	120,001	125,000	991,353
6	125,001	130,000	762,000
3	130,001	135,000	396,955
13	135,001	140,000	1,789,459
4	140,001	145,000	568,858
9	145,001	150,000	1,341,243
6	150,001	155,000	913,804

ڈائر یکٹرزر**پ**ورٹ



No. of Shareholders	Size of Holding		No. of Share
	From	То	
1	1,280,001	1,285,000	1,283,462
1	1,300,001	1,305,000	1,300,761
1	1,360,001	1,365,000	1,362,000
1	1,365,001	1,370,000	1,369,956
1	1,395,001	1,400,000	1,397,175
1	1,475,001	1,480,000	1,475,914
1	1,515,001	1,520,000	1,517,644
1	1,545,001	1,550,000	1,545,118
1	1,575,001	1,580,000	1,576,956
1	1,620,001	1,625,000	1,624,543
1	1,725,001	1,730,000	1,728,199
1	1,765,001	1,770,000	1,765,197
1	1,830,000	1,835,000	1,830,000
1	1,870,001	1,875,000	1,872,066
1	1,945,001	1,950,000	1,947,000
1	1,970,001	1,975,000	1,973,870
1	2,005,001	2,010,000	2,008,500
1	2,035,001	2,040,000	2,038,954
1	2,125,001	2,130,000	2,129,890
1	2,145,000	2,150,000	2,145,000
1	2,300,000	2,305,000	2,300,000
1	2,440,001	2,445,000	2,443,699
1	2,500,001	2,505,000	2,502,080
1	2,550,000	2,555,000	2,550,000
1	2,570,001	2,575,000	2,572,079
1	2,795,001	2,800,000	2,795,536
1	2,810,001	2,815,000	2,813,500
1	3,175,001	3,180,000	3,176,709
1	3,225,001	3,230,000	3,229,041
1	3,350,001	3,355,000	3,351,980
1	3,450,000	3,455,000	3,450,000
1	3,525,001	3,530,000	3,527,500
1	3,730,001	3,735,000	3,732,501
1	4,050,001	4,055,000	4,054,248





No. of Shareholders	Size o	Size of Holding	
	From	То	
2	485,001	490,000	977,278
2	495,001	500,000	997,368
2	500,001	505,000	1,003,034
1	505,001	510,000	507,286
1	510,001	515,000	512,500
1	520,001	525,000	523,500
1	530,001	535,000	530,173
1	540,000	545,000	540,000
1	555,001	560,000	558,931
1	575,000	580,000	575,000
1	620,001	625,000	624,500
2	630,001	635,000	1,267,015
1	650,001	655,000	650,372
2	665,000	670,000	1,333,357
3	680,000	685,000	2,049,956
1	685,001	690,000	689,088
3	705,001	710,000	2,125,064
1	730,001	735,000	733,121
1	750,000	755,000	750,000
1	770,001	775,000	772,214
1	775,001	780,000	778,278
1	790,001	795,000	792,041
1	820,001	825,000	821,973
2	845,001	850,000	1,696,905
1	875,001	880,000	879,771
1	910,001	915,000	914,462
1	925,001	930,000	928,000
2	935,001	940,000	1,875,677
3	980,001	985,000	2,953,216
2	1,000,000	1,005,000	2,000,000
1	1,040,001	1,045,000	1,040,840
1	1,065,001	1,070,000	1,067,813
1	1,150,000	1,155,000	1,150,000
1	1,175,001	1,180,000	1,176,990

ڈائر یکٹرزری<u>ور</u>ٹ



# **Board Composition**

Male	7
Female	None

Categories	Names
Independent	Mr. Feroz Rizvi
Executive – CEO	Mr. Imran Anwer
Non Executive	Mr. Ghias Uddin Khan
	Mr. Noriyoki Koga
	Mr. Hasnain Moochhala
	Mr. Nadir Salar Qureshi
	Mr. Asif Sultan Tajik

Board Audit Committee	
Mr. Feroz Rizvi	Chairman
Mr. Noriyoki Koga	Member
Mr. Hasnain Moochhala	Member

Board Compensation Committee	
Mr. Ghias Uddin Khan	Chairman
Mr. Noriyoki Koga	Member
Mr. Feroz Rizvi	Member
Mr. Nadir Salar Qureshi	Member

ڈ ائر یکٹرز کی نتخواہ بورڈ اور کمیٹی میٹیکز میں بورڈ کےاراکین کی حاضری کے لیےانھیں دیے جانے والے معاوضے کی بورڈ آف ڈائر یکٹرز با قاعدہ منظوری دیتا ہے۔ ڈائر یکٹرز کودیے جانے والے معاوضے کی مجموعی رقم کی تفصیلات مالیاتی گوشوارے میں بتادی گٹی ہیں۔

DIRECTORS' REPORT



No. of Shareholders	Size of	Size of Holding	
	From	То	
1	4,055,001	4,060,000	4,059,196
1	4,290,001	4,295,000	4,292,898
1	4,670,001	4,675,000	4,671,614
1	4,760,001	4,765,000	4,763,582
1	4,860,001	4,865,000	4,863,345
1	5,945,001	5,950,000	5,946,972
1	7,105,001	7,110,000	7,108,454
1	7,470,001	7,475,000	7,470,069
1	9,025,001	9,030,000	9,027,516
1	12,475,001	12,480,000	12,476,620
1	14,385,001	14,390,000	14,385,155
1	18,880,001	18,885,000	18,880,721
1	100,050,001	100,055,000	100,053,562
1	137,920,001	137,925,000	137,923,461
1	372,805,001	372,810,000	372,809,989
29,415			908,923,333

# **Board Meetings and Attendance**

In 2018, the Board of Directors held 9 meetings to cover its complete cycle of activities. The attendance record of the directors is as follows:

Director's Name	Meetings Attended
Mr. Ghias Uddin Khan	7/9
Mr. Imran Anwer	9/9
Mr. Hasnain Moochhala	8/9
Mr. Noriyoki Koga	7/9
Mr. Nadir Salar Qureshi	6/9
Mr. Feroze Rizvi	8/9
Mr. Muhammad Asif Sultan Tajik	8/9







اہم فیصلوں کے دائر ۂ کار انکم نیکس، مال کی قبل از وقت ذخیره اندوزی، نا گهانی صورتحال/ذمه داری، مؤخر شده نیکس ا ثاثه جات اور داخلی فیصلوں ہے متعلق دیگرا بہم دائر ۂ کاروں اور مالیاتی گوشواروں پر مرتب ہونے والے داختح اثر ات کی ساری تفصیلات اکاؤنٹ کے بیانات میں درج ہیں۔ اكاؤنٹنگ كےمعیارات یہ مالیاتی گوشوارے پاکستان میں نافذ العمل اکا ؤنٹنگ اورر پورٹنگ کے معیارات کے مطابق تیار کیے گئے ہیں۔ پاکستان میں نافذ العمل اکا ؤنٹنگ اورر پورٹنگ کے معیارات مندرجہ ذیل پرشتمل ہیں: • کمپنیزا یک 2017 کے تحت بیان کیے گئے انٹرمیشنل اکا دُمٹنگ اسٹینڈرڈ زبورڈ (IASB) سے جاری کردہ مین الاقوامی معیارات برائے مالیاتی رپورٹنگ (IFRSs) • کمپنیزا یک 2017 *کے تح*ت جاری کردہ دفعات اور ہدایات، جو كمپنيزا يك 2017 كرده دفعات اور مدايات IFRSs سے مختلف ميں وكمپنيزا يك 2017 كرت جارى كرده دفعات اور مدايات مندرجہ ذيل ميں يروويثرينك فنثر

2013ء میں کمپنی نے اپنے پروویڈینٹ فنڈ کوہولڈنگ کمپنی اینگروکار پوریشن لمیٹڈ کے تحت منضبط اور چلنے والے پروویڈینٹ فنڈ سے تبدیل کردیا تھا۔ چنانچہ، ذیل میں دی گئی معلومات 30 جون 2017ء میں ہولڈنگ کمپنی کی جانب سے منصبط کیے گئے فنڈ کے تازہ ترین آڈٹ شدہ مالیاتی گوشواروں اور 30 جون 2018ء کے غیر آڈٹ شدہ مالیاتی گوشواروں پر پنی ہیں۔

Provident - Fund (Rs. 000)	June 30, 2018	June 30, 2017
Size of the fund - Total assets	3,875,500	3,941,927
Cost of the Investment made	3,560,571	2,493,496
Percentage of Investments made	97%	92%
Fair Value of Investments	3,749,409	3,643,638

ہفتوں کے دوران حصص کی کم از کم قیت 25.49 روپے فی شیئر اورزیادہ ہے زیادہ 40.73 روپے فی شیئر رہی۔ ڈ *یو پڑ*نڈ اس سال بے دوران 8. 0 روپے فی شیئر کے ڈیویڈیٹر کا علان کر دیا گیا۔اس کے ساتھ ساتھ بورڈ آف ڈائر یکٹرز کی جانب سے 8 روپے کے سالا ند ڈیویڈیٹر کا جوکہ فی شیئر 3. 0 روپے بنتا ہے، اعلان کیا گیا اورسالا نہ جزل میٹنگ میں شیئر ہولڈرز کی جانب سے اس کی منظوری ملنابا قی ہے۔

اس سال کے دوران پاکستان اسٹاک ایکیچنی پر کمپنی کے1,617 ملین شیئرز کی تجارت کی گئی۔روزانہ closing rates کی بنیاد پر کمپنی کے صص کی اوسطاً قیمت 33.14 روپے رہی۔2018ء کے 52

بورڈ آف ڈائر کیٹرز نے کمپنی کے تمام اہم امور کی جاخچ پڑتال کی ہے۔ ان میں کمپنی کی اسٹر پنجگ ہدایات، سالا نہ کاروباری منصوبے اور اہداف،طویل مدتی سرمایہ کاری کے حوالے سے فیصلے اور قرضہ جات

پاکستان میں نافذالعمل بین الاقوامی اکا ڈنٹنگ معیارات پڑ عمل کرتے ہوئے مالیاتی گوشوارے تیار کیے گئے ہیں اور وہاں سے کسی بھی قتم کی روگردانی کوموز وں طریقے سے منکشف کیا جاتا ہے۔

انتظامیہ کی جانب سے تیار کردہ مالیاتی گوشوارے اس کے معاملات کی حالت جملی امور کے نتائج ، کیش فلوز اورا یکویٹی میں تبدیل کو تیچ طور پر پیش کرتے ہیں۔

• مالیاتی گوشواروں کی تیاری میں اکا دُنٹنگ کی مناسب حکمت عملی کیساں طور پراپنائی گئی ہے اورا کا دُنٹنگ تخمینوں کی بنیا دمعقول اور مختاط طور پررکھی گئی ہے۔

• مسلم ایک متحکم اور طوت اندرونی کنٹرول کے نظام کا حامل ہے اور مؤ تر طریقے ۔۔ اس کا اطلاق کیا جاتا اور اس پرنظرر کھی جاتی ہے۔

• لسٹنگ ریگولیشنز میں درج تفصیلات کے مطابق کارپوریٹ گورننس کے بہترین طریقہ کار ہے کہ جمعی قتم کی روگردانی نہیں یائی جاتی۔

# آ ڈیٹرز

موجودہ آڈیٹرز .M/s A.F Ferguson & Co ریٹائر ہو گئے ہیں اور انھوں نے اپنی دوبارہ تعیناتی کی پیشکش کی ہے۔ بورڈ آڈٹ کمیٹی نے ان کی دوبارہ تعیناتی کی سفارش کی ہے اور بورڈ آف ڈائر یکٹرز نے اس سفارش کی تصدیق کردی ہے۔



حصص کی تحارت اوراوسط قیمتیں

Feroz Rizv Director

A

Imran Anwar Chief Executive Officer

کاریوریٹ گورننس کی تعمیل

شامل ہیں۔ بورڈ آف ڈ ائر بکٹرز کارپوریٹ گورننس کے اعلیٰ معیارکو برقر ارر کھنے کے دعد کے پاسدار ہے۔

• موزوں کھاتوں کی کتابیں (books of accounts) با قاعدہ طور بیقائم رکھی ہوئی ہیں۔

• تسلمپنی کوایک جاری رہنے والے ادارے کے طور پر سلسل چلتے رہنے میں کوئی شہز ہیں۔

بورڈ آف ڈائر یکٹرز بیر بتاتے ہوئے نہایت مسر یکھسوس کرتا ہے کہ: